

**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
REGULAR MEETING OF THE BOARD OF TRUSTEES**

May 4, 2022

2:00 p.m.

Dial: 301-715-8592

Meeting ID: 874 6916 8135

Password: 628377

AGENDA

- I. Call to Order Taylor Jones
 - A. Roll Call
 - B. Pledge of Allegiance
 - C. [Our Mission and Vision](#) Kandi Pendleton
 - D. Mission Moment Irene Richardson, *Chief Executive Officer*
- II. Agenda *(For Action)* Taylor Jones
- III. [Minutes](#) *(For Action)* Taylor Jones
- IV. Community Communication Taylor Jones
- V. Old Business Taylor Jones
- VI. New Business *(Review and Questions/Comments)* Taylor Jones
 - A. [Threshold Criteria](#) *(For Review)* Kerry Downs, *Director of Medical Staff Services*
- VII. Chief Executive Officer Report Irene Richardson
- VIII. Committee Reports
 - A. [Quality Committee](#) Barbara Sowada
 - B. [Human Resources Committee](#) Barbara Sowada
 - C. [Finance & Audit Committee](#) Ed Tardoni
 - 1. [Capital Expenditure](#) *(For Action)*
 - 2. Bad Debt *(For Action)*
[April Committee Meeting Information](#)
 - D. [Building & Grounds Committee](#) Marty Kelsey
 - E. Foundation Board Taylor Jones
 - F. Compliance Committee Marty Kelsey
 - G. Governance Committee Taylor Jones
 - H. Executive Oversight and Compensation Committee Taylor Jones
 - I. Joint Conference Committee Taylor Jones
- IX. Contract Review Suzan Campbell, *In House Counsel*
 - A. Contract Consent Agenda *(For Action)*
 - 1. [Lease Agreement](#)
 - B. Contracts Approved by CEO since Last Board Meeting *(For Your Information)*
 - 1. [HMR Staffing](#)
 - 2. [Pharmacy Services Agreement](#)
- X. Medical Staff Report Dr. Brianne Crofts, *Medical Staff President*

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- | | |
|--|--------------|
| XI. Good of the Order | Taylor Jones |
| XII. Executive Session (W.S. §16-4-405(a)(ix)) | Taylor Jones |
| XII. Action Following Executive Session | Taylor Jones |
| XIV. Adjourn | Taylor Jones |



Memorial Hospital

OF SWEETWATER COUNTY

OUR MISSION

*Compassionate care for
every life we touch.*

OUR VISION

*To be our community's trusted
healthcare leader.*

OUR VALUES

Be Kind

Be Respectful

Be Accountable

Work Collaboratively

Embrace Excellence

OUR STRATEGIES

Patient Experience

Quality & Safety

Workplace Experience

Growth, Opportunity & Community

Financial Stewardship

**MINUTES FROM THE REGULAR MEETING
MEMORIAL HOSPITAL OF SWEETWATER COUNTY
BOARD OF TRUSTEES**

April 6, 2022

The Board of Trustees of Memorial Hospital of Sweetwater County met via Zoom in regular session on April 6, 2022, at 2:00 PM with Mr. Taylor Jones, President, presiding.

CALL TO ORDER

Mr. Jones called the meeting to order and announced there was a quorum. The following Trustees were present online at the call to order: Mr. Taylor Jones, Mr. Marty Kelsey, Ms. Kandi Pendleton, Dr. Barbara Sowada, and Mr. Ed Tardoni.

Officially present during the meeting: Ms. Irene Richardson, Chief Executive Officer; Dr. Brianne Crofts, Medical Staff President; Mr. Geoff Phillips, Legal Counsel.

Pledge of Allegiance

Mr. Jones led the attendees in the Pledge of Allegiance.

Our Mission and Vision

Dr. Sowada read aloud the mission and vision statements.

Mission Moment

Ms. Richardson said she recently attended a local event where a number of people came to find her to tell her about their good experiences in different areas of the Hospital. Ms. Richardson thanked staff for all they are doing and said she is hearing those good things out in the community.

Mr. Kelsey recently taught at the Rock Springs Satellite High School and a teacher came up to him and shared her young granddaughter's good experience with Dr. Pedri.

AGENDA

The motion to approve the agenda was made by Ms. Pendleton; second by Dr. Sowada. Motion carried.

APPROVAL OF MINUTES

The motion to approve the minutes of the March 2, 2022, regular meeting as presented was made by Dr. Sowada; second by Mr. Tardoni. Motion carried.

COMMUNITY COMMUNICATION

There were no comments.

OLD BUSINESS

COVID-19 Preparation and Recovery – Incident Command Team Update

Ms. Kim White, Incident Commander and Director of Emergency Services, provided a Covid-19 update. She said March was much better as far as Covid went. We closed down our drive-thru vaccine testing March 8. The drive-thru swabbing closed March 26. The State took over testing across the street at Hilltop. Our hope is by the end of April, we will shut down Incident Command. Mr. Jones thanked Ms. White. The motion to remove the Incident Command Team Update from upcoming agendas was made by Mr. Jones; second by Dr. Sowada. Motion carried.

Rules of Practice Governing Hearings

Mr. Phillips reported the process is complete and we have done all we needed to do. Following approval, the information will be filed with the Sweetwater County Clerk and made official. Mr. Phillips thanked everyone involved for their assistance. He said it is greatly beneficial to the Board and the Hospital to have this process in place. Mr. Jones thanked Mr. Phillips for his work. Mr. Kelsey said he feels it is a capstone of work for the Board. The motion to approve the Rules of Practice Governing Hearings as presented was made by Mr. Kelsey; second by Mr. Tardoni. Motion carried.

Compliance Program

Mr. Kelsey said the information was reviewed the prior month and was approved by the Committee. Ms. Richardson said she has not received any questions or concerns. The motion to approve the Compliance Program as written was made by Mr. Kelsey; second by Ms. Pendleton. Motion carried.

Patient Safety Plan

Ms. Kara Jackson, Director of Quality, Accreditation, Patient Safety and Risk, said the information was presented to the Board the prior month. It has been approved by the Medical Staff Executive Committee, Patient Safety Committee, and Quality Committee of the Board. The motion to approve the Patient Safety Plan as presented was made by Dr. Sowada; second by Mr. Tardoni. Motion carried.

Employee Policy - Social Media Policy

Dr. Sowada said this is the second reading of the policy and it is ready for approval. She said it is needed, updated, comprehensive, and addresses the Hospital's needs regarding social media and outlines the requirements for the staff. Mr. Kelsey said he thinks it is a great policy and appreciates everyone who worked on it. The motion to approve the policy as written was made by Dr. Sowada; second by Ms. Pendleton. Motion carried.

NEW BUSINESS

CHIEF EXECUTIVE OFFICER REPORT

Ms. Richardson reported Cerner Go-Live is set for April 18. Everyone working on the project has made excellent progress and things are going well. We are conducting budget meetings with all department leaders. Ms. Richardson thanked Ms. Lena Warren, Community Outreach Director, for conducting a successful health fair event during the entire month of March. The Foundation Retreat is scheduled April 21 from 9:00 AM to 4:00 PM. Ms. Richardson said she is grateful to the Foundation and to everyone supporting the Foundation in the community. The Patient and Family Advisory Council met March 28 and welcomed a new member. The presenter was Ms. Patty O'Lexey, Director of Education. The next meeting is May 9 and we will celebrate three years together. 781 people have completed the Planetree person-centered care experiential workshops. The workshops are now incorporated into new employee orientation. 384 people have completed the Language of Caring communicating with empathy workshops. Volunteers from the Person-Centered Care Committee distributed lip balm to staff coworkers to show appreciation to others. We continue waiting for The Joint Commission survey in the Lab. We are moving forward with a Lab project to submit for the special purpose tax. We are also developing a back-up project. A Rock Springs Chamber Business After Business meet and greet will be hosted by the Hospital at The Holiday Inn Wednesday, May 11, from 5:00 – 7:00 PM. Ms. Richardson invited everyone to please stop by if their schedule allows. She said she attended the American Hospital Association (AHA) Regional Policy Meeting in Denver and the key messages were around strengthening the workforce and the AHA 2022-2024 strategic plan. She is sharing the information with Senior Leaders. Ms. Richardson thanked the Board for their support of her serving on the AHA Regional Policy Board. A Wyoming Hospital Association CEO and Trustee education event is scheduled May 19 in Riverton. Please let Ms. Richardson know if you are interested in attending. Ms. Richardson thanked staff and physicians for the excellent job they are doing. She said we do all we can to continue seeing our patients. She thanked the Board and our Commissioners for their support. Ms. Richardson said it has been our honor to take care of our patients and our community.

COMMITTEE REPORTS

Quality Committee

Dr. Sowada said the minutes are in the meeting packet. She said a large packet of information is also available in the portal.

Human Resources Committee

Dr. Sowada said her report and the minutes are in the meeting packet.

Finance and Audit Committee

Mr. Tardoni said he did not file a chair report. He said the Committee discussed restricting capital for another quarter. He said the financial report is in the meeting packet.

Bad Debt: The motion to approve the net potential bad debt of \$813,929.70 as presented was made by Mr. Tardoni; second by Ms. Pendleton. Motion carried. Mr. Ron Cheese, Patient Financial Services Director, provided an update on self-pay, Covid-related funds, and the interest in our current discount offer.

Building & Grounds Committee

Mr. Kelsey said the information is in the meeting packet.

Foundation

Ms. Tiffany Marshall, Foundation Executive Director, said there has been a lot of talk about trying to implement a transportation plan to help our patients. About one year ago, our family medicine team found their patients were in need of assistance getting to appointments. A transportation policy is in place, and we are working with Star Bus to move forward with some exciting plans. The taxi voucher program remains in place. Ms. Marshall said we are gearing up for the Foundation Retreat April 21 and the group will build strategies for upcoming years.

Compliance Committee

Mr. Kelsey said the report and minutes are in the meeting packet.

Governance Committee

Mr. Jones said the minutes are in the packet.

Executive Oversight and Compensation Committee and Joint Conference Committee

Mr. Jones said Executive Oversight and Compensation is handled during Executive Session and there was nothing new to report for Joint Conference Committee.

BOARD REVIEW OF IPROTEAN

Dr. Sowada said the video assignment for the month related to finance and asked Mr. Tardoni to facilitate the discussion. Each Trustees was asked to share their feedback. Ms. Richardson said she asked the Senior Leaders to also review the information so we can be on the same page and move forward together.

CONTRACT REVIEW

Contract Consent Agenda

The motion to approve the Express Recovery Services agreement was made by Mr. Tardoni; second by Dr. Sowada. Motion carried.

The motion to approve the Unidine agreement was made by Mr. Tardoni; second by Ms. Pendleton. Motion carried. Mr. Chad Cantwell, Unidine Senior Director of Business Development, said Unidine will follow the Hospital's policies and they look forward to the opportunity.

MEDICAL STAFF REPORT

Dr. Crofts reported we are seeing the decline of Covid admissions, but we are still very busy and that may be related to the two-plus years of the lack of people seeking care. We are preparing for Cerner and we know it will be beneficial for all. Mr. Jones thanked Dr. Crofts for her report.

GOOD OF THE ORDER

Mr. Tardoni noted our auditors said we need to watch how well our staff recovers from the implementation of the new electronic health record.

EXECUTIVE SESSION

Mr. Jones said there would be an executive session. He said the Board would leave the current meeting, go to another link, and then return to the original meeting for actions taken following executive session. He said the Board would take a 10-minute break and reconvene in executive session at 3:30 PM. The motion to go into executive session was made by Ms. Pendleton; second by Dr. Sowada. Motion carried.

RECONVENE INTO REGULAR SESSION

At 4:48 PM, the motion to leave executive session and return to regular session was made by Dr. Sowada; second by Mr. Tardoni. Motion carried. Ms. Pendleton was excused from attendance in the regular session.

ACTION FOLLOWING EXECUTIVE SESSION

Approval of Privileges

The motion to approve the privileges and appointments to associated staff and active staff as listed by Ms. Kerry Downs, Medical Staff Services Director, in Executive Session was made by Dr. Sowada; second by Mr. Tardoni. Motion carried.

Credentials Committee Recommendations from March 8, 2022

1. Initial Appointment to Associate Staff (1 year)
 - Dr. David Crockett, Emergency Medicine (U of U)
 - Dr. Wagner Veronese, OB/GYN
2. Reappointment to Active Staff (2 year)
 - Dr. Samer Kattan, OB/GYN
3. Reappointment to Consulting Staff (2 years)
 - Dr. Omar Wever-Pinzon, Cardiovascular Disease (U of U)
 - Dr. Anwar Tandar, Cardiovascular Disease (U of U)
 - Dr. Giavonni Lewis, Tele Burn (U of U)

The motion to approve the two contracts discussed in executive session and authorize the CEO to execute the contracts was made by Dr. Sowada; second by Mr. Kelsey. Motion carried.

ADJOURNMENT

There being no further business to discuss, the meeting adjourned at 4:49 PM.

Mr. Taylor Jones, President

Attest:

Mr. Marty Kelsey, Secretary

Cindy Nelson

From: Kerry Downs
Sent: Wednesday, April 27, 2022 2:59 PM
To: Cindy Nelson
Cc: Janice Varley
Subject: Threshold Criteria for Board Approval
Attachments: 20220427145302643.pdf

Cindy,
Hi! Credentials Committee approved new threshold criteria as part of the medical staff application. This was approved by MEC last night (4/26) and also by Credentials Committee on 4/19. I've attached the old version and the new version to this email. It is also listed on the board report that Janice will be sending you, but I wanted to send the old version and the new version and explain that the threshold criteria were changed so that they match the information that is in the new bylaws.

If you have any questions, please let me know.
Thank you!

Kerry Downs
Director of Medical Staff Services
Direct 307-352-8334, Fax 307-352-8502
kdowns@sweetwatermemorial.com
Main 307-362-3711, Fax 307-352-8180
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-----Original Message-----

From: scan2email@sweetwatermemorial.com <scan2email@sweetwatermemorial.com>
Sent: Wednesday, April 27, 2022 2:53 PM
To: Kerry Downs <kdowns@sweetwatermemorial.com>
Subject: Message from "RNP58387959C30F"

This E-mail was sent from "RNP58387959C30F" (IM C3000).

Scan Date: 04.27.2022 14:53:02 (-0600)
Queries to: scan2email@sweetwatermemorial.com

Old Version



Dear Applicant,

Thank you for your interest in Memorial Hospital of Sweetwater County. If you meet the threshold criteria (below) then you are eligible to complete the attached application for medical staff membership and privileges. If you do not meet the criteria, please provide an explanation on a separate sheet.

We appreciate your interest in our organization. Thank you!

Minimum Threshold Credentialing Criteria

1. Applicant holds a current, unrestricted license to practice medicine in Wyoming and has never had a license to practice revoked or suspended by any state licensing agency.
2. Has completed a residency program or training program:
 - a. approved by the ACGME, AOA, ADA, CCNE, HLC, CHEA, ARC-PA, or Council on Podiatric Medical Education,
 - b. In the specialty in which the applicant seeks privileges
3. Is board certified, if not board certified, must achieve board certification within seven (7) years of completing residency or fellowship training.
4. Holds a current, unrestricted DEA.
5. Holds a current, unrestricted Wyoming Controlled Substance Registration (CSR).
6. Has never been convicted of Medicare, Medicaid, or other governmental or private payer fraud or program abuse, and has never been required to pay civil monetary penalties for the same.
7. Has never been convicted or entered a plea of guilty or no contest to a felony related to controlled substances, illegal drugs, insurance or health care fraud or abuse, or a misdemeanor or felony related to violence or abuse of a vulnerable population.
8. Has never had employment, appointment, clinical privileges, or status as a participating provider denied, revoked, or terminated for reasons related to clinical competence or conduct.
9. Has never resigned employment, appointment, or privileges during an investigation, or in exchange for no investigation.
10. A Medical Staff member applying for appointment or reappointment and clinical privileges, who has received a final adverse decision or who has resigned or withdrawn an application for appointment or reappointment and clinical privileges while under investigation or to avoid an investigation, is not eligible to reapply to the Medical Staff for a period of five (5) years from the date of the notice of the final adverse decision or the effective date of the resignation or application withdrawal.

After reviewing the above criteria, I certify that I am eligible to apply for initial appointment to the Memorial Hospital of Sweetwater County (MHSC) Medical Staff. I understand that as a condition of consideration for appointment and continued appointment, any misstatement in, or omission from the application is grounds for MHSC to stop processing the application. If appointment has been granted prior to the discovery of a misstatement or omission, appointment and privileges may be deemed to be automatically relinquished. In either situation, there shall be no entitlement to a hearing or appeal.

An initial applicant cannot reapply for Medical Staff membership for a period of five (5) years.

Signature: _____

Date: _____

Print Name: _____



Memorial Hospital
OF SWEETWATER COUNTY

**Intended Practice Plan
For Physicians Only**

Applicant name, title (please print): _____

Clinical Specialty: _____

Anticipated Office Address: _____

I Will be Practicing as: ☐ Solo Practitioner ☐ Group Practitioner ☐ Employed
Provider

If With a Group, list Group Name: _____

If solo, have you contacted anyone to assist in your coverage? ☐ Yes ☐ No

If Yes, Please Explain: _____

I will admit patients in need of hospitalization to Memorial Hospital of Sweetwater County. ☐ Yes
☐ No

If no, to what institution(s) will you be admitting your patients? _____

If yes, approximately how many patients per month will you admit? _____

I will perform procedures at Memorial Hospital of Sweetwater County (MHSC). ☐ Yes ☐ No

I will provide consultation at the request of other physicians at MHSC. ☐ Yes ☐ No

If no, please explain: _____

List the physician(s) with whom you will share continuing coverage for your patients (must be physician(s) on active staff at MHSC in the same specialty, with similar privileges): _____

I understand my answers to the above questions will be considered by MHSC and that appointment, if offered, will be contingent on adherence to this practice plan.

Physician Signature: _____

Date: _____

Print Name: _____

New
Version



Dear Applicant,

Thank you for your interest in Memorial Hospital of Sweetwater County (MHSC). If you meet the minimum qualifications (below) then you are eligible to complete the attached application for medical staff membership and privileges. If you do not meet the qualifications, please provide an explanation on a separate sheet.

We appreciate your interest in our organization. Thank you!

Qualifications for Membership and Clinical Privileges

1. Current unrestricted Wyoming license to practice medicine;
2. A record that is free from Medicare/Medicaid sanctions and is not on the Office of Inspector General (OIG) List of Excluded Individuals/Entities;
3. A record that is free of felony convictions or pleas of "guilty" or "no contest" or its equivalent; and a record that is free of misdemeanors involving the practice of medicine; and a record that is free of a conviction of moral turpitude in any jurisdiction within the last five (5) years; and a record that is free of felonies involving violence or sexual abuse for his or her lifetime;
4. Certification by the applicable medical or surgical specialty board for any clinical privileges applied for which he/she has applied, or be eligible for certification for such board; and
5. A current, valid, unrestricted drug enforcement administration (DEA) number;
6. A current, valid, unrestricted Wyoming Controlled Substance Registration certificate (CSR); and
7. Proof of current, adequate professional liability coverage as determined by the Governing Board.
8. Information concerning previously successful or currently pending challenges to any licensure or registration (state or district, DEA) or the voluntary relinquishment of licensure or authority to practice;
9. Information concerning voluntary or involuntary termination of medical staff or similar membership, and concerning voluntary or involuntary limitation, reduction, or loss of clinical privileges, at all other medical facilities at which the individual has practiced.

After reviewing the above criteria, I certify that I am eligible to apply for initial appointment to the Memorial Hospital of Sweetwater County (MHSC) Medical Staff. I understand that as a condition of consideration for appointment and continued appointment, any misstatement in, or omission from the application is grounds for MHSC to stop processing the application. If appointment has been granted prior to the discovery of a misstatement or omission, appointment and privileges may be deemed to be automatically relinquished. In either situation, there shall be no entitlement to a hearing or appeal, and applicant cannot reapply for Medical Staff membership for a period of five (5) years.

Signature: _____

Date: _____

Print Name: _____



Memorial Hospital
OF SWEETWATER COUNTY

Intended Practice Plan For Physicians Only

Applicant name, title (please print): _____

Clinical Specialty: _____

Anticipated Office Address: _____

I Will be Practicing as: ☐ Solo Practitioner ☐ Group Practitioner ☐ Employed Provider

If With a Group, list Group Name: _____

If solo, have you contacted anyone to assist in your coverage? ☐ Yes ☐ No

If Yes, Please Explain: _____

I will admit patients in need of hospitalization to Memorial Hospital of Sweetwater County. ☐ Yes ☐ No
If no, to what institution(s) will you be admitting your patients? _____

If yes, approximately how many patients per month will you admit? _____

I will perform procedures at Memorial Hospital of Sweetwater County (MHSC). ☐ Yes ☐ No

I shall be available to Hospital within 30 minutes of Hospital's first attempt to contact me regarding an issue with care of my inpatient. ☐ Yes ☐ No

I will provide consultation at the request of other physicians at MHSC. ☐ Yes ☐ No

If no, please explain: _____

List the physician(s) with whom you will share continuing coverage for your patients (must be physician(s) on active staff at MHSC in the same specialty, with similar privileges): _____

I understand my answers to the above questions will be considered by MHSC and that appointment, if offered, will be contingent on adherence to this practice plan.

Physician Signature: _____ Date: _____

Print Name: _____

Present: **Voting Members:** Kara Jackson (Quality Director), Dr. Ann Marie Clevenger (CNO), Dr. Barbara Sowada (Quality Board Chair), Kandi Pendleton (Board of Trustee) - in for Ed Tardoni, Leslie Taylor (Clinic Director), Dr. Alicia Gray, Tami Love (CFO), Irene Richardson (CEO), Dr. Kari Quickenden (CCO), Dr. Melinda Poyer (CMO),

Non-voting Members: Corey Worden, Jennifer Rogers, Cindy Nelson, Valerie Boggs, Karali Plonsky

Absent/Excused: **Voting Members:** Ed Tardoni (Quality Board Member), Dr. Jacques Denker

Non-voting Members: Kalpana Pokhrel, Noreen Hove

Guests: Taylor Jones (Board of Trustees Chair), Marty Kelsey (Board of Trustees)

Chair: Dr. Barbara Sowada

Approval of Agenda & Minutes

Meeting was called to order at 8:15 am. Dr. Sowada presented the Agenda for approval. Dr. Poyer motioned to approve, Ms. Pendleton seconded. Ms. Jackson requested an amendment to the Agenda – bring forward the Trauma Update by Dr. Clevenger, as she would need to leave the meeting early to attend another meeting. Dr. Poyer motioned to approve the agenda with that amended change. Motion carried. Dr. Sowada then presented the March 16, 2022 Minutes for approval. Ms. Jackson motioned to approve and Ms. Richardson seconded. Motion carried.

Mission Moment

Ms. Richardson shared the first Mission Moment, by first quoting our Mission: Compassionate care for every life we touch. She then followed it with her County Commissioner Meeting on Monday on how very complimentary they were of our entire staff and facility, with what we did through the pandemic with staff and community wide.

Ms. Nelson shared her recent Mission Moment – she orchestrated a plan to help our patients with parking issues due to the change in access during Covid. Ms. Nelson reached out to Leadership for ideas, she revamped the parking map, to give better parking access to the changed entry to MHSC and asked Leadership to take the “Pledge” to park further away. She relayed that one morning as Jim Horan, Facilities Director came in after parking further away, he said he kept thinking how he was doing this for our patients, and that it felt good.

Old Business

Dr. Clevenger presented the Trauma update, as follow-up from the survey in June 2021. We were designated as “provisional” status as an Area Trauma Hospital. We have been working diligently to put new performance improvement processes in place. Mindy Aguirre our Trauma Coordinator has worked with Corey Worden in Quality and Kim White, ED Director on the one deficiency that was noted and that has allowed for several opportunities for improvement. Several areas have been identified: a few “low hanging” fruit, and a couple “more” important issues. One of those was Trauma activation, and has been working with our county EMS to

improve coordination. Dr. Jamias, the Trauma Medical Director, has reached out to University of Utah Trauma physicians to work out some sort of outreach program, making us more connected and able to utilize some of their resources and chart review assistance. We anticipate the surveyors to return again this year for follow up. Dr. Sowada noted the survey has helped to strengthen the connection with the University of Utah and internally with our Quality Team.

Ms. Jackson opened the review of the Control Charts and Summaries, with a short explanation of the process. Mr. Worden then began with review of the individual charts, noting the graph is plotted for 22 months. Dr. Sowada questioned set goals/targets, national averages, and completion dates? Dr. Poyer responded that MEC is currently working on, but did not have the numbers in front of her, but the target is to be under the national average. Additionally, as we complete implementation of Cerner, we anticipate this helping to reduce time. Dr. Sowada requested we continue the review by answering specific questions from the group. Questions were reviewed and answered. Dr. Sowada requested if the national average could be included in future narratives. Ms. Jackson highlighted "OP-10 Abdomen CT with and without contrast with process change", to demonstrate how a process change was definitively visualized in the control chart graphs.

New Business

Ms. Jackson presented the draft of the Performance Improvement and Patient Safety (PIPS) Plan. Dr. Sowada requested a minor word change to better demonstrate the duties of the Board. "Ensure" will be replaced with "Monitor" within the Board responsibilities. Ms. Jackson stated they would bring the plan to the Board along with the FY 2023 PIPS priorities in a month. Ms. Jackson motioned to approve the plan, with noted changes. Dr. Quickenden seconded the motion. Motion carried.

Dr. Quickenden reviewed the HCAHPS Data Display, and questioned the continued use of Red, Yellow and Green coloring. As noted in a previous conversation, red is stressful. Team agreed the color red is "aggressive" and the Quality Team will evaluate a change. We would of course continue to monitor and work for improvements, but with a change in color and display.

Medical Staff Update

Dr. Poyer started with a highlight of Physician – Dr. Holland. Dr. Holland took care of a patient, that 7 years ago had a bad experience here and has avoided our facility since. But had an emergency that necessitated coming here, and that his experience with Dr. Holland completely changed his entire view on MHSC and was made to feel safe and comfortable and would be telling everyone how great his experience was.

The Sepsis group has resumed with the change-over of Cerner. Cerner should help to more consistently improve our outcomes.

Dr. Poyer outlined a yearlong education process that will be implemented in MEC for the providers, then branching out to General Medical, beginning with Sepsis. She noted if we put the "why" behind the "what" that it will be more understandable. Additionally, they will be reviewing the Press Ganey Comments and looking for trends and ways to improve the patient experience.

Dr. Sowada noted the Providers have put together a plan that tightly aligns with the PIPS plan.

Informational Items for Review/Discussion

Dr. Sowada presented the Information items for Review, requesting any questions. Discussion ensued regarding Adverse Drug Reactions and Workplace Violence. It was noted that HR is working on a Workplace Violence Prevention Program.

Ms. Plonsky gave a highlight of the Patient Experience surveys. We look for a survey size of at least 30 to be statistically stable. Our goal is the 75th percentile, but we have seen a slight decrease in the past year with the pandemic – everyone is struggling a little.

Exercise

Dr. Sowada requested for the last 15 minutes of the meeting we do a little “exercise”. We divided into smaller groups to discuss how and what we do to “center” or “balance” ourselves.

Meeting Adjourned

The meeting adjourned at 09:53 am

Next Meeting

May 18, 2021 at 08:15 am via ZOOM.

Respectfully Submitted,

Robin Fife, Recording Secretary

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
Human Resources Committee Meeting – Minutes Draft
Monday – April 18, 2022
Zoom

Trustee Member Present by Zoom: Barbara Sowada, Kandi Pendleton
Voting Members Present by Zoom: Amber Fisk, Irene Richardson, Suzan Campbell
Non-Voting Members & Guests Present by Zoom: Tami Love, Kari Quickenden, Ann Clevenger, Amy Lucy, Ruthann Wolfe, Edward Boggs, Cindy Nelson

Barbara called the meeting to order.

APPROVAL OF AGENDA

Barbara requested the meeting end by 3:30 PM and asked to add an update on the employee satisfaction survey to the agenda. The motion to approve the agenda with the changes requested by Barbara was made by Kandi, second by Irene. Motion carried.

APPROVAL OF MINUTES

The motion to approve the February meeting minutes was made by Kandi, second by Irene. Motion carried.

The motion to approve March meeting minutes was made by Kandi, second by Irene. Motion carried.

ROUTINE REPORTS

Turnover

Amber said the information in the packet she e-mailed has the correct metrics. She said not much changed from the previous month. Amber reported the turnover rate is lower than the national average. Kandi asked if we would stop tracking Nutrition Services turnover now that we have contracted with another company for services. Amber said she may break out numbers moving forward because we will work closely together.

Open Positions

Amy said she would update numbers following a PCT meeting earlier in the day. Barbara asked for more information on the open Clinical Coordinator positions. Ann said it may be difficult to fill the positions at this time. She said it has been very helpful to have those positions. Barbara said it sounds like they are important positions. Ann said all departments are looking at all possibilities for staffing in their units.

Contract Staffing

Irene said it takes time to orient staff so we have the travelers during that process. She said it may be possible to look at December 2022 and March 2023 for lower contract numbers. Ann said the ED and ICU are the hardest units to staff currently due to the impacts of Covid. Amber reviewed nursing demand information in a Medical Solutions PowerPoint. She said the information we receive from them

helps us with our negotiating power. Amber said Irene requested she share the information with the Committee.

OLD BUSINESS

Employee Policies – Introductory and Probationary Periods

Suzan reviewed the proposed change to the policy. She said the current policy indicates an employee cannot transfer to other departments within the one-year probationary period. Suzan's suggestion is to delete the second sentence regarding the timeframe. Suzan thinks we need to change because one year creates problems and is not what we intended it to be. Amber said transfers still require approval by leaders. The motion for Suzan to update the policy as discussed was made by Suzan, second by Kandi. Motion carried. Barbara reminded the group the policy does not have to go to the Board for approval because it is an internal policy.

Employee Survey

Amber said the updated timeline shows a launch date of August 26. She said she is currently gathering information and forwarding to the company that will perform the survey. Irene said she thinks it is a good timeline.

NEW BUSINESS

Barbara asked for a Cerner update. Kari said everything is going relatively well. Barbara said it is important to acknowledge successes along the way.

The next meeting is scheduled Monday, May 16 at 3:00 PM.

The meeting adjourned at 3:30 PM.

F&A COMMITTEE CHAIR REPORT TO THE BOARD APRIL 2022

Chair – Ed Tardoni

The Finance and Audit Committee met in Zoom format this month. All voting members were present.

F&A DATA FOR THE MONTH

The usual F&A reports are included in the Board packet. Days cash on hand continued to decline and bad debt reached record levels for the month. Hospital staff discussed actions that are being taken to achieve turnaround. It was reported that trending shows bond covenant violation is not an issue for this fiscal year.

CAPITAL EXPENDITURES FOR BOARD CONSIDERATION.

Capital expenditures remain frozen but one project. that meets the requirements of County Maintenance Fund reimbursement. was unanimously approved for forwarding to the Board with a do pass recommendation.

FY 22-37 \$ 276,729 (County Maintenance Fund Qualified)

Care will have to be taken with the motion for approval on this project. The effort has generally been called the Bulk Oxygen project. However, the drawings, request for proposal, and construction proposal, all are titled Grading and Landscaping project. Analysis of the project cost breakdown shows over 65% of the project cost is directly related to Bulk Oxygen system repair and replacement with somewhat less than 35% related to drainage and landscaping improvements.

OTHER BUSINESS

- Hospital staff provided an update on Cerner go live. It was reported as challenging but with significant progress.
- Issues related to the Special Purpose Tax were discussed. MHSC request continues to be for laboratory extension.
- Business area population size was discussed. The State of Wyoming has reported a 1.2% decline in Sweetwater County population. Some local indicators point to 3% decline. We tend to discuss business area population as 43,000. Decline over the past years indicate the business area population may be closer to 40,000. Hospital staff indicated a volume decline has been seen that may be related to these population issues.

NEXT MEETING.

The Finance and Audit Committee will meet Wednesday, May 25, 2022 at 1400 Hours. Most likely in Zoom format.



# Assigned: FY 22 -37	
Capital Request	
Instructions: YOU MUST USE THE TAB KEY to navigate around this form to maintain the form's integrity. Note: When appropriate, attach additional information such as justification, underlying assumptions, multi-year projections and anything else that will help support this expenditure. Print out form and attach quotes and supporting documentation.	
Department: Facilities Support Services	Submitted by: Jim Horan
Date: 4/10/2021	
Provide a detailed description of the capital expenditure requested: Bulk Oxygen upgrade including all site work for adequate security, access and offloading.	
Preferred Vendor: Wylie Construction/Western Engineers	
Total estimated cost of project (Check all required components and list related expense)	
1. Renovation	\$ 291,481.00
2. Equipment	\$
3. Installation	\$
4. Shipping	\$
5. Accessories	\$
6. Training	\$
7. Travel costs	\$
8. Other e.g. interfaces	\$ 5,248.00
Total Costs (add 1-8)	\$ 296,729.00
Does the requested item:	
Require annual contract renewal? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO	
Fit into existing space? <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Explain:
Attach to a new service? <input type="checkbox"/> YES <input checked="" type="checkbox"/> NO	Explain:
Require physical plan modifications? If yes, list to the right: <input checked="" type="checkbox"/> YES <input type="checkbox"/> NO	Electrical HVAC Safety Plumbing Infrastructure (I/S cabling, software, etc.)
	<input type="checkbox"/> Included in cost listed above <input type="checkbox"/> Included in cost listed above <input type="checkbox"/> Included in cost listed above
Annualized impact on operations (if applicable):	
Increases/Decreases	Budgeted Item:
Projected Annual Procedures (NEW not existing)	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
Revenue per procedure	\$
Projected gross revenue	\$
Projected net revenue	\$
Projected Additional FTE's	
Salaries	\$
Benefits	\$
Maintenance	\$
Supplies	\$
Total Annual Expenses	\$
Net Income/(loss) from new service	\$
Review and Approvals	
Submitted by:	Verified enough Capital to purchase
Department Leader	<input type="checkbox"/> YES <input type="checkbox"/> NO
Executive Leader	<input type="checkbox"/> YES <input type="checkbox"/> NO
Chief Financial Officer	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
Chief Executive Officer	<input checked="" type="checkbox"/> YES <input type="checkbox"/> NO
Board of Trustees Representative	<input type="checkbox"/> YES <input type="checkbox"/> NO

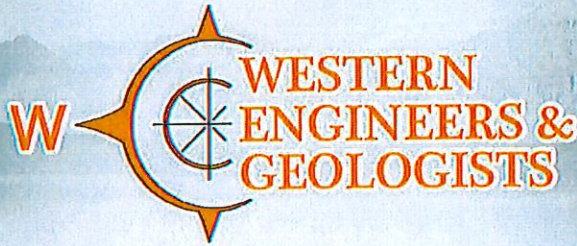
OTHER CONSIDERATIONS

Our bulk oxygen installation has many issues needing resolution:

- * The tank itself is near end-of-life and needs replacement.
- * The code required back-up oxygen system is inadequate based on our usage.
- * The concrete pad that supports the tank is spalling, creating a hazardous surface.
- * There is no off-loading concrete pad for delivery.
- * Improved security is needed (upgrade fencing and exterior lighting).
- * Improved delivery truck access with adequate turning radius.
- * Resolution of grading around new pad.
- * (Bid alternate while equipment is onsite) Regrading of excavated spoil piles along our Skyline Dr. boundary line.

Submitted by: Signature

Date



March 29, 2022

James Horan, Director
Facilities Support Services
Memorial Hospital of Sweetwater County
1200 College Drive
Rock Springs, WY 82901

Subject: Central Plant Grading and Cleanup Project Bid

Dear Mr. Horan:

Per your request, Western Engineers & Geologists (Western) reviewed the bid forms and related documents received from the three qualified contractors that submitted bids for the above referenced project, Kilgore Companies, High Desert Construction, and Wylie Construction. All three companies provided bid bonds and resident contractor documents. Initially, all three bid documents had math errors.

A letter to clarify some questions about the bids was transmitted to the three contractors that bid the project on March 24th requesting a submittal for the water line insulation material, the name of the qualified medical gas piping installer they were planning to use, and a bid document in the correct format and without math errors. After receiving information back from the contractors in response to this letter, the status of the three bids are as follows:

- Kilgore Companies
 - Water line insulation material submittal was not an acceptable substitute for material shown on the drawings.
 - Kilgore stated that their pricing did not include medical gas piping installation for item #23.
 - Provided a bid form free of math errors for the following amounts:
 - Base Bid + Item #26: \$189,445.55
 - Base Bid + Alternates – Item #26 \$229,783.50
- High Desert Construction
 - Pulled their bid from the project stating the reason that they could not find a plumber to perform the medical gas portion of the project.
- Wylie Construction
 - Water line insulation material submittal was for the material shown on the drawings.

- o Wylie Construction is planning to use MSI as the certified contractor for the medical gas portion of the project.
- o Provided a bid form free of math errors for the following amounts:
 - Base Bid + Item #26: \$291,481.00
 - Base Bid + Alternates – Item #26: \$296,729.00

Based on our assessment of the unit prices, total bid price, bid documents, and answers to questions about the bids, it is our recommendation that MHSC accept the Wylie Construction bid for the Base Bid + Alternates – Item #26, which would bring the total contract cost to \$296,729.00.

Thank you for this opportunity to help you successfully complete your project. If you have any questions or need additional information, please contact me at your convenience. I can be reached at (307) 362-5180 or via email at cody.woods@westernegi.com.

Sincerely,



Cody Woods, PE & LSIT

Diagram illustrating a T-junction layout. The layout shows a vertical entry driveway on the left, a horizontal bulk system in the center, and an exit driveway on the right. The turning radius for all turns from the entry driveway to the bulk system and from the bulk system to the exit driveway is specified as 50'. The diagram includes dimensions: 70' for the width of the bulk system and 20' for the width of the entry driveway. A note states: "50' TURNING RADIUS FOR ALL TURNS FROM ENTRY DRIVEWAY TO BULK SYSTEM TO EXIT DRIVEWAY".

1. THIS DRAWING IS FOR REFERENCE, CONTACT AROUND ARMS SITE SPECIFIC ARRANGEMENT
2. CGA FILL CONNECTION SHOULD BE WITHIN 17" FROM CENTER OF TRUCK TOWLER
3. DRIVER STANDING AT THE BACK OF THE TRUCK SHALL BE WITHIN 25' OF THE VESSEL DURING FILLING OPERATIONS, AND SHALL HAVE CLEAR VIEW OF THE VESSEL, KEYS, REMOTE, AND ALL OTHER CONTROLS
4. TOWLER SHOULD HAVE AN APPROACH WITH 3' OF CLEARANCE FROM BARRIERS OR FENCE
5. NITRA COMPRESSOR BOLLARDS (OR EQUIVALENT) SHALL BE INSTALLED WHERE EQUIPMENT IS SUBJECT TO VEHICULAR DAMAGE
6. NITRA COMPRESSOR SHALL BE INSTALLED WITHIN 10' OF THE VESSEL
7. GSE GATE SHALL BE 3' WIDE (MIN.) - MANDATORY FOR MEDICAL AND HYDROGEN SYSTEMS
8. ACCESS AREA IN FRONT OF VESSEL SHALL BE CLEAR OF TOP PADLOCKS
9. IF A REMOTE IS USED TO OPERATE THE TRUCK, THE TRUCK SHALL BE IN THE FORWARD TRAFFIC, BUILT SYSTEM SHALL BE ON THE PASSENGER SIDE SO THAT THE TRUCK WILL NOT HAVE TO DRIVE COUNTER TO THE DIRECTION OF TRAFFIC
10. EXTENDED FILL LINE, TOWEL, AND/OR VESSEL SHALL BE MAINTAINED TO 40" ABOVE CURB AND ROUTED TO PROVIDE CLEAR WALKING STRIPS
11. CONCRETE OFF-LOAD PAD (12X12' VMIN) SHALL BE VALUED FOR OXYGEN, HYDROGEN, AND NITROUS OXIDE TO BE OFF-LOADED

Diagram illustrating truck dimensions and clearances:

- Front View (Left):** Shows a truck with a height of 11'-6" and a width of 8'-6". The time to turn is 15 seconds. The diagram also indicates a 60" ASLE CLEARANCE and 15' OVERHEAD CLEARANCE.
- Side View (Right):** Shows a truck with a length of 45'-0" and a width of 15'-0". The diagram also indicates a 60" ASLE CLEARANCE and 15' OVERHEAD CLEARANCE.

[illegible]

DOCUMENT 00 41 13 - BID FORM - STIPULATED SUM (SINGLE-PRIME CONTRACT)

1.1 BID INFORMATION

- A. Bidder: Wyle Construction Inc.
- B. Project Name: Central Plant Grading and Cleanup Project.
- C. Project Location: 1200 College Drive, Rock Springs, WY 82901.
- D. Owner: Memorial Hospital of Sweetwater County.
- E. Engineer: Western Engineers & Geologists, Inc.
- F. Engineer Project Number: 21-1025.

1.2 CERTIFICATIONS AND BASE BID and Alternate Bid

- A. Base Bid, Single-Prime (All Trades) Contract: The undersigned Bidder, having carefully examined the Procurement and Contracting Requirements, Conditions of the Contract, Drawings, Specifications, and all subsequent Addenda, as prepared by Western Engineers & Geologists, Inc. and Engineer's consultants, having visited the site, and being familiar with all conditions and requirements of the Work, hereby agrees to furnish all material, labor, equipment and services, including all scheduled allowances, necessary to complete the construction of the above-named project, according to the requirements of the Procurement and Contracting Documents, for the stipulated sum of:

1. Base Bid + Item No. 26
two hundred ninety-one thousand
four hundred & eighty one Dollars (\$291,481⁰⁰).
2. Alternate Bid (Base Bid + Alternates - Item No. 26)
two hundred ninety-six thousand
seven hundred twenty nine Dollars (\$296,729⁰⁰).
3. The above amount may be modified by amounts indicated by the Bidder on the attached Document 00 43 22 "Unit Prices Form" and Document 00 43 23 "Alternates Form."

1.3 BID GUARANTEE

- A. The undersigned Bidder agrees to execute a contract for this Work in the above amount and to furnish surety as specified within 10 days after a written Notice of Award, failure to do so agrees to forfeit to Owner the attached cash, cashier's check, certified check, U.S. money order, or bid bond, as liquidated damages for such failure, in the following amount constituting five percent (5%) of the Base Bid amount above:

1. Base Bid + Item No. 26
fourteen thousand five hundred
Seventy four dollars & five cents Dollars (\$ 14,574⁰⁵).
2. Alternate Bid (Base Bid + Alternates - Item No. 26)
fourteen thousand eight hundred
& thirty six dollars & forty-five cents Dollars (\$ 14,836⁴⁵).

- B. In the event Owner does not offer Notice of Award within the time limits stated above, Owner will return to the undersigned the cash, cashier's check, certified check, U.S. money order, or bid bond.

1.4 SUBCONTRACTORS AND SUPPLIERS

- A. The following companies shall execute subcontracts for the portions of the Work indicated:

1. Boale electrical - electric
2. MSI - Med Gas
3. P&D Sweeping - Asphalt
4. Madsen Construction - Concrete
5. _____
6. _____

1.5 TIME OF COMPLETION

- A. The undersigned Bidder proposes and agrees hereby to commence the Work of the Contract Documents on a date specified in a written Notice to Proceed to be issued by Engineer. The work shall be 100% complete, including final punchlist, and ready for final payment on or before 90 calendar days for base bid or 120 calendar days if the alternates are selected after notice to proceed is issued.

1.6 ACKNOWLEDGEMENT OF ADDENDA

- A. The undersigned Bidder acknowledges receipt of and use of the following Addenda in the preparation of this Bid:

1. Addendum No. 1, dated 03/08/22
2. Addendum No. 2, dated 03/21/22
3. Addendum No. 3, dated _____
4. Addendum No. 4, dated _____

1.7 BID SUPPLEMENTS

- A. The following supplements are a part of this Bid Form and are attached hereto.

1. Bid Form Supplement - Unit Prices.
2. Bid Form Supplement - Bid Bond Form

1.8 CONTRACTOR'S LICENSE

- A. The undersigned further states that it is a duly licensed contractor, for the type of work proposed, in Wyoming, and that all fees, permits, etc., pursuant to submitting this proposal have been paid in full.

1.9 SUBMISSION OF BID

- A. Respectfully submitted this 28 day of March, 2022.
- B. Submitted By: Wylie Construction (Name of bidding firm or corporation).
- C. Authorized Signature: [Signature] (Handwritten signature).
- D. Signed By: Cody Wylie (Type or print name).
- E. Title: vice president (Owner/Partner/President/Vice President).
- F. Witnessed By: Julie Lamy (Handwritten signature).
- G. Attest: Julie Lamy (Handwritten signature).
- H. By: Julie Lamy (Type or print name).
- I. Title: Office manager (Corporate Secretary or Assistant Secretary).
- J. Street Address: 72 Purple Sage Rd.
- K. City, State, Zip: Rock Springs, WY 82901
- L. Phone: 307-382-1002
- M. License No.: 0927
- N. Federal ID No.: B3-02202B3 (Affix Corporate Seal Here).

END OF DOCUMENT 00 41 13

DOCUMENT 00 43 13 - BID SECURITY FORMS

1.1 BID FORM SUPPLEMENT

- A. A completed bid bond form is required to be attached to the Bid Form.

1.2 BID BOND FORM

- A. EJCDC Document C430 "Bid Bond" is the recommended form for a bid bond. A bid bond acceptable to Owner, or other bid security as described in the Instructions to Bidders, is required to be attached to the Bid Form as a supplement.

END OF DOCUMENT 00 43 13

DOCUMENT 00 43 21 - ALLOWANCE FORM

1.1 BID INFORMATION

- A. Bidder: Wylie Construction Inc.
- B. Project Name: Central Plant Grading and Cleanup.
- C. Project Location: 1200 College Drive, Rock Springs, Wyoming, 82901.
- D. Owner: Memorial Hospital of Sweetwater County.
- E. Engineer: Western Engineers & Geologists, Inc. Engineer of Record: Brandt D. Lyman, PE.
- F. Engineer Project Number: 21-1025.

1.2 BID FORM SUPPLEMENT

- A. This form is required to be attached to the Bid Form.
- B. The undersigned Bidder certifies that Base Bid submission to which this Bid Supplement is attached includes those allowances described in the Contract Documents and scheduled in Section 01 21 00 "Allowances."

1.3 SUBMISSION OF BID SUPPLEMENT

- A. Respectfully submitted this 28 day of March, 2022.
- B. Submitted By: Wylie Construction (Insert name of bidding firm or corporation).
- C. Authorized Signature: [Signature] (Handwritten signature).
- D. Signed By: Cody Wylie (Type or print name).
- E. Title: Vice President (Owner/Partner/President/Vice President).

END OF DOCUMENT 00 43 21

DOCUMENT 00 43 22 - UNIT PRICES FORM

1.1 BID INFORMATION

- A. Bidder: Wylie Construction Inc.
- B. Project Name: Central Plant Grading and Cleanup Project.
- C. Project Location: 1200 College Drive, Rock Springs, WY 82901.
- D. Owner: Memorial Hospital of Sweetwater County.
- E. Engineer: Western Engineers & Geologists, Inc. Engineer of Record: Brandt D. Lyman, PE.
- F. Engineer Project Number: 21-1025.

1.2 BID FORM SUPPLEMENT

- A. This form is required to be attached to the Bid Form.
- B. The undersigned Bidder proposes the amounts below be added to or deducted from the Contract Sum on performance and measurement of the individual items of Work and for adjustment of the quantity given in the Unit-Price Allowance for the actual measurement of individual items of the Work.
- C. If the unit price does not affect the Work of this Contract, the Bidder shall indicate "NOT APPLICABLE."

1.3 UNIT PRICES

- A. Unit-Price No. 1: Mobilization/Demobilization
1. \$ 10,737⁰⁰ dollars (\$ L.S.) per unit.
- B. Unit-Price No. 2: Remove Bollards
1. \$ 544⁰⁰ dollars (\$ 130⁰⁰) per unit.
- C. Unit-Price No. 3: Install Bollards
1. \$ 14,850⁰⁰ dollars (\$ 550⁰⁰) per unit.
- D. Unit-Price No. 4: Remove and Dispose of 4" Asphalt
1. \$ 1,192⁰⁰ dollars (\$ 3.072) per unit.
- E. Unit-Price No. 5: Remove Curb and Gutter

Central Plant Grading and
Cleanup

SECTION 00 43 22 - UNIT
PRICES FORM

1. \$411⁰⁰ dollars (\$ 10.275) per unit.
- F. Unit-Price No. 6: Remove Existing Concrete
1. \$373⁰⁰ dollars (\$ 5.828) per unit.
- G. Unit-Price No. 7: Sawcut Asphalt Pavement
1. \$532⁰⁰ dollars (\$ 1.007) per unit.
- H. Unit-Price No. 8: Install 8" Road Base
1. \$13,859⁰⁰ dollars (\$ 11.222) per unit.
- I. Unit-Price No. 9: Install 4" Asphalt Pavement
1. \$48,810⁰⁰ dollars (\$ 41.574) per unit.
- J. Unit-Price No. 10: Install 4' Valley Pan
1. \$10,310⁰⁰ dollars (\$ 8.181) per unit.
- K. Unit-Price No. 11: Insulate Water Line
1. \$72,404²⁰ dollars (\$ 353.191) per unit.
- L. Unit-Price No. 12: Protect 2 Each 4" Electrical Conduits
1. \$12,301⁰⁰ dollars (\$ 100.532) per unit.
- M. Unit-Price No. 13: Temporarily Remove and Reset Fence
1. \$7,370⁰⁰ dollars (\$ L.S.) per unit.
- N. Unit-Price No. 14: Set Water Valve Curb Box on Existing Valve
1. \$1,096⁰⁰ dollars (\$ 1.096⁰⁰) per unit.
- O. Unit-Price No. 15: Install Water Valve Collar
1. \$470⁰⁰ dollars (\$ 470⁰⁰) per unit.
- P. Unit-Price No. 16: Install 4" Crushed Stone Base per Airgas Drawings
1. \$2,293⁰⁰ dollars (\$ 28.1013) per unit.
- Q. Unit-Price No. 17: Install Fencing per Airgas Drawings STF-DET-01
1. \$3,500⁰⁰ dollars (\$ 55.555) per unit.
- R. Unit-Price No. 18: Install 6" Concrete Airgas Transport Pad per Airgas Drawings

Central Plant Grading and
Cleanup

SECTION 00 43 22 - UNIT
PRICES FORM

1. \$4,448⁰⁰ dollars (\$30.893) per unit.
- S. Unit-Price No. 19: Install 16" Concrete Airgas Tank Pad per Airgas Drawings
1. \$15,490⁰⁰ dollars (\$50.123) per unit.
- T. Unit-Price No. 20: Install 8" Concrete Airgas Tank Pad per Airgas Drawings
1. \$11,011⁰⁰ dollars (\$53.505) per unit.
- U. Unit-Price No. 21: Install 5' Airgas Sliding Gate per Airgas Drawings
1. \$3800⁰⁰ dollars (\$3,800⁰⁰) per unit.
- V. Unit-Price No. 22: Install 3' Airgas Man Gate per Airgas Drawings
1. \$2,500⁰⁰ dollars (\$2,500⁰⁰) per unit.
- W. Unit-Price No. 23: Install New Piping, Lighting, Electrical, Grounding and Other Auxiliary Facilities per ST&B Drawing MG-100
1. \$4,253⁰⁰ dollars (\$4,253⁰⁰) per unit.
- X. Unit-Price No. 24: Construction Survey Allowance
1. \$3,500⁰⁰ dollars (\$3,500⁰⁰) per unit.
- Y. Unit-Price No. 25: Force Account
1. \$8,000⁰⁰ dollars (\$8,000⁰⁰) per unit.
- Z. Unit-Price No. 26: Earth Excavation, Haul, and Dispose (If Alternate Not Chosen)
1. \$24,310⁰⁰ dollars (\$38.302) per unit.
- AA. Unit-Price No. 27: Dispose of Waste Material (Alternate)
1. \$700⁰⁰ dollars (\$700⁰⁰) per unit.
- BB. Unit-Price No. 28: Clear, Grub, and Dispose of Material (Alternate)
1. \$2,200⁰⁰ dollars (\$19,469.03) per unit.
- CC. Unit-Price No. 29: Grade and Install Rip Rap (Alternate)
1. \$2,748⁰⁰ dollars (\$33,921.0) per unit.
- DD. Unit-Price No. 30: Earth Excavation, Moving, Placing, and Compacting (Alternate)
1. \$19,110⁰⁰ dollars (\$11.538) per unit.
- EE. Unit-Price No. 31: Install 18" Flared End (Alternate)

Central Plant Grading and
Cleanup

SECTION 00 43 22 - UNIT
PRICES FORM

1. \$550⁰⁰ dollars (\$550⁰⁰) per unit.

FF. Unit-Price No. 32: Relocate Washed Stone On-Site per Owner's Direction (Alternate)

1. \$250⁰⁰ dollars (\$250⁰⁰) per unit.

GG. Unit-Price No. 33: Construction Survey Allowance (Alternate)

1. \$1,500⁰⁰ dollars (\$1,500⁰⁰) per unit.

HH. Unit-Price No. 34: Force Account (Alternate)

1. \$2,000⁰⁰ dollars (\$2,000⁰⁰) per unit.

1.4 SUBMISSION OF BID SUPPLEMENT

A. Respectfully submitted this 28 day of March, 2022.

B. Submitted By: Wylie Construction (Insert name of bidding firm or corporation).

C. Authorized Signature: [Signature] (Handwritten signature).

D. Signed By: Cody Wylie (Type or print name).

E. Title: Vice president (Owner/Partner/President/Vice President).

END OF DOCUMENT 00 43 22

THE AMERICAN INSTITUTE OF ARCHITECTS



AIA Document A310

Bid Bond

KNOW ALL MEN BY THESE PRESENTS, that we **Wylie Construction, Inc**
P.O. Box 576, Rock Springs, WY 82902
as Principal, hereinafter called the Principal, and **The Ohio Casualty Insurance Company**
175 Berkeley Street, Boston, MA 02116
a corporation duly organized under the laws of State of NH

as Surety, hereinafter called the Surety, are held and firmly bound unto

Memorial Hospital of Sweetwater County

1200 College Drive, Rock Springs, WY 82901

as Oblige, hereinafter called the Oblige, in the sum of

Five Percent of Amount Bid

Dollars (\$ 5%),

for the payment of which sum well and truly to be made, the said Principal and the said Surety, bind ourselves, our heirs, executors, administrators, successors and assigns, jointly and severally, firmly by these presents.

WHEREAS, the Principal has submitted a bid for

Central Plant Grading and Cleanup Project; 21-1025 Grading, Concrete, and Paving

NOW, THEREFORE, if the Oblige shall accept the bid of the Principal and the Principal shall enter into a Contract with the Oblige in accordance with the terms of such bid, and give such bond or bonds as may be specified in the bidding or Contract Documents with good and sufficient surety for the faithful performance of such Contract and for the prompt payment of labor and material furnished in the prosecution hereof, or in the event of the failure of the Principal to enter such Contract and give such bond or bonds, if the Principal shall pay to the Oblige the difference not to exceed the penalty hereof between the amount specified in said bid and such larger amount for which the Oblige may in good faith contract with another party to perform the Work covered by said bid, then this obligation shall be null and void, otherwise to remain in full force and effect.

Signed and sealed this 22nd of March, 2022.


(Witness)

Wylie Construction, Inc

(Principal)

(Seal)

BY: 

(Title) Vice President

The Ohio Casualty Insurance Company

(Surety)


(Witness)

BY: 

Stacie Hanson

(Title) Attorney-in-Fact



This Power of Attorney limits the acts of those named herein, and they have no authority to bind the Company except in the manner and to the extent herein stated. Not valid for mortgage, note, loan, letter of credit, bank deposit, currency rate, interest rate or residual value guarantees. For bond and/or Power of Attorney (POA) verification inquiries, please call 610-832-8240 or email HOSUR@libertymutual.com.



**Liberty
Mutual.**

SURETY

Liberty Mutual Insurance Company
The Ohio Casualty Insurance Company
West American Insurance Company

POWER OF ATTORNEY

KNOWN ALL PERSONS BY THESE PRESENTS: That The Ohio Casualty Insurance Company is a corporation duly organized under the laws of the State of New Hampshire, that Liberty Mutual Insurance Company is a corporation duly organized under the laws of the State of Massachusetts, and West American Insurance Company is a corporation duly organized under the laws of the State of Indiana (herein collectively called the "Companies"), pursuant to and by authority herein set forth, does hereby name, constitute and appoint Stacie Hanson of the city of Sandy, state of UT, its true and lawful attorney-in-fact, with full power and authority hereby conferred to sign, execute and acknowledge the following surety bond:

Principal Name: Wylie Construction, Inc

Obligee Name: Memorial Hospital of Sweetwater County

Surety Bond Number: Bld Bond

Bond Amount: See Bond Form

IN WITNESS WHEREOF, this Power of Attorney has been subscribed by an authorized officer or official of the Companies and the corporate seals of the Companies have been affixed thereto this 12th day of March, 2021.



The Ohio Casualty Insurance Company
Liberty Mutual Insurance Company
West American Insurance Company

By: David M. Carey

David M. Carey, Assistant Secretary

STATE OF PENNSYLVANIA
COUNTY OF MONTGOMERY

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On this 12th day of March, 2021, before me personally appeared David M. Carey, who acknowledged himself to be the Assistant Secretary of Liberty Mutual Insurance Company, The Ohio Casualty Company, and West American Insurance Company, and that he, as such, being authorized so to do, execute the foregoing instrument for the purposes therein contained by signing on behalf of the corporations by himself as a duly authorized officer.

IN WITNESS WHEREOF, I have hereunto subscribed my name and affixed my notarial seal at King of Prussia, Pennsylvania, on the day and year first above written.



Commonwealth of Pennsylvania - Notary Seal
Teresa Pastella, Notary Public
Montgomery County
My commission expires March 28, 2025
Commission number 1128044

Member, Pennsylvania Association of Notaries

By: Teresa Pastella

Teresa Pastella, Notary Public

This Power of Attorney is made and executed pursuant to and by authority of the following By-laws and Authorizations of Liberty Mutual Insurance Company, The Ohio Casualty Insurance Company, and West American Insurance Company which resolutions are now in full force and effect reading as follows:

ARTICLE IV - OFFICERS - Section 12. Power of Attorney. Any officer or other official of the Corporation authorized for that purpose in writing by the Chairman or the President, and subject to such limitation as the Chairman or the President may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Corporation to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact, subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Corporation by their signature and execution of any such instruments and to attach thereto the seal of the Corporation. When so executed, such instruments shall be as binding as if signed by the President and attested to by the Secretary. Any power or authority granted to any representative or attorney-in-fact under the provisions of this article may be revoked at any time by the Board, the Chairman, the President or by the officer or officers granting such power or authority.

ARTICLE XIII - Execution of Contracts - SECTION 5. Surety Bonds and Undertakings. Any officer of the Company authorized for that purpose in writing by the chairman or the president, and subject to such limitations as the chairman or the president may prescribe, shall appoint such attorneys-in-fact, as may be necessary to act in behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations. Such attorneys-in-fact subject to the limitations set forth in their respective powers of attorney, shall have full power to bind the Company by their signature and execution of any such instruments and to attach thereto the seal of the Company. When so executed such instruments shall be as binding as if signed by the president and attested by the secretary.

Certificate of Designation - The President of the Company, acting pursuant to the Bylaws of the Company, authorizes David M. Carey, Assistant Secretary to appoint such attorneys-in-fact as may be necessary to act on behalf of the Company to make, execute, seal, acknowledge and deliver as surety any and all undertakings, bonds, recognizances and other surety obligations.

Authorization - By unanimous consent of the Company's Board of Directors, the Company consents that facsimile or mechanically reproduced signature of any assistant secretary of the Company, wherever appearing upon a certified copy of any power of attorney issued by the Company in connection with surety bonds, shall be valid and binding upon the Company with the same force and effect as though manually affixed.

I, Renee C. Llewellyn, the undersigned, Assistant Secretary, of Liberty Mutual Insurance Company, The Ohio Casualty Insurance Company, and West American Insurance Company do hereby certify that this power of attorney executed by said Companies is in full force and effect and has not been revoked.

IN TESTIMONY WHEREOF, I have hereunto set my hand and affixed the seals of said Companies this 22nd day of March, 2022.



By: Renee C. Llewellyn

Renee C. Llewellyn, Assistant Secretary



STATE OF WYOMING

CERTIFICATE OF RESIDENCY



Contractor Number: 0927

THIS CERTIFIES THAT:

WYLIE CONSTRUCTION, INC.

HAS BEEN GRANTED RESIDENCY STATUS PURSUANT TO WYOMING STATUTE 16-6-101, AS AMENDED. FIVE PERCENT PREFERENCE SHALL BE ALLOWED WHEN BIDDING ON ANY PUBLIC WORKS CONTRACT FOR A PERIOD OF ONE (1) YEAR FROM THE DATE CERTIFICATION IS GRANTED.

GRANTED THIS 2ND DAY OF MAY TWO THOUSAND AND 21

A handwritten signature in cursive script that reads "Trevor Mansfield".

Trevor Mansfield, Business Manager

EXPIRATION DATE: 5/1/2022



To verify the authenticity of the certificate,
please contact our office at 307-777-7261 or visit
wyomingworkforce.org/businesses/labor/info

CERTIFICATE SERIAL NUMBER: 0205202169

**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
FINANCE & AUDIT COMMITTEE AGENDA**

Wednesday~ April 28, 2022 9:00 a.m. Teleconference

Voting Members:

Ed Tardoni, Chair
Kandi Pendleton, Trustee
Irene Richardson
Tami Love
Jan Layne

Non-Voting Members:

Ron Cheese	Kari Quickenden
Angel Bennett	Dr. Israel Stewart
Ann Clevenger	Dr. Ben Jensen
Brad Kowalski	Terry Thompson

Guests:

Leslie Taylor

- | | | |
|-------|--|------------------|
| I. | Call Meeting to Order | Ed Tardoni |
| II. | Approve Agenda | Ed Tardoni |
| III. | Approve March 30, 2022 Meeting Minutes | Ed Tardoni |
| IV. | Capital Requests FY 22 | |
| V. | Financial Report | |
| | A. Monthly Financial Statements & Statistical Data | |
| | 1. Narrative | Tami Love |
| | 2. Financial Information | Tami Love |
| | 3. Self-Pay Report | Ron Cheese |
| | 4. Preliminary Bad Debt | Ron Cheese |
| VI. | Old Business | |
| | A. KaufmanHall Engagement Update | Irene Richardson |
| | B. Special Purpose Tax projects | Irene Richardson |
| VII. | New Business | |
| | A. Financial Forum Discussion | Ed Tardoni |
| VIII. | Next Meeting – May 25, 2022 | Ed Tardoni |
| IX. | Adjournment | Ed Tardoni |

**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY**

NARRATIVE TO MARCH 2022 FINANCIAL STATEMENTS

THE BOTTOM LINE. The bottom line from operations for March was a loss of \$836,107, compared to a gain of \$560,742 in the budget. This yields a -9.41% operating margin for the month compared to 6.27% in the budget. The year-to-date loss is \$3,227,064, compared to a gain \$768,707 in the budget. The year to date operating margin is -4.11%, compared to 1.05% in the budget.

The total net loss for March is \$751,298, compared to a gain of \$517,517 in the budget. Year-to date, the total net loss is \$1,268,815, compared to a total net loss of \$904,551 in the budget. This represents a YTD profit margin of -1.15% compared to budget of .52%.

REVENUE. Revenue for the month came in slightly under budget at \$17,657,638, under budget by \$327,268. Inpatient revenue is over budget by \$694,442, hospital outpatient revenue was under budget by \$1,045,815 and the Clinic was over budget by \$24,106. Revenue remains over budget by \$8.1 million year to date.

VOLUME. Inpatient volumes increased from February and were over budget for the month. However, we saw a continued decrease in COVID positive patients in March with only 34 COVID patient days. The average daily census (ADC) stayed at 13.9 in March. The normal ADC prior to the pandemic was 12. Average length of stay (LOS) decreased slightly to 3.3, right at budget. Outpatient volumes were under budget for March with the exception of Infusions.

Annual Debt Service Coverage came in at 2.74. Days of Cash on Hand decreased to 127 as daily cash expense increased to \$279,000 year to date.

REDUCTION OF REVENUE. Deductions from revenue came in at 52.5% in March and 51.2% year to date, remaining under budget. Total collections for the month came in lower at \$8,444,079. The repayment of the Medicare Advanced Payment began in April and through March we have paid back \$4.66 million of the \$7.4 million received.

Net days in AR increased slightly to 52.9 days. We have seen a slight increase in Commercial and Medicaid aging AR but we continue to meet the goals for AR greater than 90 days for all other Payers.

EXPENSES. Total expenses in March remained high at \$9,717,527, over budget by \$1,333,770. Expenses are over budget \$9,117,044 year to date. The following line items were over budget in March:

Salary and Wage – Salary and Wage remains over budget in March with the additional staffing for door monitors. We did see a slight decrease from prior months.

Contract Labor – We did have some overlap of February/March invoices in March causing the increase in March expenses. Due to continuing staffing shortages in clinical areas there are currently contract labor staff in Med/Surg, ICU, Labor & Delivery, Surgery, Emergency Room, Laboratory, Ultrasound, Respiratory Therapy, Behavioral Health and Social Services. We continue to see contract labor rates as much as 175% higher than pre COVID. We have started to negotiate these rates with renewing contracts. We are also working on timelines for decreasing travelers as we fill open positions.

Physician Fees – Locum coverage is over budget due to additional shift coverage for Hospitalists. We should start to see this expense decrease and level out and then decrease again in July with the hiring of our new employed Hospitalist.

Supplies – Lab supplies, Patient chargeables, Implants, Med/Surg supplies, Drugs, Food, Linen and Maintenance supplies are over budget in March. We continue to see price increases in all supplies with nationwide inflation.

Utilities – Fuel is over budget in March. We have seen a continued rise in natural gas prices over the last year. Length between meter readings has also caused this expense to fluctuate over the last several months.

Repairs and Maintenance – Expenses over budget include contract licenses due to the delay in Cerner as we continue to pay for both systems.

PROVIDER CLINIC. Revenue for the Clinics came in over budget at \$2,134,616. Year to date gross revenue is \$17,171,261, under budget by \$690,713. The bottom line for the Clinics in March is a loss of \$623,172 compared to a loss of \$393,514 in the budget. The year to date loss is \$4,559,524, compared to a budgeted loss of \$3,559,441. Deductions from revenue for the Clinics are at 45.6% year to date. Clinic volumes remain over budget with 5,967 visits in March and 50,184 year to date.

Total Clinic expenses for the month are \$1,693,201, over budget by \$82,647. Wages, Benefits, Purchased Services, Recruitment and Education & Travel are over budget for March.

OUTLOOK FOR APRIL. Gross patient revenue for April is projecting lower at \$16 million, which is under budget. We have seen lower volumes across all service lines and did light schedules for the week of Cerner Go Live. The average daily census has decreased to 11.4 through the first half of the month and average length of stay is down to 2.9 days, both close to budget. We have not had any COVID positive inpatients in April but are unsure of what the new variant will bring.

Collections for April are projecting close to \$7.5 million. With the conversion to Cerner, it is expected to see an increase in Days in AR as we work through the new billing interfaces and learn the new system. Deductions of revenue are expected to come in similar to April as we continue to see an increase in Medicaid and Self-Pay payer mix.

Expenses will remain high in April due to continued staffing shortages and the need for contract labor. The bottom line for April is estimated at another \$1 million loss.

FY2023 BUDGET. We continue to work on preparing the FY2023 operating budget. We believe Cerner will bring an increase in revenue with charges being captured from clinical documentation. We are working on a plan to decrease contract labor expenses into the new year as we recruit and hire staff to fill these positions. We are working with department directors on productivity and making sure the FTE levels coincide with the volume levels. We will see a decrease in contract maintenance as we terminate agreements with our legacy systems. Supply chain issues and rising costs will continue to impact the budget in the new year.

We continue to project FY22 year-end financials and are working with directors and their ideas of cost savings in their departments. We recommend to continue the freeze on capital unless it is emergent.

COVID RELIEF FUNDS. The Governor and State Legislature approved the allocation of \$85 million in capital & construction funds to healthcare facilities. The funds will be distributed through SLIB grants again but it expected a 1:1 match of the funds will be required this time. The Office of State Land Investments is drafting rules and the application process should begin in late June or early July.

Year to date we have received just under \$3 million in assistance from WHA and federal funds. WHA recently allocated another \$149,000 to MHSC for assistance with traveler expenses. These funds have been reconciled against ongoing COVID related expenses, retention and recruitment and to assist with contract staffing. These funds are all accounted for under non-operating revenue on our income statement.



**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY**

Unaudited Financial Statements

for

Nine months ended March 31, 2022

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

Tami Love

Chief Financial Officer

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MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WY

Nine months ended March 31, 2022

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MEMORIAL HOSPITAL OF SWEETWATER COUNTY

EXECUTIVE FINANCIAL SUMMARY

PAGE 2

Nine months ended March 31, 2022

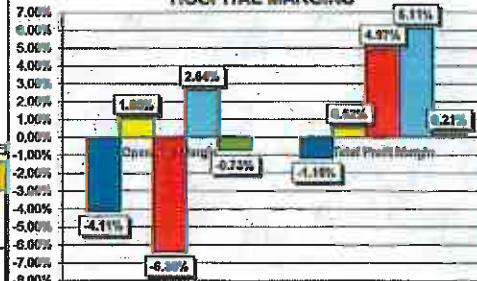
BALANCE SHEET

	YTD 3/31/2022	Prior FYE 6/30/2021
ASSETS		
Current Assets	\$30,827,341	\$28,361,282
Assets Whose Use is Limited	26,522,211	38,038,595
Property, Plant & Equipment (Net)	69,839,651	68,424,357
Other Assets	1,444,701	210,003
Total Unrestricted Assets	128,633,905	135,034,237
Restricted Assets	442,553	395,362
Total Assets	\$129,076,459	\$135,429,599
LIABILITIES AND NET ASSETS		
Current Liabilities	\$8,618,952	\$10,645,170
Long-Term Debt	26,835,000	27,742,755
Other Long-Term Liabilities	4,082,296	6,644,104
Total Liabilities	39,536,248	45,032,029
Net Assets	89,540,210	90,397,570
Total Liabilities and Net Assets	\$129,076,459	\$135,429,599

NET DAYS IN ACCOUNTS RECEIVABLE



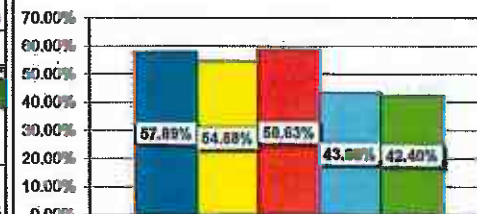
HOSPITAL MARGINS



DAYS CASH ON HAND



SALARY AND BENEFITS AS A PERCENTAGE OF TOTAL EXPENSES



KEY STATISTICS AND RATIOS

	03/31/22 ACTUAL	03/31/22 BUDGET	YTD ACTUAL	YTD BUDGET
Total Acute Patient Days	430	355	4,050	3,372
Average Acute Length of Stay	3.3	3.4	3.7	3.3
Total Emergency Room Visits	1,186	1,072	11,359	9,749
Outpatient Visits	8,493	8,287	83,985	72,913
Total Surgeries	155	164	1,191	1,458
Total Worked FTE's	461.32	450.97	460.73	450.97
Total Paid FTE's	529.94	494.77	507.88	494.77
Net Revenue Change from Prior Yr	0.67%	1.39%	13.13%	5.76%
EBIDA - 12 Month Rolling Average			0.05%	9.44%
Current Ratio			3.58	
Days Expense in Accounts Payable			26.61	

MEMORIAL HOSPITAL OF SWEETWATER COUNTY	03/31/22
Budget	06/30/21
Prior Fiscal Year End	All Hospitals
WYOMING	Rural
< \$90M Net Rev.	

FINANCIAL STRENGTH INDEX - 0.43

Excellent - Greater than 3.0	Good - 3.0 to 0.0
Fair - 0.0 to (2.0)	Poor - Less than (2.0)

Key Financial Ratios

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
 ROCK SPRINGS, WY
 Nine months ended March 31, 2022

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📌 - DESIRED POSITION IN RELATION TO BENCHMARKS AND BUDGET

	Year to Date 3/31/2022	Budget 6/30/2021	Speculative Grade Rating	BBB Credit Rating	Prior Fiscal Year End 06/30/21	WYOMING All Hospitals (See Note 1)	National Rural < \$200M Net Rev. (See Note 2)
Profitability:							
Operating Margin	📈 -4.11%	1.90%	1.60%	-1.00%	-6.36%	2.64%	-0.73%
Total Profit Margin	📈 -1.15%	0.76%	2.60%	1.30%	4.97%	6.11%	0.21%
Liquidity:							
Days Cash, All Sources **	📈 126.53	129.76	103.40	226.00	176.49	62.00	37.80
Net Days in Accounts Receivable	📉 52.87	50.02	52.40	51.80	39.57	66.90	57.20
Capital Structure:							
Average Age of Plant (Annualized)	📉 15.36	12.58	14.00	13.90	14.61	9.50	12.40
Long Term Debt to Capitalization	📉 23.54%	25.75%	36.60%	22.30%	24.02%	16.60%	10.00%
Debt Service Coverage Ratio **	📈 2.74	3.97	2.80	2.50	5.03	N/A	2.64
Productivity and Efficiency:							
Paid FTE's per Adjusted Occupied Bed	📉 8.11	8.43			8.61	6.60	4.63
Salary Expense per Paid FTE	\$98,441	\$86,892			\$95,218	\$62,436	\$48,150
Salary and Benefits as a % of Total Operating Exp	57.65%	56.43%			58.63%	43.60%	42.40%

Note 1 - 2017 Ingenix report (2016 median data), for all hospitals within the state regardless of size.

Note 2 - 2017 Ingenix report (2016 median data), for all U. S. hospitals that match this type and size.

**Bond Covenant ratio is 75 Days Cash on Hand and 1.25 Debt Service Coverage

Balance Sheet - Assets

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WY

Nine months ended March 31, 2022

	Current Month 3/31/2022	Prior Month 2/28/2022	ASSETS Positive/ (Negative) Variance	Percentage Variance	Prior Year End 6/30/2021
Current Assets					
Cash and Cash Equivalents	\$9,360,246	\$9,397,929	(\$37,683)	-0.40%	\$10,302,741
Gross Patient Accounts Receivable	31,005,716	31,116,274	(110,559)	-0.36%	22,751,139
Less: Bad Debt and Allowance Reserves	(17,077,440)	(17,052,195)	(25,246)	-0.15%	(12,710,325)
Net Patient Accounts Receivable	13,928,275	14,064,080	(135,804)	-0.97%	10,040,814
Interest Receivable	0	0	0	0.00%	0
Other Receivables	1,438,645	1,436,745	1,900	0.13%	2,073,519
Inventories	3,782,502	3,755,767	26,734	0.71%	3,774,659
Prepaid Expenses	2,317,674	2,423,277	(105,603)	-4.36%	2,169,549
Due From Third Party Payers	0	0	0	0.00%	0
Due From Affiliates/Related Organizations	0	0	0	0.00%	0
Other Current Assets	0	0	0	0.00%	0
Total Current Assets	30,827,341	31,077,798	(250,457)	-0.81%	28,361,282
Assets Whose Use is Limited					
Cash	(26,392)	85,284	(111,676)	-130.95%	145,904
Investments	0	0	0	0.00%	0
Bond Reserve/Debt Retirement Fund	0	0	0	0.00%	0
Trustee Held Funds - Project	78,043	182,538	(104,494)	-57.25%	3,015,531
Trustee Held Funds - SPT	28,010	27,984	26	0.09%	26,503
Board Designated Funds	11,410,932	13,407,262	(1,996,330)	-14.89%	19,921,794
Other Limited Use Assets	15,031,618	14,928,749	102,869	0.69%	14,928,863
Total Limited Use Assets	26,522,211	28,631,816	(2,109,605)	-7.37%	38,038,595
Property, Plant, and Equipment					
Land and Land Improvements	4,215,925	4,215,925	0	0.00%	4,025,159
Building and Building Improvements	41,105,102	41,105,102	0	0.00%	41,947,846
Equipment	115,445,498	113,944,465	1,501,033	1.32%	114,615,271
Construction In Progress	9,114,263	8,900,418	213,845	2.40%	7,220,982
Capitalized Interest	0	0	0	0.00%	0
Gross Property, Plant, and Equipment	169,880,788	168,165,909	1,714,879	1.02%	167,809,258
Less: Accumulated Depreciation	(100,041,137)	(99,417,874)	(623,262)	-0.63%	(99,384,801)
Net Property, Plant, and Equipment	69,839,651	68,748,035	1,091,616	1.59%	68,424,357
Other Assets					
Unamortized Loan Costs	1,444,701	1,452,863	(8,162)	-0.56%	210,003
Other	0	0	0	0.00%	0
Total Other Assets	1,444,701	1,452,863	(8,162)	-0.56%	210,003
TOTAL UNRESTRICTED ASSETS	128,633,905	129,910,513	(1,276,608)	-0.98%	135,034,237
Restricted Assets	442,553	399,012	43,542	10.91%	395,362
TOTAL ASSETS	\$129,076,459	\$130,309,525	(\$1,233,066)	-0.95%	\$135,429,599

Balance Sheet - Liabilities and Net Assets

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WY

Nine months ended March 31, 2022

	LIABILITIES AND FUND BALANCE				Prior Year End 6/30/2021
	Current Month 3/31/2022	Prior Month 2/28/2022	Positive/ (Negative) Variance	Percentage Variance	
Current Liabilities					
Accounts Payable	\$4,535,370	\$4,543,434	\$8,064	0.18%	\$5,787,069
Notes and Loans Payable	0	0	0	0.00%	0
Accrued Payroll	927,806	2,004,004	1,076,198	53.70%	1,555,117
Accrued Payroll Taxes	0	0	0	0.00%	0
Accrued Benefits	2,627,460	2,778,648	151,188	5.44%	2,537,177
Accrued Pension Expense (Current Portion)	0	0	0	0.00%	0
Other Accrued Expenses	0	0	0	0.00%	0
Patient Refunds Payable	0	0	0	0.00%	0
Property Tax Payable	0	0	0	0.00%	0
Due to Third Party Payers	0	0	0	0.00%	0
Advances From Third Party Payers	0	0	0	0.00%	0
Current Portion of LTD (Bonds/Mortgages)	241,086	249,499	8,413	3.37%	319,366
Current Portion of LTD (Leases)	0	0	0	0.00%	0
Other Current Liabilities	287,231	391,726	104,495	26.68%	446,442
Total Current Liabilities	8,618,952	9,967,311	1,348,359	13.53%	10,645,170
Long Term Debt					
Bonds/Mortgages Payable	27,076,086	27,084,499	8,413	0.03%	28,062,121
Leases Payable	0	0	0	0.00%	0
Less: Current Portion Of Long Term Debt	241,086	249,499	8,413	3.37%	319,366
Total Long Term Debt (Net of Current)	26,835,000	26,835,000	0	0.00%	27,742,755
Other Long Term Liabilities					
Deferred Revenue	2,739,846	3,256,353	516,507	15.86%	6,497,997
Accrued Pension Expense (Net of Current)	0	0	0	0.00%	0
Other	1,342,450	2,895	(1,339,556)	-46278.38%	146,106
Total Other Long Term Liabilities	4,082,296	3,259,247	(823,048)	-25.25%	6,644,104
TOTAL LIABILITIES	39,536,248	40,061,558	525,310	1.31%	45,032,029
Net Assets:					
Unrestricted Fund Balance	88,046,962	88,046,962	0	0.00%	83,129,665
Temporarily Restricted Fund Balance	1,959,119	1,959,119	0	0.00%	1,959,119
Restricted Fund Balance	438,681	395,139	(43,542)	-11.02%	391,489
Net Revenue/(Expenses)	(904,551)	(153,264)	N/A	N/A	4,917,296
TOTAL NET ASSETS	89,540,210	90,247,966	707,756	0.78%	90,397,570
TOTAL LIABILITIES AND NET ASSETS	\$129,076,459	\$130,309,525	\$1,233,066	0.95%	\$135,429,599

Statement of Revenue and Expense

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

ROCK SPRINGS, WY

Nine months ended March 31, 2022

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	CURRENT MONTH				Prior Year 03/31/21
	Actual 03/31/22	Budget 03/31/22	Positive (Negative) Variance	Percentage Variance	
Gross Patient Revenue					
Inpatient Revenue	\$3,977,177	\$3,282,735	\$694,442	21.15%	\$3,193,036
Outpatient Revenue	11,545,845	12,591,660	(1,045,815)	-8.31%	12,012,531
Clinic Revenue	1,701,127	1,745,385	(44,258)	-2.54%	1,451,105
Specialty Clinic Revenue	433,489	365,125	68,364	18.72%	342,042
Total Gross Patient Revenue	17,657,638	17,984,905	(327,266)	-1.82%	16,998,714
Deductions From Revenue					
Discounts and Allowances	(8,147,341)	(7,996,583)	(150,758)	-1.89%	(7,053,702)
Bad Debt Expense (Governmental Providers Only)	(813,626)	(1,146,700)	333,174	29.06%	(1,095,831)
Medical Assistance	(311,522)	(123,435)	(188,086)	-152.99%	(128,263)
Total Deductions From Revenue	(9,272,389)	(9,266,418)	(5,970)	-0.06%	(8,277,496)
Net Patient Revenue	8,385,250	8,718,487	(333,238)	-3.82%	8,721,218
Other Operating Revenue	496,170	226,011	270,159	119.53%	100,917
Total Operating Revenue	8,881,419	8,944,498	(63,079)	-0.71%	8,822,136
Operating Expenses					
Salaries and Wages	3,736,770	3,626,291	(110,479)	-3.05%	3,666,312
Fringe Benefits	1,083,304	1,118,791	35,486	3.17%	1,111,599
Contract Labor	818,922	14,375	(804,547)	-5596.85%	230,768
Physicians Fees	443,520	377,807	(65,713)	-17.39%	205,531
Purchased Services	420,057	413,660	(6,397)	-1.50%	383,312
Supply Expense	1,581,159	1,196,277	(384,882)	-32.17%	1,365,819
Utilities	116,195	92,482	(23,713)	-25.64%	89,246
Repairs and Maintenance	558,833	501,503	(57,330)	-11.43%	500,362
Insurance Expense	53,274	48,783	(4,491)	-9.21%	44,011
All Other Operating Expenses	198,212	207,636	9,424	4.54%	215,184
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Leases and Rentals	82,298	54,657	(27,640)	-50.57%	66,020
Depreciation and Amortization	624,984	731,296	106,312	14.54%	578,675
Interest Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Total Operating Expenses	9,717,527	8,383,757	(1,333,770)	-15.91%	8,466,639
Net Operating Surplus/(Loss)	(836,107)	560,742	(1,396,849)	-249.11%	365,296
Non-Operating Revenue:					
Contributions	0	0	0	0.00%	0
Investment Income	11,674	16,877	(5,204)	-30.83%	17,587
Tax Subsidies (Except for GO Bond Subsidies)	26	0	26	0.00%	987
Tax Subsidies for GO Bonds	0	0	0	0.00%	0
Interest Expense (Governmental Providers Only)	(81,690)	(109,342)	(27,652)	25.36%	(112,617)
Other Non-Operating Revenue/(Expenses)	154,700	49,210	105,490	214.37%	1,784,952
Total Non Operating Revenue/(Expense)	84,810	(43,225)	128,035	-296.21%	1,690,968
Total Net Surplus/(Loss)	(751,298)	\$517,517	(\$1,268,815)	-245.17%	\$2,056,204
Change in Unrealized Gains/(Losses) on Investments	0	0	0	0.00%	0
Increase/(Decrease in Unrestricted Net Assets	(751,298)	\$517,517	(\$1,268,815)	-245.17%	\$2,056,204
Operating Margin	-8.41%	6.27%			4.14%
Total Profit Margin	-8.46%	5.79%			23.31%
EBIDA	-2.38%	14.46%			10.71%

Statement of Revenue and Expense

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WY

Nine months ended March 31, 2022

	YEAR-TO-DATE				Prior Year
	Actual 03/31/22	Budget 03/31/22	Positive (Negative) Variance	Percentage Variance	03/31/21
Gross Patient Revenue					
Inpatient Revenue	\$37,228,875	\$29,976,219	\$7,252,656	24.19%	\$29,204,255
Outpatient Revenue	103,294,418	101,684,984	1,609,433	1.58%	95,712,525
Clinic Revenue	14,627,420	14,826,520	(199,100)	-1.34%	12,379,260
Specialty Clinic Revenue	2,543,841	3,035,454	(491,613)	-16.20%	2,749,300
Total Gross Patient Revenue	157,694,554	149,523,177	8,171,376	5.46%	140,045,340
Deductions From Revenue					
Discounts and Allowances	(70,509,704)	(65,818,817)	(4,690,887)	-7.13%	(61,026,269)
Bad Debt Expense (Governmental Providers Only)	(9,120,286)	(10,192,889)	1,072,603	10.52%	(9,732,362)
Medical Assistance	(1,116,376)	(1,794,048)	667,678	37.42%	(1,898,201)
Total Deductions From Revenue	(80,746,366)	(77,795,754)	(2,950,612)	-3.79%	(72,586,832)
Net Patient Revenue	76,948,194	71,727,423	5,220,770	7.28%	67,456,508
Other Operating Revenue	1,596,985	1,696,483	(99,498)	-5.86%	1,971,341
Total Operating Revenue	78,545,179	73,423,906	5,121,273	6.97%	69,427,849
Operating Expenses					
Salaries and Wages	33,269,587	30,978,635	(2,290,952)	-7.40%	32,159,537
Fringe Benefits	9,804,891	8,405,018	(1,399,873)	-16.66%	8,648,042
Contract Labor	4,261,929	692,285	(3,569,644)	-515.63%	886,654
Physicians Fees	3,306,245	3,309,355	3,111	0.09%	2,420,309
Purchased Services	4,045,507	3,859,038	(186,469)	-4.83%	3,547,182
Supply Expense	13,032,706	10,835,946	(2,196,760)	-20.27%	11,221,472
Utilities	884,408	854,062	(30,346)	-3.43%	830,737
Repairs and Maintenance	5,128,354	4,738,255	(390,099)	-8.23%	4,447,821
Insurance Expense	487,724	438,048	(49,676)	-11.09%	359,653
All Other Operating Expenses	1,851,755	1,863,974	12,220	0.66%	1,556,427
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Leases and Rentals	522,871	514,574	(8,297)	-1.61%	558,871
Depreciation and Amortization	5,196,265	6,165,009	968,744	15.71%	5,126,094
Interest Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Total Operating Expenses	81,772,243	72,655,199	(9,117,044)	-12.55%	71,762,798
Net Operating Surplus/(Loss)	(3,227,064)	768,707	(3,995,711)	-519.86%	(2,334,949)
Non-Operating Revenue:					
Contributions	0	0	0	0.00%	0
Investment Income	96,643	151,897	(55,254)	-36.38%	161,841
Tax Subsidies (Except for GO Bond Subsidies)	1,507	0	1,507	0.00%	13,156
Tax Subsidies for GO Bonds	0	0	0	0.00%	0
Interest Expense (Governmental Providers Only)	(900,451)	(988,805)	88,354	-8.47%	(987,110)
Other Non-Operating Revenue/(Expense)	3,124,813	442,886	2,681,927	605.56%	8,333,950
Total Non-Operating Revenue/(Expense)	2,322,513	(389,021)	2,711,534	-697.01%	7,521,836
Total Net Surplus/(Loss)	(\$904,551)	\$379,686	(\$1,284,238)	-338.24%	\$5,186,887
Change in Unrealized Gains/(Losses) on Investments	0	0	0	0.00%	0
Increase/(Decrease) in Unrestricted Net Assets	(\$904,551)	\$379,686	(\$1,284,238)	-338.24%	\$5,186,887
Operating Margin	-4.11%	1.05%			-3.36%
Total Profit Margin	-1.16%	0.52%			7.47%
EBIDA	2.51%	9.44%			4.04%

Statement of Revenue and Expense - 13 Month Trend
MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY

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	Actual 3/31/2022	Actual 2/29/2022	Actual 1/31/2022	Actual 12/31/2021	Actual 11/30/2021	Actual 10/31/2021
Gross Patient Revenue						
Inpatient Revenue	\$3,977,177	\$3,876,754	\$3,563,344	\$3,901,947	\$3,635,625	\$6,080,990
Inpatient Psych/Rehab Revenue						
Outpatient Revenue	\$11,548,845	\$11,321,452	\$11,144,237	\$12,775,161	\$11,200,991	\$10,574,893
Clinic Revenue	\$1,701,127	\$1,734,823	\$1,482,429	\$1,967,053	\$1,822,838	\$1,898,739
Specialty Clinic Revenue	\$433,489	\$170,365	\$315,655	\$357,797	\$254,659	\$230,626
Total Gross Patient Revenue	\$17,657,638	\$16,803,394	\$16,505,665	\$19,001,956	\$16,713,813	\$18,583,188
Deductions From Revenue						
Discounts and Allowances	\$6,147,341	\$7,628,098	\$7,888,958	\$6,555,249	\$7,294,827	\$7,994,841
Bad Debt Expense (Governmental Providers On Charity Care)	\$813,528	\$1,205,992	\$1,242,529	\$1,000,088	\$1,129,581	\$909,293
	\$311,522	(\$8,688)	\$27,295	\$235,454	(\$38,194)	(\$17,014)
Total Deductions From Revenue	9,272,389	8,827,400	9,158,782	9,790,791	8,406,294	8,887,120
Net Patient Revenue	\$8,385,250	\$7,975,994	\$7,346,883	\$9,211,166	\$8,307,519	\$9,706,068
Other Operating Revenue	498,170	156,988	227,298	179,624	80,625	137,282
Total Operating Revenue	8,883,420	8,132,982	7,574,181	9,390,790	8,388,144	9,843,350
Operating Expenses						
Salaries and Wages	\$3,736,770	\$3,546,337	\$3,679,506	\$3,657,188	\$3,723,066	\$4,105,036
Fringe Benefits	\$1,083,304	\$1,465,793	\$1,052,805	\$973,861	\$1,065,893	\$1,218,416
Contract Labor	\$818,922	\$632,212	\$623,830	\$489,879	\$419,176	\$381,697
Physicians Fees	\$443,520	\$377,123	\$482,704	\$408,140	\$384,978	\$382,883
Purchased Services	\$420,057	\$519,599	\$549,363	\$388,764	\$481,277	\$359,538
Supply Expense	\$1,501,199	\$1,282,845	\$1,118,697	\$1,685,777	\$1,435,569	\$1,394,997
Utilities	\$118,195	\$91,746	\$187,027	\$105,760	\$92,733	\$91,857
Repairs and Maintenance	\$558,833	\$627,377	\$543,950	\$531,372	\$731,087	\$612,137
Insurance Expense	\$53,274	\$49,545	\$51,700	\$51,204	\$51,204	\$51,404
All Other Operating Expenses	\$198,212	\$204,287	\$188,162	\$188,727	\$241,518	\$222,475
Bad Debt Expense (Non-Governmental Providers)						
Leases and Rentals	\$62,298	\$59,614	\$47,690	\$50,397	\$55,342	\$58,923
Depreciation and Amortization	\$624,984	\$581,401	\$580,556	\$580,355	\$621,714	\$628,992
Interest Expense (Non-Governmental Providers)						
Total Operating Expenses	\$8,717,527	\$8,427,882	\$8,843,999	\$9,083,536	\$9,264,501	\$9,483,525
Net Operating Surplus/(Loss)	(\$834,107)	(\$294,898)	(\$1,369,819)	\$304,265	(\$876,357)	\$359,825
Non-Operating Revenue:						
Contributions						
Investment Income	11,874	7,177	8,304	10,129	14,102	11,918
Tax Subsidies (Except for GO Bond Subsidies)						
Tax Subsidies for GO Bonds	26	28	189	15	147	553
Interest Expense (Governmental Providers Only)	(\$1,590)	(\$6,876)	(\$240,785)	4,870	(\$11,555)	(\$97,774)
Other Non-Operating Revenue/(Expenses)	155,193	13,084	1,788,576	388,732	14,504	533,411
Total Non Operating Revenue/(Expense)	\$95,293	(\$16,669)	\$1,537,305	\$393,644	(\$82,803)	\$436,108
Total Net Surplus/(Loss)	(\$738,814)	(\$311,508)	\$167,546	\$697,909	(\$949,160)	\$795,933
Change in Unrealized Gains/(Losses) on Investments						
	P	P	P			
Increase/(Decrease) in Unrestricted Net Assets	(\$750,814)	(\$311,508)	\$167,546	\$697,909	(\$949,160)	\$795,933
Operating Margin	-9.41%	-15.92%	-18.89%	3.24%	-10.33%	3.66%
Total Profit Margin	-8.45%	-16.13%	2.21%	6.47%	-11.32%	8.11%
EBIDA	-2.38%	-8.77%	-10.42%	9.42%	-2.92%	9.89%

Actual 9/30/2021	Actual 8/31/2021	Actual 7/31/2021	Actual 6/30/2021	Actual 5/31/2021	Actual 4/30/2021
\$6,033,540	\$3,340,897	\$3,108,961	\$2,685,411	\$3,057,995	\$2,899,022
\$10,541,547	\$11,806,073	\$12,385,219	\$11,118,723	\$10,956,305	\$11,180,918
\$1,419,718	\$1,520,955	\$1,481,938	\$1,448,630	\$1,308,660	\$1,588,815
\$375,848	\$171,175	\$234,229	\$343,674	\$161,892	\$298,058
\$18,370,651	\$18,837,901	\$17,210,347	\$15,595,439	\$15,465,052	\$15,966,809
\$7,661,993	\$7,548,084	\$7,790,268	\$6,867,239	\$6,898,213	\$6,861,972
\$722,948	\$1,039,023	\$1,057,325	\$1,119,785	\$763,338	\$478,207
\$502,179	\$23,400	\$59,415	\$394,216	\$260,208	\$249,982
6,067,120	8,510,457	8,900,006	8,381,239	7,933,760	7,590,180
\$9,483,531	\$9,227,443	\$9,304,341	\$7,215,200	\$7,551,292	\$8,576,848
90,543	112,587	128,489	105,054	101,440	135,982
8,694,874	8,340,410	8,432,830	7,320,254	7,652,732	8,712,830
\$3,770,223	\$3,575,815	\$3,480,834	\$5,328,942	\$3,593,709	\$3,492,562
\$1,079,997	\$788,740	\$1,008,022	\$989,361	\$968,262	\$1,070,954
\$354,888	\$293,704	\$308,728	\$285,959	\$322,046	\$389,228
\$309,701	\$295,756	\$321,340	\$512,548	\$303,985	\$248,548
\$433,583	\$364,402	\$546,835	\$639,680	\$387,299	\$493,448
\$1,677,803	\$1,381,763	\$1,478,093	\$1,174,839	\$1,314,104	\$1,442,417
\$89,009	\$84,080	\$86,421	\$81,804	\$70,553	\$117,578
\$533,318	\$514,285	\$476,044	\$513,975	\$518,803	\$478,494
\$50,848	\$75,848	\$52,703	\$52,887	\$52,519	\$45,990
\$189,267	\$180,435	\$239,671	\$199,196	\$152,472	\$220,960
\$54,088	\$52,822	\$63,738	\$57,770	\$64,830	\$64,239
\$581,412	\$581,377	\$558,504	\$587,367	\$573,690	\$589,609
\$9,192,915	\$8,142,406	\$8,615,953	\$10,383,228	\$8,291,874	\$8,828,822
\$481,180	\$188,005	(\$183,123)	(\$3,062,875)	(\$839,142)	\$87,809
12,534	9,845	10,961	19,538	103,898	13,888
195	426	21	(1,796)	490	399
(111,389)	(107,525)	(107,527)	(111,826)	(107,628)	(107,529)
11,563	8,743	319,365	2,391,377	(40,457)	898,573
(\$87,132)	(\$89,811)	\$222,720	\$2,287,193	(\$45,808)	\$713,830
\$374,612	\$188,395	\$39,597	(\$775,782)	(\$682,950)	\$999,839
			(17,877)	(138,484)	
\$374,612	\$188,395	\$39,597	(\$793,659)	(\$821,434)	\$999,839
4.82%	2.37%	-2.17%	-41.84%	-8.35%	1.91%
3.91%	1.31%	0.47%	-10.80%	-8.52%	8.10%
10.09%	9.10%	4.45%	-34.23%	-0.86%	7.54%

Statement of Cash Flows

MEMORIAL HOSPITAL OF SWEETWATER COUNTY ROCK SPRINGS, WY

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Nine months ended March 31, 2022

	CASH FLOW	
	Current Month 3/31/2022	Current Year-To-Date 3/31/2022
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net Income (Loss)	(\$751,298)	(\$904,551)
Adjustments to Reconcile Net Income to Net Cash Provided by Operating Activities:		
Depreciation	624,984	5,196,265
(Increase)/Decrease in Net Patient Accounts Receivable	135,804	(3,887,462)
(Increase)/Decrease in Other Receivables	(1,900)	634,874
(Increase)/Decrease in Inventories	(26,734)	(7,842)
(Increase)/Decrease in Pre-Paid Expenses	105,603	(148,125)
(Increase)/Decrease in Other Current Assets	0	0
Increase/(Decrease) in Accounts Payable	(8,064)	(1,251,699)
Increase/(Decrease) in Notes and Loans Payable	0	0
Increase/(Decrease) in Accrued Payroll and Benefits	(1,227,386)	(537,028)
Increase/(Decrease) in Accrued Expenses	0	0
Increase/(Decrease) in Patient Refunds Payable	0	0
Increase/(Decrease) in Third Party Advances/Liabilities	0	0
Increase/(Decrease) in Other Current Liabilities	(104,495)	(159,211)
Net Cash Provided by Operating Activities:	(1,253,486)	(1,064,780)
CASH FLOWS FROM INVESTING ACTIVITIES:		
Purchase of Property, Plant and Equipment	(1,716,600)	(6,611,559)
(Increase)/Decrease in Limited Use Cash and Investments	1,997,929	11,344,088
(Increase)/Decrease in Other Limited Use Assets	111,676	172,296
(Increase)/Decrease in Other Assets	8,162	(1,234,698)
Net Cash Used by Investing Activities	401,167	3,670,126
CASH FLOWS FROM FINANCING ACTIVITIES:		
Increase/(Decrease) in Bond/Mortgage Debt	(8,413)	(986,035)
Increase/(Decrease) in Capital Lease Debt	0	0
Increase/(Decrease) in Other Long Term Liabilities	823,048	(2,561,808)
Net Cash Used for Financing Activities	814,636	(3,547,843)
(INCREASE)/DECREASE IN RESTRICTED ASSETS	0	(0)
Net Increase/(Decrease) in Cash	(37,683)	(942,496)
Cash, Beginning of Period	9,397,929	10,302,741
Cash, End of Period	\$9,360,246	\$9,360,245

Patient Statistics

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY
Nine months ended March 31, 2022

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Current Month				Year-To-Date				
Actual 03/31/22	Budget 03/31/22	Positive/ (Negative) Variance	Prior Year 03/31/21	STATISTICS	Actual 03/31/22	Budget 03/31/22	Positive/ (Negative) Variance	Prior Year 03/31/21
Discharges								
130	105	25	105	Acute	1,100	1,023	77	1,023
130	105	25	105	Total Adult Discharges	1,100	1,023	77	1,023
38	30	8	30	Newborn	305	301	4	292
168	135	33	135	Total Discharges	1,405	1,324	81	1,315
Patient Days:								
430	355	75	337	Acute	4,050	3,372	678	3,218
430	355	75	337	Total Adult Patient Days	4,050	3,372	678	3,218
67	61	6	52	Newborn	491	518	(27)	437
497	416	81	389	Total Patient Days	4,541	3,890	651	3,655
Average Length of Stay (ALOS)								
3.3	3.4	(0.1)	3.2	Acute	3.7	3.3	0.4	3.1
3.3	3.4	(0.1)	3.2	Total Adult ALOS	3.7	3.3	0.4	3.1
1.8	2.0	(0.3)	1.7	Newborn ALOS	1.6	1.7	(0.1)	1.5
Average Daily Census (ADC)								
13.9	11.5	2.4	10.9	Acute	14.8	12.3	2.5	11.7
13.9	11.5	2.4	10.9	Total Adult ADC	14.8	12.3	2.5	11.7
2.2	2.0	0.2	1.7	Newborn	1.8	1.9	(0.1)	1.6
Emergency Room Statistics								
135	124	11	118	ER Visits - Admitted	1,139	1,100	39	1,052
1,051	948	103	942	ER Visits - Discharged	10,220	8,649	1,571	8,601
1,186	1,072	114	1,060	Total ER Visits	11,359	9,749	1,610	9,653
11.38%	11.57%		11.13%	% of ER Visits Admitted	10.03%	11.28%		10.90%
103.85%	118.10%		112.38%	ER Admissions as a % of Total	103.55%	107.53%		102.83%
Outpatient Statistics:								
8,493	8,287	206	9,241	Total Outpatients Visits	83,985	72,913	11,072	81,499
168	124	44	124	Observation Bed Days	1,251	935	316	893
5,386	4,584	802	4,584	Clinic Visits - Primary Care	45,830	37,105	8,725	37,105
581	606	(25)	606	Clinic Visits - Specialty Clinics	4,354	4,733	(379)	4,733
31	27	4	27	IP Surgeries	208	236	(28)	219
124	137	(13)	137	OP Surgeries	983	1,222	(239)	1,162
Productivity Statistics:								
461.32	450.97	10.35	459.71	FTE's - Worked	460.73	450.97	9.76	440.59
529.94	494.77	35.17	504.38	FTE's - Paid	507.88	494.77	13.11	485.32
1.4896	1.6034	(0.11)	1.6034	Case Mix Index - Medicare	1.6696	1.6099	0.06	1.5242
0.6731	1.2884	(0.62)	1.2884	Case Mix Index - All payers	0.8690	1.1672	(0.30)	1.2177

Accounts Receivable Tracking Report

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WY

03/31/22

	<u>Current Month Actual</u>	<u>Current Month Target</u>
Gross Days in Accounts Receivable - All Services	54.75	44.49
Net Days in Accounts Receivable	52.87	39.57
Number of Gross Days in Unbilled Revenue	3.34	3.0 or <
Number of Days Gross Revenue in Credit Balances	0.00	< 1.0
Self Pay as a Percentage of Total Receivables	29.63%	N/A
Charity Care as a % of Gross Patient Revenue - Current Month	1.76%	0.68%
Charity Care as a % of Gross Patient Revenue - Year-To-Date	0.71%	1.19%
Bad Debts as a % of Gross Patient Revenue - Current Month	4.61%	6.38%
Bad Debts as a % of Gross Patient Revenue - Year-To-Date	5.78%	6.82%
Collections as a Percentage of Net Revenue - Current Month	100.70%	100% or >
Collections as a Percentage of Net Revenue - Year-To-Date	93.87%	100% or >
Percentage of Blue Cross Receivable > 90 Days	4.99%	< 10%
Percentage of Insurance Receivable > 90 Days	18.46%	< 15%
Percentage of Medicaid Receivable > 90 Days	27.76%	< 20%
Percentage of Medicare Receivable > 60 Days	2.37%	< 6%

Variance Analysis

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WYOMING

Nine months ended March 31, 2022

Monthly Variances in excess of \$10,000 as well as in excess of 10% explained below.

Year-To-Date Variances in excess of \$30,000 as well as in excess of 5% explained below.

	Current Month Amount	%	Year-to-Date Amount	%
Gross Patient Revenue	(327,268)	-1.82%	8,171,376	5.46%

Gross patient revenue is under budget for the month and over budget year to date. Patient statistics under budget include OP surgeries.

Average Daily Census is 13.9 in March which is over budget by 2.4

Deductions from Revenue	(5,970)	-0.06%	(2,950,606)	-3.79%
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Deductions from revenue are over budget for March and over budget year to date.

They are currently booked at 52.5 for March and 51.2% year to date. This number is monitored closely each month and fluctuates based on historical write-offs and current collection percentages.

Bad Debt Expense	333,174	29.06%	1,072,603	10.52%
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Bad debt expense is booked at 4.6% for March and 5.8% year to date.

Charity Care	(188,386)	-152.96%	667,678	37.42%
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Charity care yields a high degree of variability month over month and is dependent on patient needs. Patient Financial Services evaluates accounts consistently to determine when charity adjustments are appropriate in accordance with our Charity Care Policy.

Other Operating Revenue	270,159	119.53%	(99,498)	-5.86%
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Other Operating Revenue is over budget for the month and is under budget year to date.

Larger invoice to County for maintenance funds in March.

Salaries and Wages	(110,479)	-3.05%	(2,290,952)	-7.40%
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Salary and Wages are over budget and are over budget year to date.

Paid FTEs are over budget by 235.17 FTEs for the month and over 13.11 FTEs year to date.

Fringe Benefits	35,486	3.17%	(1,309,873)	-16.66%
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Fringe benefits are over budget in March and over budget year to date.

Contract Labor	(894,547)	-5596.85%	(3,559,644)	-515.63%
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Contract labor is over budget for March and over budget year to date. Med/surg, ICU, OR, L&D, Ultrasound, PACU, ER, Lab, Respiratory Therapy, Emergency Mgmt and Social Services are over budget.

Variance Analysis

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

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ROCK SPRINGS, WYOMING

Nine months ended March 31, 2022

Monthly Variances in excess of \$10,000 as well as in excess of 10% explained below.

Year-To-Date Variances in excess of \$30,000 as well as in excess of 5% explained below.

	Current Month		Year-to-Date	
	Amount	%	Amount	%
Physician Fees	(65,713)	-17.39%	3,111	0.09%
Physician fees over budget in March and under budget year to date. ER & Emergency Mgmt and Locums Clinic are over budget in March.				
Purchased Services	(6,197)	-1.50%	(186,469)	-4.83%
Purchased services are over budget for March and under budget year to date. Expenses over budget are Consulting and Other Purchased Services				
Supply Expense	(384,882)	-32.17%	(2,195,760)	-20.27%
Supplies are over budget for March and over budget year to date. Line items over budget include lab supplies, implant, med supplies, drugs, food, chargeables and maintenance supplies.				
Repairs & Maintenance	(57,330)	-11.43%	(390,099)	-8.23%
Repairs and Maintenance are over budget for March and over budget year to date.				
All Other Operating Expenses	9,424	4.54%	12,220	0.66%
This expense is under budget in March and under budget year to date. Other expenses over budget are Physician recruitment, postage, freight and foundation other expenses.				
Leases and Rentals	(27,840)	-50.57%	(8,297)	-1.61%
This expense is over budget for March and is over budget year to date				
Depreciation and Amortization	106,312	14.54%	968,744	15.71%
Depreciation is under budget for March and is under budget year to date due to the delay of Cerner				
BALANCE SHEET				
Cash and Cash Equivalents	(137,683)	-0.40%		
Cash decreased in March. Cash collections for March were \$8.4 million. Days Cash on Hand decreased to 127 days.				
Gross Patient Accounts Receivable	(110,559)	-0.36%		
This receivable decreased in March due to higher collections and a lower revenue month.				

Variance Analysis**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WYOMING
Nine months ended March 31, 2022****PAGE 15**

Monthly Variances in excess of \$10,000 as well as in excess of 10% explained below.

Year-To-Date Variances in excess of \$30,000 as well as in excess of 5% explained below.

	Current Month Amount	%	Year-to-Date Amount	%
Bad Debt and Allowance Reserves	(25,245)	-8.15%		
Bad Debt and Allowances increased.				
Other Receivables	1,900	0.13%		
Other Receivables increased in March due to county and occ med invoices.				
Prepaid Expenses	(105,603)	-4.36%		
Prepaid expenses decreased due to the normal activity in this account.				
Limited Use Assets	(2,109,605)	-7.37%		
These assets decreased due to the movement of CARES funds				
Plant Property and Equipment	1,091,616	1.59%		
The increase in these assets is due to the increase in Capital equipment and the normal increase in accumulated depreciation.				
Accounts Payable	8,064	0.18%		
This liability decreased due to the normal activity in this account.				
Accrued Payroll	1,076,198	53.70%		
This liability decreased in March. The payroll accrual for March was 4 days.				
Accrued Benefits	151,188	5.44%		
This liability decreased in March with the normal accrual and usage of PTO				
Other Current Liabilities	104,495	26.68%		
This liability decreased for March due to the accrued interest on the bonds				
Other Long Term Liabilities	(823,048)	-25.25%		
This liability decreased due the payback of medicare accelerated				
Total Net Assets	707,756	0.78%		
The net loss from operations for March is \$836,107				



**Memorial
Hospital**

OF SWEETWATER COUNTY

**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY**

PHYSICIAN CLINICS

Unaudited Financial Statements

for

Nine months ended March 31, 2022

Certification Statement:

To the best of my knowledge, I certify for the hospital that the attached financial statements do not contain any untrue statement of a material fact or omit to state a material fact that would make the financial statements misleading. I further certify that the financial statements present in all material respects the financial condition and results of operation of the hospital and all related organizations reported herein.

Certified by:

Tami Love

Chief Financial Officer

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Nine months ended March 31, 2022	

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Key Financial Ratios

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

PAGE 2

ROCK SPRINGS, WY

Nine months ended March 31, 2022

- DESIRED POSITION IN RELATION TO BENCHMARKS AND BUDGET

	Month to Date 3/31/2022	Year to Date 3/31/2022	Prior Fiscal Year End 06/30/21	MGMA Hospital Owned Rural
Profitability:				
Operating Margin	-58.24%	-46.37%	-47.17%	-36.58%
Total Profit Margin	-58.24%	-46.37%	-47.17%	-36.58%
Contractual Allowance %	52.74%	45.57%	45.42%	
Liquidity:				
Net Days in Accounts Receivable	73.28	69.86	34.46	39.58
Gross Days in Accounts Receivable	55.79	59.23	44.23	72.82
Productivity and Efficiency:				
Patient Visits Per Day	173.74	167.26	137.99	
Total Net Revenue per FTE	N/A	\$185,093	\$151,830	
Salary Expense per Paid FTE	N/A	\$194,643	\$167,434	
Salary and Benefits as a % of Net Revenue	133.47%	123.12%	129.06%	91.26%
Employee Benefits %	20.76%	17.08%	17.03%	6.10%

Statement of Revenue and Expense

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

ROCK SPRINGS, WY

Nine months ended March 31, 2022

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	CURRENT MONTH				Prior Year 03/31/22
	Actual 03/31/22	Budget 03/31/22	Positive (Negative) Variance	Percentage Variance	
Gross Patient Revenue					
Clinic Revenue	1,701,127	1,745,385	(44,258)	-2.54%	1,451,105
Specialty Clinic Revenue	433,489	365,126	68,364	18.72%	342,042
Total Gross Patient Revenue	2,134,616	2,110,510	24,106	1.14%	1,793,147
Deductions From Revenue					
Discounts and Allowances	(1,125,782)	(946,762)	(179,020)	-16.91%	(828,370)
Total Deductions From Revenue	(1,125,782)	(946,762)	(179,020)	-16.91%	(828,370)
Net Patient Revenue	1,008,834	1,163,748	(154,914)	-13.31%	964,777
Other Operating Revenue	61,198	53,282	7,916	14.85%	59,103
Total Operating Revenue	1,070,032	1,217,030	(147,011)	-12.08%	1,023,880
Operating Expenses					
Salaries and Wages	1,182,615	1,089,320	(93,295)	-7.58%	1,142,213
Fringe Benefits	245,542	232,857	(12,675)	-5.44%	216,365
Contract Labor	0	0	0	0.00%	0
Physicians Fees	98,915	115,857	16,942	14.62%	30,939
Purchased Services	15,775	10,165	(5,611)	-55.20%	15,397
Supply Expense	13,149	17,872	4,723	26.44%	18,548
Utilities	1,872	1,878	6	0.30%	1,875
Repairs and Maintenance	14,155	17,808	3,653	19.61%	18,493
Insurance Expense	15,114	14,816	(298)	-2.02%	13,611
All Other Operating Expenses	94,036	87,907	(6,131)	-6.97%	105,518
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Leases and Rentals	2,404	3,268	864	26.44%	3,450
Depreciation and Amortization	9,522	8,986	(526)	-6.95%	17,153
Interest Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Total Operating Expenses	1,693,201	1,610,554	(82,647)	-6.13%	1,683,583
Net Operating Surplus/(Loss)	(623,172)	(393,514)	(229,658)	58.36%	(659,703)
Total Net Surplus/(Loss)	(623,172)	(393,514)	(229,658)	58.36%	(659,703)
Change in Unrealized Gain/(Losses) on Investments	0	0	0	0.00%	0
Increase/(Decrease) in Unrestricted Net Assets	(623,172)	(393,514)	(229,658)	58.36%	(659,703)
Operating Margin	-58.24%	-32.33%			-54.68%
Total Profit Margin	-58.24%	-32.33%			-54.68%
EBIDA	-57.34%	-31.59%			-52.99%

Statement of Revenue and Expense

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

ROCK SPRINGS, WY

Nine months ended March 31, 2022

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	YEAR-TO-DATE				Prior Year 03/31/22
	Actual 03/31/22	Budget 03/31/22	Positive (Negative) Variance	Percentage Variance	
Gross Patient Revenue					
Clinic Revenue	14,827,420	14,826,520	(189,100)	-1.34%	12,379,260
Specialty Clinic Revenue	2,543,841	3,035,454	(491,613)	-16.20%	2,749,300
Total Gross Patient Revenue	17,171,261	17,861,974	(690,713)	-3.87%	15,128,560
Deductions From Revenue					
Discounts and Allowances	(7,825,084)	(8,143,586)	318,503	3.91%	(6,962,636)
Total Deductions From Revenue	(7,825,084)	(8,143,586)	318,503	3.91%	(6,962,636)
Net Patient Revenue	9,346,177	9,718,388	(372,210)	-3.83%	8,165,924
Other Operating Revenue	487,055	479,628	7,427	1.55%	631,448
Total Operating Revenue	9,833,233	10,198,016	(364,783)	-3.58%	8,797,372
Operating Expenses					
Salaries and Wages	10,340,574	9,460,988	(879,586)	-9.30%	9,993,168
Fringe Benefits	1,766,361	1,721,858	(44,522)	-2.56%	1,662,327
Contract Labor	0	0	0	0.00%	0
Physicians Fees	576,200	912,110	335,910	36.63%	829,240
Purchased Services	124,708	134,543	9,835	7.31%	116,024
Supply Expense	151,992	156,320	4,327	2.77%	132,166
Utilities	11,210	16,402	5,192	33.66%	12,123
Repairs and Maintenance	146,805	153,404	11,599	7.32%	178,714
Insurance Expense	136,262	133,340	(2,922)	-2.19%	118,390
All Other Operating Expenses	1,014,615	943,353	(71,262)	-7.56%	815,719
Bad Debt Expenses (Non-Governmental Providers)	0	0	0	0.00%	0
Leases and Rentals	31,288	20,054	(2,214)	-7.62%	26,280
Depreciation and Amortization	92,741	90,904	(2,137)	-2.35%	164,617
Interest Expense (Non-Governmental Providers)	0	0	0	0.00%	0
Total Operating Expenses	14,382,767	13,767,456	(615,300)	-4.62%	13,962,769
Net Operating Surplus/(Loss)	(4,559,524)	(3,569,441)	(1,090,084)	28.10%	(5,166,387)
Total Net Surplus/(Loss)	(4,559,524)	(3,569,441)	(1,090,084)	28.10%	(5,166,387)
Change in Unrealized Gains/(Losses) on Investments	0	0	0	0.00%	0
Increased/(Decrease) in Unrestricted Net Assets	(4,559,524)	(3,569,441)	(1,090,084)	28.10%	(5,166,387)
Operating Margin	-48.37%	-34.90%			-58.80%
Total Profit Margin	-48.37%	-34.90%			-58.80%
EBIDA	-45.43%	-34.01%			-56.78%

Statement of Revenue and Expense - 13 Month Trend
MEMORIAL HOSPITAL OF SWEETWATER COUNTY
ROCK SPRINGS, WY

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	Actual 3/31/2022	Actual 2/28/2022	Actual 1/31/2022	Actual 12/31/2021	Actual 11/30/2021
Gross Patient Revenue					
Clinic Revenue	\$1,701,127	\$1,734,823	\$1,482,429	\$1,967,053	\$1,622,638
Specialty Clinic Revenue	\$433,489	\$170,366	\$315,655	\$357,797	\$254,869
Total Gross Patient Revenue	\$2,134,616	\$1,905,189	\$1,798,083	\$2,324,849	\$1,877,297
Deductions From Revenue					
Discounts and Allowances	(\$1,125,782)	(\$823,617)	(\$816,054)	(\$1,025,029)	(\$833,465)
Total Deductions From Revenue	(\$1,125,782)	(\$823,617)	(\$816,054)	(\$1,025,029)	(\$833,465)
Net Patient Revenue	\$1,008,834	\$1,081,572	\$982,029	\$1,299,820	\$1,043,832
Other Operating Revenue	\$61,196	\$51,288	\$52,608	\$55,210	\$50,360
Total Operating Revenue	1,070,029	1,132,860	1,034,635	1,355,030	1,094,192
Operating Expenses					
Salaries and Wages	\$1,182,615	\$1,091,367	\$1,129,240	\$1,165,634	\$1,157,127
Fringe Benefits	\$245,542	\$280,636	\$236,456	\$155,260	\$157,402
Contract Labor	\$0	\$0	\$0	\$0	\$0
Physicians Fees	\$88,915	\$87,003	\$70,129	\$52,499	\$73,092
Purchased Services	\$15,775	\$13,725	\$13,724	\$13,553	\$15,431
Supply Expense	\$13,148	\$11,127	\$17,580	\$16,630	\$18,225
Utilities	\$1,872	\$982	\$961	\$985	\$997
Repairs and Maintenance	\$14,155	\$15,198	\$14,148	\$14,375	\$21,438
Insurance Expense	\$15,114	\$15,037	\$14,938	\$15,527	\$15,527
All Other Operating Expenses	\$94,038	\$136,187	\$101,264	\$119,107	\$94,760
Bad Debt Expense (Non-Governmental Providers)					
Leases and Rentals	\$2,404	\$4,362	\$2,559	\$3,854	\$3,844
Depreciation and Amortization	\$9,622	\$9,622	\$9,545	\$9,763	\$10,523
Interest Expense (Non-Governmental Providers)					
Total Operating Expenses	\$1,693,201	\$1,565,247	\$1,610,824	\$1,567,198	\$1,568,367
Net Operating Surplus/(Loss)	(\$623,172)	(\$532,387)	(\$575,988)	(\$212,166)	(\$474,175)
Total Net Surplus/(Loss)	(\$623,172)	(\$532,387)	(\$575,988)	(\$212,166)	(\$474,175)
Change in Unrealized Gains/(Losses) on Investment	0	0	0	0	0
Increase/(Decrease) in Unrestricted Net Assets	(\$623,172)	(\$532,387)	(\$575,988)	(\$212,166)	(\$474,175)
Operating Margin	-58.24%	-46.99%	-55.67%	-15.66%	-43.34%
Total Profit Margin	-58.24%	-46.99%	-55.67%	-15.66%	-43.34%
EBITDA	-57.34%	-46.15%	-54.75%	-14.94%	-42.37%

Actual 10/31/2021	Actual 9/30/2021	Actual 8/31/2021	Actual 7/31/2021	Actual 6/30/2021	Actual 5/31/2021	Actual 4/30/2021	Actual 3/31/2021
\$1,098,739	\$1,419,718	\$1,520,956	\$1,481,938	\$1,448,630	\$1,308,860	\$1,588,815	\$1,451,105
\$230,626	\$375,846	\$171,175	\$234,229	\$343,674	\$161,892	\$298,056	\$342,042
\$1,927,365	\$1,795,564	\$1,692,131	\$1,716,167	\$1,792,304	\$1,470,752	\$1,886,871	\$1,793,147
(\$859,090)	(\$801,974)	(\$757,972)	(\$782,101)	(\$814,865)	(\$701,578)	(\$869,032)	(\$828,370)
(\$859,090)	(\$801,974)	(\$757,972)	(\$782,101)	(\$814,865)	(\$701,578)	(\$869,032)	(\$828,370)
\$1,068,275	\$993,590	\$934,159	\$934,067	\$977,439	\$769,173	\$1,017,838	\$964,777
\$54,717	\$51,015	\$56,240	\$54,422	\$46,757	\$59,125	\$58,845	\$59,103
1,122,992	1,044,605	990,390	989,649	1,024,197	828,298	1,076,684	1,023,880
\$1,211,905	\$1,142,100	\$1,137,088	\$1,123,497	\$1,061,614	\$940,167	\$1,037,659	\$1,142,213
\$200,885	\$181,343	\$137,188	\$171,689	\$149,134	\$184,159	\$205,715	\$216,355
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
\$35,691	\$39,847	\$52,955	\$65,959	\$146,371	\$114,521	\$46,485	\$30,339
\$14,885	\$11,585	\$14,504	\$11,526	\$15,910	\$13,208	\$12,175	\$15,397
\$20,033	\$15,849	\$14,325	\$25,074	\$21,967	\$15,954	\$19,891	\$18,548
\$652	\$1,326	\$1,873	\$1,543	\$2,404	\$1,933	\$1,872	\$1,875
\$15,128	\$19,156	\$16,272	\$16,937	\$16,834	\$16,580	\$16,988	\$18,493
\$15,527	\$14,844	\$14,844	\$14,844	\$13,611	\$13,611	\$13,611	\$13,611
\$127,049	\$107,037	\$95,119	\$140,054	\$63,557	\$82,775	\$134,676	\$105,518
\$3,593	\$2,635	\$4,755	\$3,252	\$4,083	\$4,022	\$3,037	\$3,450
\$10,371	\$11,086	\$11,086	\$11,123	\$12,936	\$12,937	\$12,966	\$17,183
\$1,655,700	\$1,546,906	\$1,500,619	\$1,585,497	\$1,608,431	\$1,399,897	\$1,506,056	\$1,583,583
(\$532,707)	(\$502,301)	(\$509,620)	(\$597,069)	(\$483,454)	(\$571,568)	(\$429,373)	(\$559,703)
(\$532,707)	(\$502,301)	(\$509,620)	(\$597,069)	(\$483,454)	(\$571,568)	(\$429,373)	(\$559,703)
0	0	0	0	0	0	0	0
(\$532,707)	(\$502,301)	(\$509,620)	(\$597,069)	(\$483,454)	(\$571,568)	(\$429,373)	(\$559,703)
-47.44%	-48.89%	-51.40%	-60.40%	-47.17%	-69.01%	-39.88%	-54.66%
-47.44%	-48.89%	-51.40%	-60.40%	-47.17%	-69.01%	-39.88%	-54.66%
-48.51%	-47.02%	-50.34%	-59.27%	-45.91%	-67.44%	-38.67%	-52.99%

Patient Statistics

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
 ROCK SPRINGS, WY
 Nine months ended March 31, 2022

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Current Month				STATISTICS	Year-To-Date			
Actual 03/31/22	Budget 03/31/22	Positive/ (Negative) Variance	Prior Year 03/31/22		Actual 03/31/22	Budget 03/31/22	Positive/ (Negative) Variance	Prior Year 03/31/22
				Outpatient Statistics:				
5,306	4,584	902	4,604	Clinic Visits - Primary Care	45,830	37,105	8,725	37,713
581	606	(25)	529	Clinic Visits - Specialty Clinics	4,354	4,733	(379)	4,625
				Productivity Statistics:				
67.34	64.25	3.09	62.21	FTE's - Worked	63.13	64.25	(1.12)	72.84
78.59	70.60	7.99	65.27	FTE's - Paid	70.77	70.60	0.17	79.40

**MEMORIAL HOSPITAL OF SWEETWATER COUNTY
CASH DISBURSEMENT SUMMARY FOR MARCH 22**

PAYMENT SOURCE	NO. OF DISBURSEMENTS	AMOUNT
OPERATIONS (GENERAL FUND/KEYBANK)	753	10,285,643.53
CAPITAL EQUIPMENT (PLANT FUND)	8	408,367.65
CONSTRUCTION IN PROGRESS (BUILDING FUND)	4	80,359.25
PAYROLL MARCH 03, 2021	N/A	1,619,796.42
PAYROLL MARCH 17, 2021	N/A	1,528,112.74
PAYROLL MARCH 31, 2021	N/A	1,522,695.00
TOTAL CASH OUTFLOW		10,774,370.43
CASH COLLECTIONS		8,444,079.49
INCREASE/DECREASE IN CASH		-\$2,330,290.94

**CONSTRUCTION IN PROGRESS (BUILDING FUND) CASH DISBURSEMENTS
FISCAL YEAR 2022**

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001122	7/8/2021	PLAN ONE/ARCHITECTS	14,699.53	MEDICAL IMAGING RENO		
001123	7/8/2021	ST+B ENGINEERING (SPACEK TI	82,507.79	HVAC PROJECT		
001128	7/9/2021	GROATHOUSE CONSTRUCTION,	209,015.00	HVAC PROJECT		
001129	7/9/2021	GROATHOUSE CONSTRUCTION,	1,057,454.00	HVAC PROJECT		
WF DEBT	7/14/2021	WF DEBT SERVICE	111,433.37	WF DEBT SERVICE		
JULY TOTALS					1,475,109.69	1,475,109.69

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001130	8/5/2021	CACHE VALLEY ELECTRIC CO.	1,538.30	MEDICAL IMAGING RENO		
001131	8/12/2021	PLAN ONE/ARCHITECTS	11,024.66	MEDICAL IMAGING RENO		
001131	8/12/2021	PLAN ONE/ARCHITECTS	17,996.75	SULENTICH REMODEL		
WF DEBT	8/17/2021	WF DEBT SERVICE	111,433.37	WF DEBT SERVICE		
AUGUST TOTALS					141,995.08	1,617,104.77

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001132	9/2/2021	WESTERN ENGINEERS & GEOLO	3,124.25	BULK O2 PROJECT		
001133	9/9/2021	PLAN ONE/ARCHITECTS	2,204.93	MEDICAL IMAGING RENO		
001134	9/23/2021	INSULATION INC.	4,711.15	MEDICAL IMAGING RENO		
001135	9/23/2021	WESTERN ENGINEERS & GEOLO	4,268.75	HVAC PROJECT		
WF DEBT	9/30/2021	WELLS FARGO	111,578.01	WF DEBT SERVICE		
SEPTEMBER TOTALS					125,887.09	1,742,991.86

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001136	10/7/2021	CACHE VALLEY ELECTRIC CO.	433.78	MEDICAL IMAGING RENO		
001137	10/7/2021	GROATHOUSE CONSTRUCTION,	161,221.00	HVAC PROJECT		
001138	10/7/2021	PLAN ONE/ARCHITECTS	2,204.93	MEDICAL IMAGING RENO		
001139	10/7/2021	GROATHOUSE CONSTRUCTION,	17,913.00	HVAC PROJECT		
001140	10/28/2021	CHEBNEY LANDSCAPING, INC	9,610.00	WATER LINE REPLACEMENT		
WF DEBT	10/18/2021	WELLS FARGO	111,578.01	WF DEBT SERVICE		
OCTOBER TOTALS					302,960.72	2,045,952.58

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001141	11/4/2021	GROATHOUSE CONSTRUCTION,	15,611.00	HVAC PROJECT		
001142	11/4/2021	GROATHOUSE CONSTRUCTION,	140,499.00	HVAC PROJECT		
001143	11/11/2021	PLAN ONE/ARCHITECTS	2,204.93	MEDICAL IMAGING RENO		
WF DEBT	11/16/2021	WELLS FARGO	111,578.01	WF DEBT SERVICE		
NOVEMBER TOTALS					269,892.94	2,315,845.52

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001144	12/2/2021	INSULATION INC.	7,911.00	MEDICAL IMAGING RENO		
001145	12/2/2021	GROATHOUSE CONSTRUCTION,	46,725.00	HVAC PROJECT		
001146	12/2/2021	GROATHOUSE CONSTRUCTION,	420,520.00	HVAC PROJECT		
001147	12/9/2021	PLAN ONE/ARCHITECTS	2,808.45	CHEMO MIXING ROOM		
001147	12/9/2021	PLAN ONE/ARCHITECTS	2,204.93	MEDICAL IMAGING RENO		
001148	12/16/2021	CITY OF ROCK SPRINGS	889.00	SULENTICH REMODEL		
DECEMBER TOTALS					481,058.38	2,796,903.90

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001149	1/6/2022	PLAN ONE/ARCHITECTS	2,808.45	MEDICAL IMAGING RENO		
001150	1/13/2022	INSULATION INC.	6,911.00	CHEMO MIXING ROOM		
001151	1/20/2022	GROATHOUSE CONSTRUCTION,	61,256.00	HVAC PROJECT		
001152	1/20/2022	GROATHOUSE CONSTRUCTION,	551,306.00	HVAC PROJECT		
WF DEBT	1/21/2022	WF DEBT SERVICE	28,716.64	WF DEBT SERVICE		
JANUARY TOTALS					650,998.09	3,447,901.99

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001153	2/10/2022	PLAN ONE/ARCHITECTS	2,808.45	CHEMO MIXING ROOM		
001154	2/25/2022	GROATHOUSE CONSTRUCTION,	399,553.00	HVAC PROJECT		
001155	2/25/2022	GROATHOUSE CONSTRUCTION,	44,395.00	HVAC PROJECT		
WF DEBT	2/16/2022	WF DEBT SERVICE	28,716.64	WF DEBT SERVICE		
FEBRUARY TOTALS					475,473.09	3,923,375.08

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
001156	3/11/2022	PLAN ONE/ARCHITECTS	2,204.93	MEDICAL IMAGING RENO		
001157	3/24/2022	ST+B ENGINEERING (SPACEK TI.	1,054.25	HVAC PROJECT		
001158	3/31/2022	WESTERN ENGINEERS & GEOLO	5,853.14	HVAC PROJECT		
WF DEBT	3/15/2022	WF DEBT SERVICE	71,246.93	WF DEBT SERVICE		
MARCH TOTALS					80,359.25	4,003,734.33

**PLANT FUND CASH DISBURSEMENTS
FISCAL YEAR 2022**

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002441	7/8/2021	CERNER CORPORATION	16,897.05	CERNER		
002442	7/15/2021	CARDINAL HEALTH	5,480.86	ORTHO WORKSTATION WITH ID TIPMASTER		
002443	7/15/2021	MEDIPINES CORP	9,758.91	NON-INVASIVE GAS EXCHANGE MONITORS		
002444	7/22/2021	KRISTI CLARK	694.71	CERNER		
002445	7/22/2021	ROCK SPRINGS WINNELSON CO	27,277.65	HOT WATER HEATER EXCHANGER		
002446	7/22/2021	STAXI CORPORATION	22,028.26	WHEELCHAIRS		
002447	7/22/2021	DELL COMPUTER CORPORATION	164,734.80	DESKTOPS AND MONITORS		
002448	7/29/2021	CARDINAL HEALTH	78,730.00	ORTHO VISION AUTOMATED BLOOD BANK SYSTEM		
JULY TOTALS					325,602.24	325,602.24

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002449	8/5/2021	ENTRY SYSTEMS INC.	8,940.00	REPLACB LOADING DOCK DOOR		
002450	8/5/2021	P3 CONSULTING LLC	7,500.00	HMM/HTML5		
002451	8/12/2021	CERNER CORPORATION	35,823.72	CERNER		
002452	8/12/2021	DNV GL USA, INC.	10,685.40	SYNERGY LIFE		
002453	8/12/2021	VARIAN MEDICAL SYSTEMS, INC	5,144.50	STEREOTACTIC CONE SYSTEM		
002454	8/19/2021	CERNER CORPORATION	104,421.95	CERNER		
002455	8/19/2021	KARL STORZ ENDOSCOPY-AMERI	12,464.00	ENT SCOPE		
002456	8/19/2021	VYAIRE MEDICAL 211 INC.	24,999.00	CERNER INTERFACE TO CARDIOPULMONARY (VYAIRE)		
002457	8/26/2021	RESPIRONICS	15,000.00	CERNER INTERFACE TO SLEEP LAB (PHILLIPS)		
AUGUST TOTALS					224,978.57	550,580.81

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002458	9/9/2021	CERNER CORPORATION	18,939.52	CERNER		
002459	9/9/2021	DNV GL USA, INC.	6,240.00	SYNERGY LIFE		
002460	9/9/2021	TRI-ANIM HEALTH SERVICES INC	6,299.98	PARAPAC ADULT VENT		
002461	9/16/2021	CERNER CORPORATION	104,421.95	CERNER		
002462	9/16/2021	KRISTI CLARK	2,300.00	CERNER		
002463	9/16/2021	P3 CONSULTING LLC	10,000.00	CERNER INTERFACE FOR REV CYCLE & REFUNDS		
002464	9/23/2021	CERNER CORPORATION	76,792.62	CERNER		
002465	9/23/2021	CONVERGEONE, INC.	521,150.43	REPLACE NETWORK SWITCHES		
002466	9/30/2021	R & D SWEEPING & ASPHALT MAI	4,986.00	CONCRETE SEAL AND REPLACE		
002467	9/30/2021	DNV GL USA, INC.	1,176.21	SYNERGY LIFE		
SEPTEMBER TOTALS					752,306.71	1,302,887.52

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002468	10/7/2021	GE PRECISION HEALTHCARE LLC	122,390.00	ULTRASOUND MACHINE		
002469	10/7/2021	TELEFLEX MEDICAL INC.	271.30	NEPTUNE HEATED HUMIDIFIERS		
002470	10/14/2021	CERNER CORPORATION	135,705.33	CERNER		
002471	10/14/2021	DELL COMPUTER CORPORATION	15,525.20	DESK TOPS AND MONITORS		
002472	10/14/2021	DNV GL USA, INC.	26,160.00	SYNERGY LIFE		
002473	10/14/2021	TELEFLEX MEDICAL INC.	4,000.00	NEPTUNE HEATED HUMIDIFIERS		
002474	10/14/2021	HIGH DESERT CONSTRUCTION, IF	287,897.00	WATERLINE REPLACEMENT		
002475	10/28/2021	CERNER CORPORATION	123,392.62	CERNER		
OCTOBER TOTALS					715,341.45	2,018,228.97

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002476	11/11/2021	CERNER CORPORATION	45,162.83	CERNER		
002477	11/18/2021	CONVERGEONE, INC.	12,288.00	FY21-63 REPLACE NETWORK SWITCHES		
002478	11/18/2021	DNV GL USA, INC.	6,480.00	SYNERGY LIFE		
002479	11/18/2021	STRYKER MEDICAL	26,673.74	ED GURNEYS (17)		
002480	11/24/2021	AVANOS MEDICAL, LLC	26,132.56	AVANOS CORTRAK CENTRAL ACCESS SYSTEM		
002481	11/24/2021	CERNER CORPORATION	191,077.69	CERNER		
002482	11/24/2021	SCOTTCARE CORPORATION	14,788.00	SCOTTCARE TELEREHAB MONITORING		
002483	11/24/2021	STRYKER MEDICAL	137,490.26	ED GURNEYS (17)		
002484	11/24/2021	SIEMENS HEALTHCARE DIAGNOS	18,556.16	UNIPOC AND EDM INTERFACE WITH CERNER		
002485	11/24/2021	MARTIN-RAY LAUNDRY SYSTEM	2,780.00	LARGE WASHER MOTOR		
NOVEMBER TOTALS					481,429.24	2,499,658.21

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002486	12/2/2021	CDW GOVERNMENT LLC	30,650.30	CERNER - END USER COMPUTER EQUIPMENT		
002487	12/2/2021	HOLOGIC, INC.	19,200.00	CERNER - END USER COMPUTER EQUIPMENT		
002488	12/2/2021	KARL STORZ ENDOSCOPY-AMERI	15,049.50	CERNER - END USER COMPUTER EQUIPMENT		
002489	12/9/2021	CDW GOVERNMENT LLC	34,576.35	CERNER - END USER COMPUTER EQUIPMENT		
002490	12/9/2021	CERNER CORPORATION	4,173.23	CERNER		
002491	12/16/2021	CERNER CORPORATION	191,077.69	CERNER		
002492	12/22/2021	CDW GOVERNMENT LLC	37,005.30	CERNER - END USER COMPUTER EQUIPMENT		
002493	12/22/2021	CERNER CORPORATION	425,967.42	CERNER		
002494	12/22/2021	DUDE SOLUTIONS INC.	6,126.00	WORXHUB		
002495	12/22/2021	STAPLES	153,586.93	HOSPITAL FURNITURE		
002496	12/30/2021	WASATCH CONTROLS (HARRIS A-	4,574.00	PHARMACY RENO		
DECEMBER TOTALS					921,906.72	3,421,644.93

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002497	1/6/2022	CDW GOVERNMENT LLC	1,130.30	CERNER END-USER COMPUTER EQUIPMENT		
002498	1/6/2022	CERNER CORPORATION	4,040.65	CERNER		
002499	1/6/2022	COVIDIEN SALES LLC, DBA GIVEP	4,500.00	COVIDIEN 980 VENTILATORS (3)		
002500	1/6/2022	GE PRECISION HEALTHCARE LLC	19,200.00	GE ULTRASOUND MACHINE		
002501	1/13/2022	KARL STORZ ENDOSCOPY-AMERI	13,434.15	VIDEO CYSTOSCOPE		
002502	1/13/2022	TURF EQUIPMENT & AGRONOMIC	26,514.00	SIDEWALK SNOW REMOVAL VEHICLE		
002503	1/13/2022	VISIONEX, LLC	13,000.00	VIDEO CYSTOSCOPE		
002504	1/27/2022	MEDTRONIC, USA	36,725.75	PT EYE SYSTEM/THYROID LOCATOR		
002505	1/27/2022	SYSCO INTERMOUNTAIN FOOD	38,102.33	FOOD SERVICE LINE		
JANUARY TOTALS					156,647.18	3,578,292.11

CHECK NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	MONTHLY TOTAL	FYTD TOTAL
002506	2/10/2022	CERNER CORPORATION	36,560.15	CERNER		
002507	2/17/2022	APPLIED STATISTICS & MANAGEI	25,000.00	MD STAT SOFTWARE		
002508	2/17/2022	CDW GOVERNMENT LLC	17,245.50	CERNER END-USER COMPUTER EQUIPMENT		
002509	2/17/2022	COVIDIEN SALES LLC, DBA GIVEP	4,500.00	COVIDIEN 980 VENTILATORS (3)		
002510	2/17/2022	CERNER CORPORATION	191,077.69	CERNER		
FEBRUARY TOTALS					274,383.34	3,852,675.45

CHECK					MONTHLY	PYTD
NUMBER	DATE	PAYEE	AMOUNT	DESCRIPTION	TOTAL	TOTAL
002511	3/11/2022	CERNER CORPORATION	9,516.37	CERNER		
002512	3/11/2022	KARL STORZ ENDOSCOPY-AMER	1,527.16	VIDEO CYSTOSCOPE		
002513	3/11/2022	PHILIPS HEALTHCARE	127,282.98	PHILIPS EPIQ ELITE DIAGNOSTIC ULTRASOUND SYSTEM		
002514	3/11/2022	ST+B ENGINEERING (SPACEK TIM	28,584.90	HVAC UPGRADE		
002515	3/24/2022	CERNER CORPORATION	191,077.69	CERNER		
002516	3/24/2022	WASATCH CONTROLS (HARRIS A-	15,200.00	BUILDING AUTOMATION		
002517	3/31/2022	CDW GOVERNMENT LLC	18,084.80	CERNER END-USER COMPUTER EQUIPMENT		
002518	3/31/2022	CERNER CORPORATION	17,093.75	CERNER MDR VIDEO TOUCH 4K		
MARCH TOTALS					408,367.65	4,261,043.10

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
GENERAL FUND DISBURSEMENTS
3/31/2022

Amount	Description
32,601.25	Advertising Total
174.16	Banking Fees Total
114.45	Billing Services Total
14,961.27	Blood Total
3,500.00	Building Lease Total
6,700.30	Cellular Telephone Total
46,467.65	Collection Agency Total
113,185.59	Computer Equipment Total
3,380.76	Consulting Fees Total
395,395.50	Contract Maintenance Total
721,735.37	Contract Personnel Total
1,913.04	Courier Services Total
4,379.66	Credit Card Payment Total
27,906.92	Dental Insurance Total
18,338.13	Dialysis Supplies Total
2,546.00	Education Material Total
2,595.27	Employee Recruitment Total
6,626.93	Employee Vision Plan Total
83,804.07	Equipment Lease Total
59,695.63	Food Total
5,410.46	Freight Total
620.47	Fuel Total
3,094.10	Garbage Collection Total
618,643.47	Group Health Total
445,175.63	Hospital Supplies Total
17,558.00	Implant Supplies Total
19,512.83	Insurance Premiums Total
1,388.38	Insurance Refund Total
117,289.68	Laboratory Services Total
346,653.97	Laboratory Supplies Total
7,110.32	Laundry Supplies Total
7,172.50	Legal Fees Total
395.00	Liability Insurance Total
34.00	Licenses & Taxes Total
363.72	Linen Total
3,100.00	Lithotripsy Services Total
77,456.26	Maintenance & Repair Total
18,279.58	Maintenance Supplies Total
1,263.80	Marketing & Promotional Supplies Total
1,875.00	Membership Fee Total
7,226.56	MHSC Foundation Total
8,179.63	Minor Equipment Total
537.00	Monthly Pest Control Total
12,299.66	Non Medical Supplies Total
9,762.29	Office Supplies Total
5,572.03	Other Employee Benefits Total
2,173.00	Other Purchased Services Total

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
GENERAL FUND DISBURSEMENTS
3/31/2022

15,329.70	Oxygen Rental Total
4,515.05	Patient Refund Total
733.86	Payroll Deduction Total
21,520.28	Payroll Garnishment Total
4,850,000.00	Payroll Transfer Total
24.00	Petty Cash Total
765,698.17	Pharmacy Management Total
15,000.00	Physician Recruitment Total
447,242.25	Physician Services Total
7,500.01	Physician Student Loan Total
6,065.00	Postage Total
610.00	Professional Liability Insurance Total
257,261.49	Professional Service Total
500.50	Radiation Monitoring Total
160.46	Radiology Film Total
32,959.31	Radiology Material Total
21,993.77	Reimbursement - CME Total
11,216.08	Reimbursement - Education & Travel Total
30.49	Reimbursement - Hospital Supplies Total
144.32	Reimbursement - Non Hospital Supplies Total
553.81	Reimbursement - Payroll Deduction Total
376,226.10	Retirement Total
807.61	Sales Tax Payment Total
1,000.00	Scholarship Total
560.00	Sponsorship Total
2,036.00	Surgery Equipment Total
87,533.56	Surgery Supplies Total
2,678.00	Survey Expenses Total
860.30	Transcription Services Total
1,502.54	Translation Services Total
394.98	Uniforms Total
63,055.05	Utilities Total
3,706.55	Waste Disposal Total
2,055.00	Window Cleaning Total
10,285,643.53	Grand Total

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
GENERAL FUND DISBURSEMENTS
3/31/2022

Check Number	Date	Vendor Check Name	Amount	Description
185089	3/24/2022	BEST VERSION MEDIA LLC	387.20	Advertising
185090	3/24/2022	BIG THICKET BROADCASTING	3,189.00	Advertising
185094	3/24/2022	BRIDGER VALLEY PIONEER	1,040.00	Advertising
EFT00000007394	3/24/2022	GREEN RIVER STAR	331.50	Advertising
EFT00000007406	3/31/2022	GREEN RIVER STAR	42.00	Advertising
185127	3/24/2022	KEMMERER GAZETTE	880.00	Advertising
EFT00000007351	3/4/2022	LAMAR ADVERTISING	1,236.00	Advertising
EFT00000007396	3/24/2022	LAMAR ADVERTISING	412.00	Advertising
EFT00000007410	3/31/2022	LAMAR ADVERTISING	1,236.00	Advertising
184954	3/11/2022	PILOT BUTTE BROADCASTING	650.00	Advertising
185150	3/24/2022	PINEDALE ROUNDUP	250.00	Advertising
EFT00000007372	3/11/2022	ROCK SPRINGS SWEETWATER COUNTY AIRPORT	280.00	Advertising
184962	3/11/2022	ROCKET MINER	676.85	Advertising
185301	3/31/2022	ROYAL FLUSH ADVERTISING	3,379.00	Advertising
184830	3/4/2022	SCORPION HEALTHCARE LLC	2,849.00	Advertising
184965	3/11/2022	SCORPION HEALTHCARE LLC	6,097.02	Advertising
185303	3/31/2022	SCORPION HEALTHCARE LLC	2,849.00	Advertising
185174	3/24/2022	SUNLETTE EXAMINER	250.00	Advertising
185315	3/31/2022	SWEETWATER NOW, LLC	3,400.00	Advertising
184995	3/11/2022	THE RADIO NETWORK	250.00	Advertising
184978	3/11/2022	THE RADIO NETWORK	2,916.65	Advertising
W/T	3/25/2022	DEPOSIT SLIPS	174.16	Banking Fees
184981	3/11/2022	TRUE COMMERCE, INC	114.45	Billing Services
184985	3/11/2022	VITALANT	12,201.27	Blood
185187	3/24/2022	VITALANT	2,760.00	Blood
185201	3/25/2022	CURRENT PROPERTIES, LLC	3,500.00	Building Lease
184953	3/4/2022	VERIZON WIRELESS, LLC	3,350.83	Cellular Telephone
185327	3/31/2022	VERIZON WIRELESS, LLC	3,349.47	Cellular Telephone
185102	3/24/2022	COLLECTION PROFESSIONALS, INC	425.60	Collection Agency
184955	3/4/2022	WAKEFIELD & ASSOCIATES, INC.	46,042.05	Collection Agency
184765	3/4/2022	CDW GOVERNMENT LLC	11.36	Computer Equipment
185020	3/17/2022	CDW GOVERNMENT LLC	217.40	Computer Equipment
185098	3/24/2022	CDW GOVERNMENT LLC	2,650.20	Computer Equipment
185236	3/31/2022	CDW GOVERNMENT LLC	110,306.63	Computer Equipment
185066	3/17/2022	ST+B ENGINEERING	3,380.76	Consulting Fees
185083	3/24/2022	API SYSTEMS INTEGRATORS	580.50	Contract Maintenance
184758	3/4/2022	BISCOM	410.59	Contract Maintenance
185092	3/24/2022	BISCOM	405.58	Contract Maintenance
185227	3/31/2022	BISCOM	407.81	Contract Maintenance
W/T	3/21/2022	CARE CLOUD	349.00	Contract Maintenance
184767	3/4/2022	CERNER CORPORATION	108.00	Contract Maintenance
185022	3/17/2022	CERNER CORPORATION	2,640.00	Contract Maintenance
W/T	3/21/2022	CLINIC PHREESIA FEE	6,444.60	Contract Maintenance
W/T	3/21/2022	CLINIC TRIZETTO FEE	5,519.22	Contract Maintenance
185240	3/31/2022	CONVERGEONE, INC.	9,885.20	Contract Maintenance
184917	3/11/2022	FRONT RANGE MOBILE IMAGING, INC.	6,320.00	Contract Maintenance
185114	3/24/2022	GE HEALTHCARE	26,057.84	Contract Maintenance
185036	3/17/2022	GREENSHADES SOFTWARE	838.18	Contract Maintenance

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
GENERAL FUND DISBURSEMENTS
3/31/2022

185119	3/24/2022	HENRY SCHEIN PRACTICE SOLUTIONS	841.50	Contract Maintenance
185269	3/31/2022	IMPRIVATA	26,670.80	Contract Maintenance
184925	3/11/2022	INSIGHT SCREENING LLC	684.50	Contract Maintenance
184797	3/4/2022	ISI WATER CHEMISTRIES	1,434.00	Contract Maintenance
185042	3/17/2022	ISI WATER CHEMISTRIES	41.81	Contract Maintenance
185271	3/31/2022	ISI WATER CHEMISTRIES	515.88	Contract Maintenance
184821	3/4/2022	NUANCE COMMUNICATIONS, INC	208.33	Contract Maintenance
185142	3/24/2022	NUANCE COMMUNICATIONS, INC	105.00	Contract Maintenance
W/T	3/3/2022	OPTIMIS	200.00	Contract Maintenance
W/T	3/8/2022	OPTIMIS	200.00	Contract Maintenance
W/T	3/21/2022	ORTHO PHREESIA FEE	7.80	Contract Maintenance
184952	3/11/2022	PHILIPS HEALTHCARE	33,633.00	Contract Maintenance
185148	3/24/2022	PHILIPS HEALTHCARE	1,746.35	Contract Maintenance
185152	3/24/2022	QUADRAMED	717.50	Contract Maintenance
185159	3/24/2022	RED FLAG REPORTING	1,483.31	Contract Maintenance
185157	3/24/2022	REMI CORPORATION	2,730.90	Contract Maintenance
185056	3/17/2022	RL DATIX	421.00	Contract Maintenance
185162	3/24/2022	SECHRIST TECHNOLOGY GROUP	1,024.00	Contract Maintenance
184832	3/4/2022	SIEMENS MEDICAL SOLUTIONS USA	2,450.00	Contract Maintenance
184966	3/11/2022	SIEMENS MEDICAL SOLUTIONS USA	2,875.42	Contract Maintenance
185052	3/17/2022	SIEMENS MEDICAL SOLUTIONS USA	10,968.33	Contract Maintenance
185164	3/24/2022	SIEMENS MEDICAL SOLUTIONS USA	10,950.08	Contract Maintenance
EFT000000007384	3/17/2022	STATE FIRE DC SPECIALTIES	610.00	Contract Maintenance
EFT000000007414	3/31/2022	STATE FIRE DC SPECIALTIES	13,065.78	Contract Maintenance
185321	3/31/2022	T-SYSTEM, INC	8,882.67	Contract Maintenance
184851	3/4/2022	UNITED AUDIT SYSTEMS, INC.	1,478.75	Contract Maintenance
185183	3/24/2022	UNITED AUDIT SYSTEMS, INC.	2,808.75	Contract Maintenance
185324	3/31/2022	VARIAN MEDICAL SYSTEMS, INC	204,190.00	Contract Maintenance
184859	3/4/2022	WYODATA SECURITY INC.	1,499.00	Contract Maintenance
185191	3/24/2022	WYODATA SECURITY INC.	1,750.00	Contract Maintenance
W/T	3/4/2022	ZENITH	420.42	Contract Maintenance
185329	3/31/2022	VISIONEX, LLC	814.00	Contract Maintenance
184909	3/11/2022	ELWOOD STAFFING SERVICES, INC	5,541.17	Contract Personnel
185029	3/17/2022	ELWOOD STAFFING SERVICES, INC	4,373.82	Contract Personnel
185247	3/31/2022	ELWOOD STAFFING SERVICES, INC	8,905.79	Contract Personnel
184910	3/11/2022	FAVORITE HEALTHCARE STAFFING, INC.	33,561.51	Contract Personnel
185252	3/31/2022	FAVORITE HEALTHCARE STAFFING, INC.	53,370.54	Contract Personnel
184787	3/4/2022	FOCUSONE SOLUTIONS LLC	71,525.01	Contract Personnel
184915	3/11/2022	FOCUSONE SOLUTIONS LLC	77,583.00	Contract Personnel
185112	3/24/2022	FOCUSONE SOLUTIONS LLC	313,881.27	Contract Personnel
184798	3/4/2022	JIM LANE	2,728.00	Contract Personnel
185200	3/24/2022	MICHAEL ZANETTI LOVE	18,650.00	Contract Personnel
184829	3/4/2022	SARAH ROTH	480.00	Contract Personnel
184964	3/11/2022	SARAH ROTH	240.00	Contract Personnel
185302	3/31/2022	SARAH ROTH	360.00	Contract Personnel
184837	3/4/2022	SOLIANT HEALTH	114,427.76	Contract Personnel
184969	3/11/2022	SOLIANT HEALTH	16,207.50	Contract Personnel
185146	3/24/2022	PACKAGERUNNER LOGISTICS LLC	734.40	Courier Services
184845	3/4/2022	SUSAN K CROFUTT	1,178.64	Courier Services

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W/T	3/1/2022	UMB BANK PAYMENT	2,783.14	Credit Card Payment
W/T	3/29/2022	UMB BANK PAYMENT	1,596.52	Credit Card Payment
184906	3/11/2022	DELTA DENTAL	27,906.92	Dental Insurance
184788	3/4/2022	FRESENIUS USA MARKETING, INC.	5,694.30	Dialysis Supplies
185033	3/17/2022	FRESENIUS USA MARKETING, INC.	804.64	Dialysis Supplies
185113	3/24/2022	FRESENIUS USA MARKETING, INC.	3,332.93	Dialysis Supplies
185257	3/31/2022	FRESENIUS USA MARKETING, INC.	5,527.00	Dialysis Supplies
EFT000000007349	3/4/2022	HENRY SCHEIN INC	384.20	Dialysis Supplies
184793	3/4/2022	HENRY SCHEIN INC	1,172.40	Dialysis Supplies
EFT000000007369	3/11/2022	HENRY SCHEIN INC	92.58	Dialysis Supplies
184923	3/11/2022	HENRY SCHEIN INC	222.75	Dialysis Supplies
185038	3/17/2022	HENRY SCHEIN INC	199.50	Dialysis Supplies
185118	3/24/2022	HENRY SCHEIN INC	625.35	Dialysis Supplies
EFT000000007408	3/31/2022	HENRY SCHEIN INC	282.40	Dialysis Supplies
185117	3/24/2022	HEALTHCARESOURCE INC, INC.	2,250.00	Education Material
EFT000000007354	3/4/2022	MY EDUCATIONAL RESOURCES	296.00	Education Material
185085	3/24/2022	ARTHUR L. DAVIS PUBLISHING AGENCY	484.27	Employee Recruitment
184794	3/4/2022	HOLIDAY INN - ROCK SPRINGS	623.00	Employee Recruitment
185266	3/31/2022	HOLIDAY INN - ROCK SPRINGS	712.00	Employee Recruitment
EFT000000007373	3/11/2022	SST TESTING +, INC.	630.00	Employee Recruitment
185193	3/24/2022	WYOMING DEPT OF HEALTH	146.00	Employee Recruitment
185328	3/31/2022	VISION SERVICE PLAN - WY	6,626.92	Employee Vision Plan
184763	3/4/2022	CAREFUSION SOLUTIONS, LLC	21,334.00	Equipment Lease
184904	3/11/2022	COPIER & SUPPLY COMPANY	467.00	Equipment Lease
185104	3/24/2022	COPIER & SUPPLY COMPANY	9,717.50	Equipment Lease
184919	3/11/2022	GE HEALTHCARE FINANCIAL SERVICES	10,692.03	Equipment Lease
185123	3/24/2022	INTOUCH HEALTH	2,350.00	Equipment Lease
185270	3/31/2022	INTOUCH HEALTH	4,698.00	Equipment Lease
184831	3/4/2022	SHADOW MOUNTAIN WATER CO, WY	195.94	Equipment Lease
185060	3/17/2022	SHADOW MOUNTAIN WATER CO, WY	1,044.94	Equipment Lease
185163	3/24/2022	SHADOW MOUNTAIN WATER CO, WY	119.94	Equipment Lease
W/T	3/8/2022	SIEMENS EDI	9,017.12	Equipment Lease
185166	3/24/2022	SIEMENS FINANCIAL SERVICES, INC.	18,429.63	Equipment Lease
EFT000000007386	3/17/2022	TIMEPAYMENT CORP	2,628.23	Equipment Lease
184983	3/11/2022	US BANK EQUIPMENT FINANCE	414.53	Equipment Lease
185185	3/24/2022	US BANK EQUIPMENT FINANCE	1,703.34	Equipment Lease
184860	3/4/2022	WYOMING RENTS, LLC	746.30	Equipment Lease
185192	3/24/2022	WYOMING RENTS, LLC	44.97	Equipment Lease
EFT000000007345	3/4/2022	COCA-COLA BOTTLING COMPANY HIGH COUNTRY	746.00	Food
EFT000000007365	3/11/2022	COCA-COLA BOTTLING COMPANY HIGH COUNTRY	4.73	Food
EFT000000007380	3/17/2022	COCA-COLA BOTTLING COMPANY HIGH COUNTRY	785.00	Food
EFT000000007392	3/24/2022	COCA-COLA BOTTLING COMPANY HIGH COUNTRY	406.00	Food
EFT000000007405	3/31/2022	COCA-COLA BOTTLING COMPANY HIGH COUNTRY	299.00	Food
184777	3/4/2022	DFA DAIRY BRANDS CORP., LLC	255.26	Food
184905	3/11/2022	DFA DAIRY BRANDS CORP., LLC	187.04	Food
185026	3/17/2022	DFA DAIRY BRANDS CORP., LLC	61.30	Food
185106	3/24/2022	DFA DAIRY BRANDS CORP., LLC	668.41	Food
185245	3/31/2022	DFA DAIRY BRANDS CORP., LLC	288.41	Food
184783	3/4/2022	F B MCFADDEN WHOLESALE	1,851.90	Food

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184911	3/11/2022	F B MCFADDEN WHOLESale	2,971.35	Food
185030	3/17/2022	F B MCFADDEN WHOLESale	1,953.44	Food
185110	3/24/2022	F B MCFADDEN WHOLESale	3,986.50	Food
185253	3/31/2022	F B MCFADDEN WHOLESale	2,788.81	Food
184920	3/4/2022	NICHOLAS & CO INC	7,760.09	Food
184947	3/11/2022	NICHOLAS & CO INC	1,444.42	Food
185049	3/17/2022	NICHOLAS & CO INC	3,323.44	Food
185141	3/24/2022	NICHOLAS & CO INC	3,947.73	Food
185290	3/31/2022	NICHOLAS & CO INC	1,770.64	Food
184846	3/4/2022	SYSco INTERMOUNTAIN FOOD	4,491.32	Food
185072	3/17/2022	SYSco INTERMOUNTAIN FOOD	3,317.42	Food
185176	3/24/2022	SYSco INTERMOUNTAIN FOOD	1,508.69	Food
185316	3/31/2022	SYSco INTERMOUNTAIN FOOD	9,460.26	Food
184857	3/4/2022	WESTERN WYOMING BEVERAGES INC	957.20	Food
185077	3/17/2022	WESTERN WYOMING BEVERAGES INC	1,812.17	Food
185189	3/24/2022	WESTERN WYOMING BEVERAGES INC	2,649.04	Food
184784	3/4/2022	FED EX	82.38	Freight
184912	3/11/2022	FED EX	21.73	Freight
185254	3/31/2022	FED EX	144.62	Freight
185181	3/24/2022	TRIOSE, INC	5,161.73	Freight
184958	3/11/2022	RED HORSE OIL COMPANIES INC	620.47	Fuel
EFT000000007375	3/11/2022	WWS - ROCK SPRINGS	3,094.10	Garbage Collection
W/T	3/4/2022	BLUE CROSS BLUE SHIELD 2/25/22	233,780.31	Group Health
W/T	3/18/2022	BLUE CROSS BLUE SHIELD 3/11/22	121,541.02	Group Health
W/T	3/25/2022	BLUE CROSS BLUE SHIELD 3/18/22	135,562.47	Group Health
W/T	3/11/2022	BLUE CROSS BLUE SHIELD 3/4/22	115,245.00	Group Health
W/T	3/23/2022	FURTHER ADMIN FEE	211.25	Group Health
W/T	3/18/2022	FURTHER FLEX 3/16/22	1,178.06	Group Health
W/T	3/4/2022	FURTHER FLEX 3/2/22	4,683.13	Group Health
W/T	3/25/2022	FURTHER FLEX 3/23/22	3,604.49	Group Health
W/T	3/11/2022	FURTHER FLEX 3/9/22	2,837.66	Group Health
184748	3/4/2022	ABBOTT LABORATORIES	4.65	Hospital Supplies
184963	3/11/2022	ABBOTT NUTRITION	207.90	Hospital Supplies
185059	3/17/2022	ABBOTT NUTRITION	129.60	Hospital Supplies
185300	3/31/2022	ABBOTT NUTRITION	168.63	Hospital Supplies
184881	3/11/2022	ACADEMY OF LYMPHATIC STUDIES	108.43	Hospital Supplies
185079	3/24/2022	AESCULAP INC	494.46	Hospital Supplies
185218	3/31/2022	AESCULAP INC	2,381.27	Hospital Supplies
185005	3/17/2022	ALLEN MEDICAL SYSTEMS INC	794.20	Hospital Supplies
184751	3/4/2022	AMAZON.COM CREDIT PLAN	3,847.29	Hospital Supplies
185006	3/17/2022	AMAZON.COM CREDIT PLAN	583.68	Hospital Supplies
184753	3/4/2022	APPLIED MEDICAL	96.00	Hospital Supplies
184887	3/11/2022	APPLIED MEDICAL	708.00	Hospital Supplies
185084	3/24/2022	APPLIED MEDICAL	624.00	Hospital Supplies
185007	3/17/2022	AQUACAST LINER	298.00	Hospital Supplies
184888	3/11/2022	ARGON MEDICAL	448.00	Hospital Supplies
184754	3/4/2022	ARTHREX INC.	264.00	Hospital Supplies
184889	3/11/2022	ARTHREX INC.	975.00	Hospital Supplies
184894	3/11/2022	B BRAUN MEDICAL INC.	990.50	Hospital Supplies

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185011	3/17/2022	B BRAUN MEDICAL INC.	585.60	Hospital Supplies
185087	3/24/2022	B BRAUN MEDICAL INC.	327.97	Hospital Supplies
185224	3/31/2022	B BRAUN MEDICAL INC.	1,121.00	Hospital Supplies
184756	3/4/2022	BARD PERIPHERAL VASCULAR INC	1,912.05	Hospital Supplies
184891	3/11/2022	BARD PERIPHERAL VASCULAR INC	521.85	Hospital Supplies
185006	3/24/2022	BAXTER HEALTHCARE CORP/IV	1,219.24	Hospital Supplies
184892	3/11/2022	BAXTER HEALTHCARE CORPORATION	650.00	Hospital Supplies
184757	3/4/2022	BAYER HEALTHCARE LLC	1,251.20	Hospital Supplies
184893	3/11/2022	BAYER HEALTHCARE LLC	2,352.14	Hospital Supplies
185010	3/17/2022	BAYER HEALTHCARE LLC	1,564.45	Hospital Supplies
185223	3/31/2022	BAYER HEALTHCARE LLC	1,564.70	Hospital Supplies
184895	3/11/2022	BECTON DICKINSON	544.30	Hospital Supplies
185012	3/17/2022	BECTON DICKINSON	335.40	Hospital Supplies
EFT00000007362	3/11/2022	BEEKLEY CORPORATION	365.00	Hospital Supplies
185091	3/24/2022	BIOMET SPORTS MEDICINE	1,596.00	Hospital Supplies
184759	3/4/2022	BOSTON SCIENTIFIC CORP	6,320.46	Hospital Supplies
184897	3/11/2022	BOSTON SCIENTIFIC CORP	7,423.04	Hospital Supplies
185013	3/17/2022	BOSTON SCIENTIFIC CORP	4,460.25	Hospital Supplies
185093	3/24/2022	BOSTON SCIENTIFIC CORP	2,299.56	Hospital Supplies
185228	3/31/2022	BOSTON SCIENTIFIC CORP	5,307.11	Hospital Supplies
EFT00000007344	3/4/2022	BREG INC	450.77	Hospital Supplies
EFT00000007364	3/11/2022	BREG INC	217.12	Hospital Supplies
EFT00000007379	3/17/2022	BREG INC	106.79	Hospital Supplies
EFT00000007391	3/24/2022	BREG INC	158.40	Hospital Supplies
EFT00000007403	3/31/2022	BREG INC	262.60	Hospital Supplies
EFT00000007404	3/31/2022	BSN MEDICAL INC	210.10	Hospital Supplies
185025	3/17/2022	C R BARD INC	190.99	Hospital Supplies
184762	3/4/2022	CARDINAL HEALTH/V. MUELLER	32,775.46	Hospital Supplies
184901	3/11/2022	CARDINAL HEALTH/V. MUELLER	22,369.06	Hospital Supplies
185017	3/17/2022	CARDINAL HEALTH/V. MUELLER	8,050.41	Hospital Supplies
185096	3/24/2022	CARDINAL HEALTH/V. MUELLER	51,657.83	Hospital Supplies
185234	3/31/2022	CARDINAL HEALTH/V. MUELLER	52,718.24	Hospital Supplies
184764	3/4/2022	CAREFUSION 2200 INC	1,200.00	Hospital Supplies
184770	3/4/2022	COASTAL LIFE SYSTEMS, INC.	200.02	Hospital Supplies
185100	3/24/2022	COASTAL LIFE SYSTEMS, INC.	200.02	Hospital Supplies
185103	3/24/2022	CONE INSTRUMENTS	1,496.45	Hospital Supplies
185241	3/31/2022	COOK MEDICAL INC.	224.92	Hospital Supplies
185024	3/17/2022	COOK MEDICAL INCORPORATED	394.54	Hospital Supplies
185242	3/31/2022	COOK MEDICAL INCORPORATED	795.47	Hospital Supplies
185105	3/24/2022	CR BARD, INC	1,022.60	Hospital Supplies
184779	3/4/2022	DIAGNOSTICA STAGO INC	3,123.96	Hospital Supplies
184907	3/11/2022	DIAGNOSTICA STAGO INC	1,370.64	Hospital Supplies
185246	3/31/2022	DIAGNOSTICA STAGO INC	9,281.43	Hospital Supplies
184780	3/4/2022	EDGE PHARMACEUTICALS, LLC	7,394.48	Hospital Supplies
185028	3/17/2022	EDGE PHARMACEUTICALS, LLC	769.04	Hospital Supplies
184781	3/4/2022	EDILAW PHARMACEUTICALS INC	87.50	Hospital Supplies
184908	3/11/2022	EDILAW PHARMACEUTICALS INC	120.75	Hospital Supplies
185108	3/24/2022	EQUASHIELD LLC	1,123.52	Hospital Supplies
185249	3/31/2022	EQUASHIELD LLC	1,926.11	Hospital Supplies

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184782	3/4/2022	EXPAND-A-BAND,LLC	60.00	Hospital Supplies
185259	3/31/2022	GENERAL HOSPITAL SUPPLY CORPORATION	228.00	Hospital Supplies
184768	3/4/2022	GI SUPPLY, INC	369.75	Hospital Supplies
184921	3/11/2022	GYNEX CORP	74.45	Hospital Supplies
EFT000000007348	3/4/2022	HARDY DIAGNOSTICS	725.72	Hospital Supplies
EFT000000007368	3/11/2022	HARDY DIAGNOSTICS	1,508.11	Hospital Supplies
EFT000000007381	3/17/2022	HARDY DIAGNOSTICS	1,247.03	Hospital Supplies
EFT000000007395	3/24/2022	HARDY DIAGNOSTICS	2,810.08	Hospital Supplies
EFT000000007407	3/31/2022	HARDY DIAGNOSTICS	286.37	Hospital Supplies
184792	3/4/2022	HEALTHCARE LOGISTICS INC	132.16	Hospital Supplies
184922	3/11/2022	HEALTHCARE LOGISTICS INC	91.46	Hospital Supplies
185037	3/17/2022	HEALTHCARE LOGISTICS INC	98.87	Hospital Supplies
185263	3/31/2022	HEALTHCARE LOGISTICS INC	29.96	Hospital Supplies
185039	3/17/2022	HILL-ROM	146.00	Hospital Supplies
185265	3/31/2022	HILL-ROM	3,094.68	Hospital Supplies
184795	3/4/2022	HOLOGIC, INC.	4,638.99	Hospital Supplies
184924	3/11/2022	HOLOGIC, INC.	137.00	Hospital Supplies
185040	3/17/2022	HOLOGIC, INC.	1,872.50	Hospital Supplies
185041	3/17/2022	HULL ANESTHESIA INC	185.00	Hospital Supplies
184798	3/4/2022	J & J HEALTH CARE SYSTEMS INC	492.92	Hospital Supplies
184926	3/11/2022	J & J HEALTH CARE SYSTEMS INC	8,448.98	Hospital Supplies
185043	3/17/2022	J & J HEALTH CARE SYSTEMS INC	4,366.27	Hospital Supplies
185124	3/24/2022	J & J HEALTH CARE SYSTEMS INC	8,873.48	Hospital Supplies
185272	3/31/2022	J & J HEALTH CARE SYSTEMS INC	11,513.74	Hospital Supplies
184804	3/4/2022	KARL STORZ ENDOSCOPY-AMERICA	9,679.32	Hospital Supplies
184929	3/11/2022	KARL STORZ ENDOSCOPY-AMERICA	4,995.83	Hospital Supplies
184844	3/4/2022	LEICA BIOSYSTEMS RICHMOND	138.83	Hospital Supplies
185314	3/31/2022	LEICA BIOSYSTEMS RICHMOND	313.51	Hospital Supplies
184946	3/11/2022	M V A P MEDICAL SUPPLIES, INC.	635.50	Hospital Supplies
184933	3/11/2022	MARKET LAB, INC	526.95	Hospital Supplies
185200	3/31/2022	MARKET LAB, INC	398.95	Hospital Supplies
185133	3/24/2022	MASIMO AMERICAS, INC.	770.00	Hospital Supplies
185281	3/31/2022	MASIMO AMERICAS, INC.	1,392.00	Hospital Supplies
184810	3/4/2022	MCKESSON MEDICAL-SURGICAL	839.58	Hospital Supplies
184993	3/11/2022	MCKESSON MEDICAL-SURGICAL	27.68	Hospital Supplies
184992	3/11/2022	MCKESSON MEDICAL-SURGICAL	453.83	Hospital Supplies
184994	3/11/2022	MCKESSON MEDICAL-SURGICAL	744.80	Hospital Supplies
185045	3/17/2022	MCKESSON MEDICAL-SURGICAL	27.97	Hospital Supplies
185197	3/24/2022	MCKESSON MEDICAL-SURGICAL	160.20	Hospital Supplies
185196	3/24/2022	MCKESSON MEDICAL-SURGICAL	730.31	Hospital Supplies
185199	3/24/2022	MCKESSON MEDICAL-SURGICAL	744.80	Hospital Supplies
184935	3/11/2022	MEDELA LLC	569.60	Hospital Supplies
184811	3/4/2022	MEDI-DOSE INCORPORATED	21.27	Hospital Supplies
184936	3/11/2022	MEDI-DOSE INCORPORATED	114.69	Hospital Supplies
185047	3/17/2022	MERCURY MEDICAL	94.52	Hospital Supplies
185048	3/17/2022	MERIT MEDICAL SYSTEMS, INC	271.55	Hospital Supplies
184941	3/11/2022	MES	95.50	Hospital Supplies
185130	3/24/2022	MES	60.90	Hospital Supplies
185139	3/24/2022	MINDRAY DS USA, INC.	528.00	Hospital Supplies

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185289	3/31/2022	NATUS MEDICAL INC	99.00	Hospital Supplies
184822	3/4/2022	OLYMPUS AMERICA INC	582.01	Hospital Supplies
184948	3/11/2022	OLYMPUS AMERICA INC	5,075.00	Hospital Supplies
185143	3/24/2022	OLYMPUS AMERICA INC	213.35	Hospital Supplies
185291	3/31/2022	OLYMPUS AMERICA INC	388.06	Hospital Supplies
EFT000000007355	3/4/2022	OVATION MEDICAL	179.80	Hospital Supplies
EFT000000007411	3/31/2022	OVATION MEDICAL	95.60	Hospital Supplies
184823	3/4/2022	OWENS & MINOR 90005430	25,881.63	Hospital Supplies
185051	3/17/2022	OWENS & MINOR 90005430	28,885.01	Hospital Supplies
185144	3/24/2022	OWENS & MINOR 90005430	13,575.63	Hospital Supplies
185292	3/31/2022	OWENS & MINOR 90005430	1,021.95	Hospital Supplies
184951	3/11/2022	PERFORMANCE HEALTH SUPPLY INC	74.76	Hospital Supplies
185294	3/31/2022	PERFORMANCE HEALTH SUPPLY INC	29.22	Hospital Supplies
184826	3/4/2022	RADIOMETER AMERICA INC	749.48	Hospital Supplies
185156	3/24/2022	RADIOMETER AMERICA INC	2,062.96	Hospital Supplies
185296	3/31/2022	RADIOMETER AMERICA INC	1,553.12	Hospital Supplies
184959	3/11/2022	RESPIRONICS	178.00	Hospital Supplies
185158	3/24/2022	RESPIRONICS	245.10	Hospital Supplies
184836	3/4/2022	SMITHS MEDICAL ASD INC	213.27	Hospital Supplies
185305	3/31/2022	SMITHS MEDICAL ASD INC	356.93	Hospital Supplies
185065	3/17/2022	SPACELABS MEDICAL	40.50	Hospital Supplies
184840	3/4/2022	STERIS CORPORATION	4,383.14	Hospital Supplies
184972	3/11/2022	STERIS CORPORATION	1,592.37	Hospital Supplies
185311	3/31/2022	STERIS CORPORATION	4,613.09	Hospital Supplies
EFT000000007374	3/11/2022	STRYKER INSTRUMENTS	1,055.60	Hospital Supplies
EFT000000007385	3/17/2022	STRYKER INSTRUMENTS	199.61	Hospital Supplies
EFT000000007415	3/31/2022	STRYKER INSTRUMENTS	1,583.40	Hospital Supplies
184843	3/4/2022	SUMMIT MEDICAL LLC	266.00	Hospital Supplies
185071	3/17/2022	SUREMARK CO	360.00	Hospital Supplies
184979	3/11/2022	TIDI PRODUCTS, LC	550.80	Hospital Supplies
184850	3/4/2022	TRI-ANIM HEALTH SERVICES INC	1,960.13	Hospital Supplies
184980	3/11/2022	TRI-ANIM HEALTH SERVICES INC	714.14	Hospital Supplies
185074	3/17/2022	TRI-ANIM HEALTH SERVICES INC	351.88	Hospital Supplies
185180	3/24/2022	TRI-ANIM HEALTH SERVICES INC	793.63	Hospital Supplies
185320	3/31/2022	TRI-ANIM HEALTH SERVICES INC	248.17	Hospital Supplies
185186	3/24/2022	VAPOTHERM INC	160.00	Hospital Supplies
185323	3/31/2022	VAPOTHERM INC	160.00	Hospital Supplies
185325	3/31/2022	VERATHON INC.	756.00	Hospital Supplies
184856	3/4/2022	WAXIE SANITARY SUPPLY	5,772.92	Hospital Supplies
185188	3/24/2022	WAXIE SANITARY SUPPLY	5,163.80	Hospital Supplies
EFT000000007359	3/4/2022	ZOLL MEDICAL CORPORATION	1,155.79	Hospital Supplies
EFT000000007352	3/4/2022	LIFENET HEALTH	6,838.00	Implant Supplies
185304	3/31/2022	SKYE ORTHOBIOLOGICS, LLC	10,720.00	Implant Supplies
184852	3/4/2022	PROVIDENT LIFE & ACCIDENT	19,512.83	Insurance Premiums
184864	3/4/2022	INSURANCE REFUND	22.17	Insurance Refund
184863	3/4/2022	INSURANCE REFUND	35.90	Insurance Refund
184873	3/4/2022	INSURANCE REFUND	49.70	Insurance Refund
184862	3/4/2022	INSURANCE REFUND	305.63	Insurance Refund
184876	3/4/2022	INSURANCE REFUND	706.73	Insurance Refund

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
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184987	3/11/2022	INSURANCE REFUND	268.85	Insurance Refund
184883	3/11/2022	ALLERMETRIX INC	913.00	Laboratory Services
EFT00000007389	3/24/2022	ARUP LABORATORIES, INC.	109,206.40	Laboratory Services
184942	3/11/2022	METABOLIC NEWBORN SCREENING	4,447.28	Laboratory Services
184819	3/4/2022	NEOGENOMICS LABORATORIES, INC.	1,200.00	Laboratory Services
185140	3/24/2022	NEOGENOMICS LABORATORIES, INC.	1,523.00	Laboratory Services
184931	3/11/2022	KRISTINA CONSULTING GROUP	72.17	Laboratory Supplies
184752	3/4/2022	ANAEROBE SYSTEMS	25.90	Laboratory Supplies
184885	3/11/2022	ANAEROBE SYSTEMS	25.90	Laboratory Supplies
185002	3/24/2022	ANAEROBE SYSTEMS	41.00	Laboratory Supplies
185220	3/31/2022	ANAEROBE SYSTEMS	25.90	Laboratory Supplies
185088	3/24/2022	BECKMAN COULTER, INC	479.41	Laboratory Supplies
185225	3/31/2022	BECKMAN COULTER, INC	17.54	Laboratory Supplies
184896	3/11/2022	BIOFIRE DIAGNOSTICS, LLC	8,075.99	Laboratory Supplies
185226	3/31/2022	BIOFIRE DIAGNOSTICS, LLC	4,096.12	Laboratory Supplies
EFT00000007343	3/4/2022	BIO-RAD LABORATORIES	2,101.40	Laboratory Supplies
EFT00000007363	3/11/2022	BIO-RAD LABORATORIES	1,162.83	Laboratory Supplies
EFT00000007378	3/17/2022	BIO-RAD LABORATORIES	1,056.60	Laboratory Supplies
EFT00000007390	3/24/2022	BIO-RAD LABORATORIES	2,047.00	Laboratory Supplies
EFT00000007402	3/31/2022	BIO-RAD LABORATORIES	9,963.51	Laboratory Supplies
184899	3/11/2022	CANCER DIAGNOSTICS, INC	581.25	Laboratory Supplies
185015	3/17/2022	CANCER DIAGNOSTICS, INC	101.75	Laboratory Supplies
184761	3/4/2022	CARDINAL HEALTH	42,086.06	Laboratory Supplies
184900	3/11/2022	CARDINAL HEALTH	79,157.18	Laboratory Supplies
185016	3/17/2022	CARDINAL HEALTH	20,979.93	Laboratory Supplies
185095	3/24/2022	CARDINAL HEALTH	85,614.74	Laboratory Supplies
185233	3/31/2022	CARDINAL HEALTH	28,689.38	Laboratory Supplies
185019	3/17/2022	CARESFIELD LLC	116.01	Laboratory Supplies
185097	3/24/2022	CARESFIELD LLC	116.01	Laboratory Supplies
184766	3/4/2022	CEPHEID	2,191.52	Laboratory Supplies
185021	3/17/2022	CEPHEID	10,800.00	Laboratory Supplies
185099	3/24/2022	CEPHEID	255.00	Laboratory Supplies
184786	3/4/2022	FISHER HEALTHCARE	2,282.49	Laboratory Supplies
184913	3/11/2022	FISHER HEALTHCARE	3,754.06	Laboratory Supplies
185031	3/17/2022	FISHER HEALTHCARE	13,689.67	Laboratory Supplies
185111	3/24/2022	FISHER HEALTHCARE	5,503.49	Laboratory Supplies
185255	3/31/2022	FISHER HEALTHCARE	2,662.50	Laboratory Supplies
185135	3/24/2022	MEDIVATORS REPROCESSING SYSTEM	688.06	Laboratory Supplies
185282	3/31/2022	MEDIVATORS REPROCESSING SYSTEM	1,544.30	Laboratory Supplies
185284	3/31/2022	MESA LABORATORIES	111.24	Laboratory Supplies
EFT00000007398	3/24/2022	NCI, INC	5,017.50	Laboratory Supplies
EFT00000007382	3/17/2022	PACE ANALYTICAL SERVICES, LLC	214.00	Laboratory Supplies
EFT00000007356	3/4/2022	PDC HEALTHCARE	134.90	Laboratory Supplies
EFT00000007371	3/11/2022	PDC HEALTHCARE	812.40	Laboratory Supplies
EFT00000007383	3/17/2022	PDC HEALTHCARE	64.90	Laboratory Supplies
EFT00000007399	3/24/2022	PDC HEALTHCARE	150.00	Laboratory Supplies
184833	3/4/2022	SIEMENS HEALTHCARE DIAGNOSTICS, INC.	11.40	Laboratory Supplies
184967	3/11/2022	SIEMENS HEALTHCARE DIAGNOSTICS, INC.	178.69	Laboratory Supplies
185063	3/17/2022	SIEMENS HEALTHCARE DIAGNOSTICS, INC.	2,206.25	Laboratory Supplies

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185165	3/24/2022	SIEMENS HEALTHCARE DIAGNOSTICS, INC.	181.09	Laboratory Supplies
185309	3/31/2022	STATLAB MEDICAL PRODUCTS	542.74	Laboratory Supplies
EFT00000007357	3/4/2022	SYSMEX AMERICA INC.	6,205.14	Laboratory Supplies
EFT00000007416	3/31/2022	SYSMEX AMERICA INC.	420.02	Laboratory Supplies
184982	3/11/2022	TYPENEX MEDICAL, LLC	211.63	Laboratory Supplies
185322	3/31/2022	TYPENEX MEDICAL, LLC	185.40	Laboratory Supplies
EFT00000007353	3/4/2022	MARTIN-RAY LAUNDRY SYSTEMS	3,200.00	Laundry Supplies
EFT00000007397	3/24/2022	MARTIN-RAY LAUNDRY SYSTEMS	3,910.32	Laundry Supplies
184774	3/4/2022	CROWLEY FLECK ATTORNEYS	872.50	Legal Fees
184953	3/11/2022	PHILLIPS LAW, LLC	2,225.00	Legal Fees
185149	3/24/2022	PHILLIPS LAW, LLC	4,075.00	Legal Fees
184984	3/11/2022	USI INSURANCE SERVICES WYOMING	395.00	Liability Insurance
185078	3/17/2022	WY DEPARTMENT OF AUDIT	34.00	Licenses & Taxes
185168	3/24/2022	STANDARD TEXTILE	363.72	Linen
185333	3/31/2022	WYOMING UROLOGICAL SERVICES, LP	3,100.00	Lithotripsy Services
185231	3/31/2022	CACHE VALLEY ELECTRIC CO.	7,509.56	Maintenance & Repair
185235	3/31/2022	CARRIER COMMERCIAL SERVICE	1,375.43	Maintenance & Repair
185196	3/24/2022	CLARK'S QUALITY ROOFING, INC.	911.00	Maintenance & Repair
EFT00000007346	3/4/2022	COLORADO DOORWAYS, INC.	180.69	Maintenance & Repair
EFT00000007366	3/11/2022	COLORADO DOORWAYS, INC.	95.20	Maintenance & Repair
184775	3/4/2022	CRUM ELECTRIC SUPPLY COMPANY	1.93	Maintenance & Repair
184914	3/11/2022	FLOORING PROFESSIONALS INC	3,493.50	Maintenance & Repair
184802	3/4/2022	JIM'S UPHOLSTERY	4,400.00	Maintenance & Repair
184927	3/11/2022	JIM'S UPHOLSTERY	4,400.00	Maintenance & Repair
185125	3/24/2022	JIM'S UPHOLSTERY	4,600.00	Maintenance & Repair
184940	3/11/2022	MED ONE EQUIPMENT SERVICES LLC	20,690.00	Maintenance & Repair
185137	3/24/2022	MED ONE EQUIPMENT SERVICES LLC	8,475.00	Maintenance & Repair
184949	3/11/2022	PARTSSOURCE	1,237.28	Maintenance & Repair
185052	3/17/2022	PARTSSOURCE	2,007.02	Maintenance & Repair
185147	3/24/2022	PARTSSOURCE	1,018.33	Maintenance & Repair
184955	3/11/2022	PLAN ONE/ARCHITECTS	690.00	Maintenance & Repair
EFT00000007400	3/24/2022	SERVCO	1,453.84	Maintenance & Repair
EFT00000007413	3/31/2022	SERVCO	2,951.63	Maintenance & Repair
185167	3/24/2022	SPECIALTY WATER TECHNOLOGIES INC	441.83	Maintenance & Repair
185068	3/17/2022	STEALTH TECHNOLOGIES	904.55	Maintenance & Repair
185310	3/31/2022	STEALTH TECHNOLOGIES	793.66	Maintenance & Repair
184976	3/11/2022	SWISSLOG HEALTHCARE SOLUTIONS	3,177.82	Maintenance & Repair
184879	3/4/2022	UTAH CONTROLS INC	105.00	Maintenance & Repair
184986	3/11/2022	WYO ELECTRIC, INC	6,463.00	Maintenance & Repair
EFT00000007341	3/4/2022	ACE HARDWARE	16.28	Maintenance Supplies
EFT00000007360	3/11/2022	ACE HARDWARE	136.80	Maintenance Supplies
EFT00000007376	3/17/2022	ACE HARDWARE	41.19	Maintenance Supplies
EFT00000007387	3/24/2022	ACE HARDWARE	14.32	Maintenance Supplies
185081	3/24/2022	ALPINE PURE SOFT WATER	676.20	Maintenance Supplies
185008	3/17/2022	BARD ACCESS SYSTEMS	1,285.35	Maintenance Supplies
185009	3/17/2022	BATTERY SYSTEMS	1,232.88	Maintenance Supplies
185222	3/31/2022	BATTERY SYSTEMS	1,046.96	Maintenance Supplies
184771	3/4/2022	CODALE ELECTRIC SUPPLY, INC	764.91	Maintenance Supplies
185101	3/24/2022	CODALE ELECTRIC SUPPLY, INC	374.37	Maintenance Supplies

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185251	3/31/2022	FASTENAL COMPANY	49.86	Maintenance Supplies
184791	3/4/2022	GRAINGER	420.81	Maintenance Supplies
184920	3/11/2022	GRAINGER	181.55	Maintenance Supplies
185035	3/17/2022	GRAINGER	738.83	Maintenance Supplies
185116	3/24/2022	GRAINGER	1,003.14	Maintenance Supplies
185261	3/31/2022	GRAINGER	712.70	Maintenance Supplies
184796	3/4/2022	HOME DEPOT	585.43	Maintenance Supplies
185121	3/24/2022	HOME DEPOT	178.57	Maintenance Supplies
185267	3/31/2022	HOME DEPOT	1,168.96	Maintenance Supplies
184816	3/4/2022	MOUNTAIN STATES SUPPLY CO.	1,768.11	Maintenance Supplies
184828	3/4/2022	ROCK SPRINGS WINNELSON CO	58.79	Maintenance Supplies
185161	3/24/2022	ROCK SPRINGS WINNELSON CO	160.00	Maintenance Supplies
185299	3/31/2022	ROCK SPRINGS WINNELSON CO	2,784.07	Maintenance Supplies
EFT000000007417	3/31/2022	ULINE, INC	2,879.50	Maintenance Supplies
185295	3/31/2022	PURPLE LIZARDS, LLC	1,065.00	Marketing & Promotional Supplies
184849	3/4/2022	TIP TOP CLEANERS & EMBROIDERY	198.80	Marketing & Promotional Supplies
185262	3/31/2022	GREEN RIVER CHAMBER OF COMMERCE	1,750.00	Membership Fee
185194	3/24/2022	WYOMING PRESS ASSOCIATION	125.00	Membership Fee
184740	3/2/2022	MHSC-FOUNDATION	1,041.82	MHSC Foundation
184999	3/15/2022	MHSC-FOUNDATION	1,045.42	MHSC Foundation
185211	3/29/2022	MHSC-FOUNDATION	1,139.32	MHSC Foundation
185264	3/31/2022	HILLARY LYONS ASSOCIATES	4,000.00	MHSC Foundation
185027	3/17/2022	DIRECT SUPPLY	54.99	Minor Equipment
EFT000000007350	3/4/2022	LABORIE MEDICAL TECHNOLOGIES CORP	604.25	Minor Equipment
EFT000000007409	3/31/2022	LABORIE MEDICAL TECHNOLOGIES CORP	146.88	Minor Equipment
185170	3/24/2022	STAXI CORPORATION	4,024.51	Minor Equipment
184847	3/4/2022	TELEFLEX LLC	598.00	Minor Equipment
184977	3/11/2022	TELEFLEX LLC	368.00	Minor Equipment
185073	3/17/2022	TELEFLEX LLC	72.50	Minor Equipment
185177	3/24/2022	TELEFLEX LLC	1,300.00	Minor Equipment
185318	3/31/2022	TELEFLEX LLC	1,010.50	Minor Equipment
184848	3/4/2022	TERMINIX OF WYOMING	237.00	Monthly Pest Control
185178	3/24/2022	TERMINIX OF WYOMING	300.00	Monthly Pest Control
184898	3/11/2022	BROWN INDUSTRIES INC	69.99	Non Medical Supplies
185032	3/17/2022	FOLLETT CORPORATION	558.18	Non Medical Supplies
184790	3/4/2022	GLOBAL EQUIPMENT COMPANY	208.42	Non Medical Supplies
185260	3/31/2022	GLOBAL EQUIPMENT COMPANY	469.30	Non Medical Supplies
185120	3/24/2022	HOBART CORPORATION	523.50	Non Medical Supplies
185126	3/24/2022	J.J. KELLER & ASSOCIATES, INC.	260.09	Non Medical Supplies
185275	3/31/2022	J.J. KELLER & ASSOCIATES, INC.	121.86	Non Medical Supplies
184808	3/4/2022	LINCOLN DIAGNOSTICS INC	247.50	Non Medical Supplies
184812	3/4/2022	MEDLINE INDUSTRIES INC	4,887.49	Non Medical Supplies
184839	3/11/2022	MEDLINE INDUSTRIES INC	720.90	Non Medical Supplies
185045	3/17/2022	MEDLINE INDUSTRIES INC	409.54	Non Medical Supplies
185136	3/24/2022	MEDLINE INDUSTRIES INC	2,664.37	Non Medical Supplies
185203	3/31/2022	MEDLINE INDUSTRIES INC	230.74	Non Medical Supplies
185050	3/17/2022	OPTUM360 LLC	842.73	Non Medical Supplies
185064	3/17/2022	SMILEMAKERS	84.97	Non Medical Supplies
185248	3/31/2022	ENCOMPASS GROUP, LLC	1,572.12	Office Supplies

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184937	3/11/2022	MEDICAL ARTS PRESS	157.98	Office Supplies
185307	3/31/2022	STANDARD REGISTER COMPANY	1,384.73	Office Supplies
184838	3/4/2022	STAPLES BUSINESS ADVANTAGE	3,741.32	Office Supplies
184970	3/11/2022	STAPLES BUSINESS ADVANTAGE	855.23	Office Supplies
185067	3/17/2022	STAPLES BUSINESS ADVANTAGE	275.97	Office Supplies
185169	3/24/2022	STAPLES BUSINESS ADVANTAGE	1,004.31	Office Supplies
185308	3/31/2022	STAPLES BUSINESS ADVANTAGE	770.63	Office Supplies
185216	3/31/2022	1-800-FLOWERS.COM	3,602.03	Other Employee Benefits
184861	3/4/2022	YOUNG AT HEART SENIOR CITIZENS CENTER	1,970.00	Other Employee Benefits
185298	3/31/2022	ROCK SPRINGS LV. CENTER	438.00	Other Medical Surgical Supplies
184769	3/4/2022	CJ SIGNS	275.00	Other Purchased Services
184903	3/11/2022	CJ SIGNS	34.00	Other Purchased Services
185215	3/30/2022	FOOD FOR THOUGHT	1,500.00	Other Purchased Services
184916	3/11/2022	FOTOS BY JENNI	79.00	Other Purchased Services
184807	3/4/2022	QUICK RESPONSE TAXI	45.00	Other Purchased Services
185132	3/24/2022	QUICK RESPONSE TAXI	210.00	Other Purchased Services
185277	3/31/2022	QUICK RESPONSE TAXI	30.00	Other Purchased Services
EFT000000007342	3/4/2022	AIRGAS INTERMOUNTAIN INC	533.09	Oxygen Rental
EFT000000007361	3/11/2022	AIRGAS INTERMOUNTAIN INC	10,522.47	Oxygen Rental
EFT000000007377	3/17/2022	AIRGAS INTERMOUNTAIN INC	2,976.13	Oxygen Rental
EFT000000007388	3/24/2022	AIRGAS INTERMOUNTAIN INC	1,093.53	Oxygen Rental
EFT000000007401	3/31/2022	AIRGAS INTERMOUNTAIN INC	204.48	Oxygen Rental
184870	3/4/2022	PATIENT REFUND	20.00	Patient Refund
184874	3/4/2022	PATIENT REFUND	26.00	Patient Refund
184875	3/4/2022	PATIENT REFUND	30.00	Patient Refund
184878	3/4/2022	PATIENT REFUND	30.00	Patient Refund
184872	3/4/2022	PATIENT REFUND	168.00	Patient Refund
184865	3/4/2022	PATIENT REFUND	210.00	Patient Refund
184869	3/4/2022	PATIENT REFUND	274.00	Patient Refund
184866	3/4/2022	PATIENT REFUND	465.90	Patient Refund
184868	3/11/2022	PATIENT REFUND	90.00	Patient Refund
185371	3/31/2022	PATIENT REFUND	5.00	Patient Refund
185369	3/31/2022	PATIENT REFUND	5.00	Patient Refund
185347	3/31/2022	PATIENT REFUND	10.00	Patient Refund
185373	3/31/2022	PATIENT REFUND	10.00	Patient Refund
185398	3/31/2022	PATIENT REFUND	10.00	Patient Refund
185369	3/31/2022	PATIENT REFUND	10.84	Patient Refund
185340	3/31/2022	PATIENT REFUND	15.00	Patient Refund
185345	3/31/2022	PATIENT REFUND	15.00	Patient Refund
185377	3/31/2022	PATIENT REFUND	15.00	Patient Refund
185379	3/31/2022	PATIENT REFUND	15.00	Patient Refund
185338	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185343	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185350	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185360	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185363	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185366	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185378	3/31/2022	PATIENT REFUND	20.00	Patient Refund
185382	3/31/2022	PATIENT REFUND	20.00	Patient Refund

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185353	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185354	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185355	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185362	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185374	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185375	3/31/2022	PATIENT REFUND	25.00	Patient Refund
185341	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185344	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185349	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185364	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185367	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185368	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185370	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185393	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185395	3/31/2022	PATIENT REFUND	30.00	Patient Refund
185300	3/31/2022	PATIENT REFUND	34.00	Patient Refund
185397	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185342	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185348	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185351	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185357	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185372	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185381	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185385	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185386	3/31/2022	PATIENT REFUND	35.00	Patient Refund
185352	3/31/2022	PATIENT REFUND	36.94	Patient Refund
185358	3/31/2022	PATIENT REFUND	40.00	Patient Refund
185361	3/31/2022	PATIENT REFUND	40.00	Patient Refund
185336	3/31/2022	PATIENT REFUND	41.90	Patient Refund
185365	3/31/2022	PATIENT REFUND	45.00	Patient Refund
185383	3/31/2022	PATIENT REFUND	45.00	Patient Refund
185391	3/31/2022	PATIENT REFUND	49.10	Patient Refund
185396	3/31/2022	PATIENT REFUND	50.00	Patient Refund
185384	3/31/2022	PATIENT REFUND	60.00	Patient Refund
185392	3/31/2022	PATIENT REFUND	60.00	Patient Refund
185356	3/31/2022	PATIENT REFUND	65.00	Patient Refund
185387	3/31/2022	PATIENT REFUND	66.19	Patient Refund
185376	3/31/2022	PATIENT REFUND	71.60	Patient Refund
185346	3/31/2022	PATIENT REFUND	95.80	Patient Refund
185359	3/31/2022	PATIENT REFUND	219.00	Patient Refund
185388	3/31/2022	PATIENT REFUND	242.00	Patient Refund
185337	3/31/2022	PATIENT REFUND	260.00	Patient Refund
185394	3/31/2022	PATIENT REFUND	286.10	Patient Refund
185339	3/31/2022	PATIENT REFUND	387.60	Patient Refund
184744	3/2/2022	UNITED WAY OF SWEETWATER COUNTY	244.62	Payroll Deduction
185003	3/15/2022	UNITED WAY OF SWEETWATER COUNTY	244.62	Payroll Deduction
185214	3/29/2022	UNITED WAY OF SWEETWATER COUNTY	244.62	Payroll Deduction
184736	3/2/2022	CIRCUIT COURT AND JUDICIAL-GR	43.93	Payroll Garnishment
184737	3/2/2022	CLERK OF COURT-CASPER	231.03	Payroll Garnishment

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184996	3/15/2022	CLERK OF COURT-CASPER	225.21	Payroll Garnishment
185208	3/29/2022	COUNTY COURT DENVER COUNTY	191.76	Payroll Garnishment
184738	3/2/2022	DAVID G. PEAKE	3,484.62	Payroll Garnishment
184997	3/15/2022	DAVID G. PEAKE	3,484.62	Payroll Garnishment
185209	3/29/2022	DAVID G. PEAKE	3,484.62	Payroll Garnishment
184739	3/2/2022	DISTRICT COURT THIRD JUDICIAL DIST	960.60	Payroll Garnishment
184998	3/15/2022	DISTRICT COURT THIRD JUDICIAL DIST	960.60	Payroll Garnishment
185210	3/29/2022	DISTRICT COURT THIRD JUDICIAL DIST	960.60	Payroll Garnishment
184741	3/2/2022	STATE OF WYOMING DFS/CSES	1,975.52	Payroll Garnishment
185000	3/15/2022	STATE OF WYOMING DFS/CSES	1,987.05	Payroll Garnishment
185212	3/29/2022	STATE OF WYOMING DFS/CSES	2,498.89	Payroll Garnishment
184747	3/2/2022	SWEETWATER CIRCUIT COURT-RS	48.13	Payroll Garnishment
184746	3/2/2022	SWEETWATER CIRCUIT COURT-RS	348.89	Payroll Garnishment
185001	3/15/2022	SWEETWATER CIRCUIT COURT-RS	118.21	Payroll Garnishment
184743	3/2/2022	TREASURER STATE OF MAINE	172.00	Payroll Garnishment
185002	3/15/2022	TREASURER STATE OF MAINE	172.00	Payroll Garnishment
185213	3/29/2022	TREASURER STATE OF MAINE	172.00	Payroll Garnishment
W/T	3/1/2022	PAYROLL 5	1,600,000.00	Payroll Transfer
W/T	3/15/2022	PAYROLL 6	1,650,000.00	Payroll Transfer
W/T	3/29/2022	PAYROLL 7	1,600,000.00	Payroll Transfer
184943	3/11/2022	MHSC - PETTY CASH	24.00	Petty Cash
185018	3/17/2022	CARDINAL HEALTH PHARMACY MGMT	765,698.17	Pharmacy Management
184776	3/4/2022	DESEREE PADILLA	15,000.00	Physician Recruitment
184772	3/4/2022	COMPHEALTH, INC.	19,913.67	Physician Services
185239	3/31/2022	COMPHEALTH, INC.	6,009.97	Physician Services
185331	3/31/2022	WEATHERBY LOCUMS, INC	10,190.50	Physician Services
184749	3/4/2022	ADVANCED MEDICAL IMAGING, LLC	18,508.00	Physician Services
185217	3/31/2022	ADVANCED MEDICAL IMAGING, LLC	1,016.00	Physician Services
184854	3/4/2022	DR. WAGNER VERONESE	720.63	Physician Services
185330	3/31/2022	DR. WAGNER VERONESE	7,166.62	Physician Services
184803	3/4/2022	JOHN A. ILIYA, M.D.	16,800.00	Physician Services
184805	3/4/2022	KELLY RYDER	32,826.78	Physician Services
184809	3/4/2022	LOCUM TENENS.COM	10,258.35	Physician Services
185278	3/31/2022	LOCUM TENENS.COM	130,646.19	Physician Services
184818	3/4/2022	MPLT HEALTHCARE, LLC	15,813.38	Physician Services
185288	3/31/2022	MPLT HEALTHCARE, LLC	966.42	Physician Services
185179	3/24/2022	THE SLEEP SPECIALISTS	5,550.00	Physician Services
185184	3/24/2022	UNIVERSITY OF UTAH (UJHC OUTREACH)	112,106.74	Physician Services
184880	3/4/2022	UTAH PULMONARY ASSOCIATES, LLC	12,708.00	Physician Services
185076	3/17/2022	UTAH PULMONARY ASSOCIATES, LLC	25,416.00	Physician Services
185203	3/25/2022	DEPARTMENT OF EDUCATION	20,625.00	Physician Student Loan
185204	3/25/2022	GRANITE STATE MANAGEMENT & RESOURCES	666.67	Physician Student Loan
185205	3/25/2022	GREAT LAKES	1,666.67	Physician Student Loan
185206	3/25/2022	GREAT LAKES EDUCATION LOAN SERVICES	1,000.00	Physician Student Loan
185202	3/25/2022	MOHELA	1,666.67	Physician Student Loan
185207	3/25/2022	US DEPARTMENT OF EDUCATION	2,500.00	Physician Student Loan
185053	3/17/2022	POSTMASTER	1,065.00	Postage
185297	3/31/2022	RESERVE ACCOUNT	5,000.00	Postage
185075	3/17/2022	UMIA INSURANCE, INC	34.00	Professional Liability Insurance

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185182	3/24/2022	UMIA INSURANCE, INC	576.00	Professional Liability Insurance
185175	3/24/2022	SUMMIT PATHOLOGY	26,784.00	Professional Service
184930	3/11/2022	KAUFMAN, HALL & ASSOC. INC.	130,300.00	Professional Service
185109	3/24/2022	CE BROKER	257.96	Professional Service
185238	3/31/2022	CLEANIQUE PROFESSIONAL SERVICES	3,300.00	Professional Service
185268	3/31/2022	IMAGE WORKS	5,396.43	Professional Service
184938	3/11/2022	MEDICAL PHYSICS CONSULTANTS, INC	1,500.00	Professional Service
184817	3/4/2022	MOUNTAIN STATES MEDICAL PHYSICS	7,237.15	Professional Service
184824	3/4/2022	P3 CONSULTING LLC	76,614.95	Professional Service
185145	3/24/2022	P3 CONSULTING LLC	832.50	Professional Service
185293	3/31/2022	P3 CONSULTING LLC	2,625.00	Professional Service
185326	3/31/2022	VERISYS INC.	51.00	Professional Service
EFT00000007350	3/4/2022	WESTERN STAR COMMUNICATIONS	736.80	Professional Service
EFT00000007418	3/31/2022	WESTERN STAR COMMUNICATIONS	1,484.70	Professional Service
184959	3/4/2022	WYOMING DEPARTMENT OF HEALTH	141.00	Professional Service
185055	3/17/2022	RADIATION DETECTION COMPANY	500.50	Radiation Monitoring
184813	3/4/2022	MERRY X-RAY	160.46	Radiology Film
185014	3/17/2022	BRACCO DIAGNOSTICS INC	1,425.40	Radiology Material
185229	3/31/2022	BRACCO DIAGNOSTICS INC	2,981.53	Radiology Material
185232	3/31/2022	CAPMTEC, INC	710.00	Radiology Material
184789	3/4/2022	GE HEALTHCARE INC	1,070.10	Radiology Material
184918	3/11/2022	GE HEALTHCARE INC	856.08	Radiology Material
185034	3/17/2022	GE HEALTHCARE INC	583.35	Radiology Material
185115	3/24/2022	GE HEALTHCARE INC	1,070.10	Radiology Material
185258	3/31/2022	GE HEALTHCARE INC	1,391.13	Radiology Material
185122	3/24/2022	INTERMOUNTAIN RADIOPHARMACY - UNIVERSITY OF UTAH	905.00	Radiology Material
184806	3/4/2022	LANTHEUS MEDICAL IMAGING, INC	3,463.33	Radiology Material
184932	3/11/2022	LANTHEUS MEDICAL IMAGING, INC	3,463.33	Radiology Material
185044	3/17/2022	LANTHEUS MEDICAL IMAGING, INC	5,449.05	Radiology Material
185131	3/24/2022	LANTHEUS MEDICAL IMAGING, INC	3,463.33	Radiology Material
185276	3/31/2022	LANTHEUS MEDICAL IMAGING, INC	3,463.33	Radiology Material
EFT00000007412	3/31/2022	PHARMALUCENCE, INC	2,664.25	Radiology Material
185286	3/31/2022	DR. MICHAEL BOWERS	467.28	Reimbursement - CME
184760	3/4/2022	DR. BRYTON LONG	888.00	Reimbursement - CME
185230	3/31/2022	DR. BRYTON LONG	3,267.00	Reimbursement - CME
184776	3/4/2022	DR. DAVID DANSIE	2,613.20	Reimbursement - CME
185244	3/31/2022	DR. DAVID LIU	4,351.00	Reimbursement - CME
185274	3/31/2022	DR. JACOB JOHNSON	4,062.00	Reimbursement - CME
185279	3/31/2022	DR. LUCY RYAN	1,184.20	Reimbursement - CME
184834	3/4/2022	DR. SIGSBEE DUCK	1,139.20	Reimbursement - CME
184839	3/4/2022	STARLA LEETE	4,021.91	Reimbursement - CME
184886	3/11/2022	ANN CLEVENGER	289.56	Reimbursement - Education & Travel
185237	3/31/2022	CINDY NELSON	564.61	Reimbursement - Education & Travel
184801	3/4/2022	DR. JANENE GLYN	1,398.82	Reimbursement - Education & Travel
185332	3/31/2022	DR. WILLIAM SARETTE	600.00	Reimbursement - Education & Travel
185250	3/31/2022	ERIN FACINELLI	2,000.00	Reimbursement - Education & Travel
185273	3/31/2022	JACKIE BARNHART	200.00	Reimbursement - Education & Travel
184800	3/4/2022	JAMIE WEBB	131.10	Reimbursement - Education & Travel
184928	3/11/2022	KAITLYN ICE	129.00	Reimbursement - Education & Travel

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184945	3/11/2022	MORGAN WINKLER	3,874.98	Reimbursement - Education & Travel
184950	3/11/2022	PATTY O'LEXY	563.56	Reimbursement - Education & Travel
184827	3/4/2022	REBECCA MOODY	385.00	Reimbursement - Education & Travel
184960	3/11/2022	ROB FAIR	319.20	Reimbursement - Education & Travel
184961	3/11/2022	ROBIN SNOWBERGER	102.60	Reimbursement - Education & Travel
185306	3/31/2022	STACEY NUTT	77.52	Reimbursement - Education & Travel
185317	3/31/2022	TAMI LOVE	580.13	Reimbursement - Education & Travel
184825	3/4/2022	DR. PRACHI PAWAR	30.49	Reimbursement - Hospital Supplies
185061	3/17/2022	SHAUNA ERRAMOUSPE	45.63	Reimbursement - Non Hospital Supplies
185319	3/31/2022	TIFFANY MARSHALL	98.69	Reimbursement - Non Hospital Supplies
185129	3/24/2022	KIMBERLY ENSIGN	553.81	Reimbursement - Payroll Deduction
W/T	3/28/2022	ABG 3/17/22	183,673.39	Retirement
W/T	3/11/2022	ABG 3/3/22	192,552.71	Retirement
184971	3/11/2022	STATE OF WYO.DEPT.OF REVENUE	807.61	Sales Tax Payment
184814	3/4/2022	MHSC MEDICAL STAFF	200.00	Scholarship
185285	3/31/2022	MHSC MEDICAL STAFF	800.00	Scholarship
185256	3/31/2022	FLAMING GORGE AREA CHAMBER OF COMMERCE	500.00	Sponsorship
184956	3/11/2022	PMS SCREEN PRINTING	60.00	Sponsorship
184815	3/4/2022	MOBILE INSTRUMENT SERVICE	415.00	Surgery Equipment
184944	3/11/2022	MOBILE INSTRUMENT SERVICE	1,079.33	Surgery Equipment
185287	3/31/2022	MOBILE INSTRUMENT SERVICE	541.67	Surgery Equipment
184750	3/4/2022	ALI MED INC	467.82	Surgery Supplies
184882	3/11/2022	ALI MED INC	93.41	Surgery Supplies
185004	3/17/2022	ALI MED INC	168.51	Surgery Supplies
185080	3/24/2022	ALI MED INC	255.96	Surgery Supplies
185219	3/31/2022	ALI MED INC	395.41	Surgery Supplies
184773	3/4/2022	COMMED LINVATEC	231.00	Surgery Supplies
EFT00000007347	3/4/2022	COOPER SURGICAL	571.46	Surgery Supplies
EFT00000007367	3/11/2022	COOPER SURGICAL	753.56	Surgery Supplies
EFT00000007393	3/24/2022	COOPER SURGICAL	330.80	Surgery Supplies
185243	3/31/2022	COVIDIEN SALES LLC, DBA GIVEN IMAGING	1,953.94	Surgery Supplies
185128	3/24/2022	KEY SURGICAL INC	113.92	Surgery Supplies
184968	3/11/2022	SMITH & NEPHEW ENDOSCOPY INC	1,848.00	Surgery Supplies
184935	3/4/2022	SMITH & NEPHEW INC	1,276.12	Surgery Supplies
184841	3/4/2022	STRYKER ENDOSCOPY	5,301.56	Surgery Supplies
184974	3/11/2022	STRYKER ENDOSCOPY	532.68	Surgery Supplies
185069	3/17/2022	STRYKER ENDOSCOPY	5,224.25	Surgery Supplies
185172	3/24/2022	STRYKER ENDOSCOPY	532.68	Surgery Supplies
185312	3/31/2022	STRYKER ENDOSCOPY	532.68	Surgery Supplies
184842	3/4/2022	STRYKER ORTHOPAEDICS	12,892.40	Surgery Supplies
184975	3/11/2022	STRYKER ORTHOPAEDICS	12,050.00	Surgery Supplies
185070	3/17/2022	STRYKER ORTHOPAEDICS	6,634.40	Surgery Supplies
185173	3/24/2022	STRYKER ORTHOPAEDICS	3,815.00	Surgery Supplies
185313	3/31/2022	STRYKER ORTHOPAEDICS	30,183.50	Surgery Supplies
185195	3/24/2022	ZIMMER BIOMET	57.50	Surgery Supplies
185335	3/31/2022	ZIMMER BIOMET	1,315.00	Surgery Supplies
185151	3/24/2022	PRESS GANEY ASSOCIATES, INC	2,678.00	Survey Expenses
184902	3/11/2022	CSG,LLC	860.30	Transcription Services
185130	3/24/2022	LANGUAGE LINE SERVICES	1,502.54	Translation Services

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185023	3/17/2022	CHOTA OUTFITTERS, LLC	320.95	Uniforms
185153	3/24/2022	QUARTERMASTER	74.03	Uniforms
185334	3/31/2022	WYOMING WORK WAREHOUSE	300.52	Uniforms
184884	3/11/2022	ALL WEST COMMUNICATIONS	5,738.59	Utilities
184755	3/4/2022	AT&T	683.36	Utilities
184890	3/11/2022	AT&T	209.80	Utilities
185221	3/31/2022	AT&T	399.62	Utilities
184957	3/11/2022	CENTURY LINK	1,330.94	Utilities
185155	3/24/2022	CENTURY LINK	6,652.78	Utilities
185107	3/24/2022	DISH NETWORK LLC	80.52	Utilities
185054	3/17/2022	DOMINION ENERGY WYOMING	123.49	Utilities
185154	3/24/2022	DOMINION ENERGY WYOMING	71.13	Utilities
185057	3/17/2022	ROCK SPRINGS MUNICIPAL UTILITY	11,186.45	Utilities
185160	3/24/2022	ROCK SPRINGS MUNICIPAL UTILITY	29.48	Utilities
185058	3/17/2022	ROCKY MOUNTAIN POWER	36,190.11	Utilities
185190	3/24/2022	WHITE MOUNTAIN WATER & SEWER DISTRICT	58.35	Utilities
184973	3/11/2022	STERICYCLE, INC.	2,784.06	Waste Disposal
185171	3/24/2022	STERICYCLE, INC.	921.69	Waste Disposal
184785	3/4/2022	FIBERTECH	2,055.00	Window Cleaning
			10,285,643.53	

**Memorial Hospital of Sweetwater County
County Voucher Summary
as of month ending March 31, 2022**


Vouchers Submitted by MHSC at agreed discounted rate	
July 2021	\$5,878.09
August 2021	\$0.00
September 2021	\$0.00
October 2021	\$46,738.87
November 2021	\$0.00
December 2021	\$0.00
January 2022	\$80,567.35
February 2022	\$0.00
March 2022	\$0.00
County Requested Total Vouchers Submitted	\$133,184.31
Total Vouchers Submitted FY 22	\$133,184.31
Less: Total Approved by County and Received by MHSC FY 22	\$133,184.31
Total Vouchers Pending Approval by County	\$0.00

FY22 Title 25 Fund Budget from Sweetwater County	\$273,488.00
Funds Received From Sweetwater County	\$133,184.31
FY20 Title 25 Fund Budget Remaining	\$140,303.69
Total Budgeted Vouchers Pending Submittal to County	\$0.00

FY22 Maintenance Fund Budget from Sweetwater County	\$938,440.00
County Maintenance FY22 - July	\$304,298.79
County Maintenance FY22 - August	\$28,620.00
County Maintenance FY22 - September	\$0.00
County Maintenance FY22 - October	\$16,421.89
County Maintenance FY22 - November	\$0.00
County Maintenance FY22 - December	\$28,357.08
County Maintenance FY22 - January	\$104,052.50
County Maintenance FY22 - February	\$79,411.89
County Maintenance FY22 - March	\$19,275.82
	\$580,437.97
FY22 Maintenance Fund Budget Remaining	\$358,002.03

MEMO: April 28, 2022

TO: Finance Committee

FROM: Ronald L. Cheese  - Director Patient Financial Services

SUBJECT: Preliminary April, 2022 Potential Bad Debts Eligible for Board Certification

Potential Bad Debts Eligible for Board Certification

Hospital Accounts	\$ 1,439,100.00
Hospital Payment Plans	\$ 25,000.00
Medical Clinic Accounts	\$ 35,833.45
Ortho Clinic Accounts	\$ 00.00
Total Potential Bad Debt	\$ 1,499,933.45

Hospital Accounts Returned	\$ - 176,947.56	
Net Bad Debt Turned		\$1,322,985.89

Hospital Recoveries Collection Agency	\$ - 157,218.67	
Hospital Recoveries Payment Plans	\$ - 39,635.12	
Medical Clinic Recoveries	\$ - 5,452.49	
Ortho Clinic Recoveries	\$ - 2,716.15	
Total Bad Debt Recoveries		\$- 205,022.43

Net Bad Debt Less Recoveries		\$ 1,117,963.46
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MEMORANDUM

To: Board of Trustees
From: Wm. Marty Kelsey
Subject: Chair's Report...April Building and Grounds Committee Meeting
Date: April 28, 2022

Medical Imaging Project...Still outstanding relatively small issues to be addressed, but the space is now occupied.

Pharmacy Chemo Mixing Room...Consultants continue working through options with staff. No timeline for decision yet.

Dr. Sulentic Office Renovation...Work won't commence until all materials are on site.

Building Automation System...Harris plans to commence work on the controls in early May. Vaughn's is working on the mechanical end of things.

Bulk Oxygen...Wylie Construction submitted a bid for \$269,729. Discussion about the critical need to protect the underground utilities...engineering consultant will be on site as much as possible to watch this aspect of the work. Funding will come from the County Maintenance Fund. The Committee voted to move this project to the Finance and Audit Committee with a recommendation it go to the Board of Trustees meeting in May for approval. Once completed, this project will bring MHSC up to code regarding bulk oxygen and will address surrounding drainage and ingress/egress issues.

Lightening Eliminators...Committee stressed the importance of moving this project ahead ASAP. It is questionable that the work will be completed by the summer of 2022; however, the work should be completed by late fall if at all possible. Rough estimated cost is \$150,000; however this estimate may change once construction plans and specifications are completed.

Special Purpose Tax Project...the Committee briefly discussed the status of this initiative. Still a lot of decisions to be made regarding the proposed county-wide tax. SLIB grant funding (including required match) was discussed as well.

As usual...for more detail...please refer to the Committee minutes in the packet.

MEMORIAL HOSPITAL OF SWEETWATER COUNTY
Building and Grounds Committee Meeting
April 19, 2022

The Building and Grounds Committee met in regular session via Zoom on April 19, 2022,
at 3:30 PM with Mr. Marty Kelsey presiding.

In Attendance: Mr. Marty Kelsey, *Trustee - Chair*
 Mr. Ed Tardoni – *Trustee*
 Ms. Irene Richardson, *CEO*
 Ms. Tami Love, *CFO*
 Mr. Jim Horan, *Facilities Director*
 Mr. Gerry Johnston, *Facilities Supervisor*
 Ms. Michele Schmidt, *PlanOne Architects*

Mr. Kelsey called the meeting to order.

Mr. Kelsey asked for a motion to approve the agenda. Mr. Horan made a motion to approve the agenda. Ms. Richardson seconded; motion passed.

Mr. Kelsey asked for a motion to approve the minutes from the March 15, 2022 meeting. Mr. Tardoni made a motion to approve the minutes. Ms. Love seconded; motion passed. Ms. Richardson abstained from the vote.

Maintenance Metrics

Mr. Horan presented the maintenance metrics for March. Facilities is currently down two FTEs and are waiting until July to fill the positions. The new software will be implemented in June so there may be some changes on the reporting of work orders.

Old Business – Project Review

Medical Imaging Renovation

Ms. Schmidt said they are in the close out phase, working on closing documents. There are still some outstanding door issues. The State inspection was completed for phase 2 and 3, including the doors which had been an outstanding issue. The area has been occupied by Imaging staff. Mr. Horan invited the Board members to tour the area next time they are in the building.

Pharmacy Chemo Mixing Room

Ms. Schmidt reported they have worked through the new options and will be presenting to the hospital team, including pros and cons and the cost comparison. Mr. Kelsey asked about a timeline for this project. PlanOne is hoping to have the information put together so an option can be picked and we can move onto the next phase.

Dr. Sulentic Office

Ms. Schmidt said the notice of award has been issued to the contractor. Mr. Kelsey asked about the delay. The contractor is working on getting everything ordered and onsite as the bid required all staging to be complete before starting to make sure the project was done quickly once it began.

Building Automation System

Mr. Johnston said we held off Harris for two weeks due to the Cerner implementation. The supplies have been delivered and are stored onsite. They plan to start on May 2. Vaughn's is doing the plumbing and mechanical and Harris is doing the controls and automation.

Bulk Oxygen

Mr. Kelsey summarized conversations he has had with Mr. Horan regarding the "need and nice to have". Mr. Horan shared a drawing of the issues with the current layout and the truck offloading area. Mr. Tardoni asked this be included in the request we sent to the County for reimbursement. Mr. Tardoni also shared his concerns with the water and utility lines being in the construction area. He asked for assurance the engineers and our staff are onsite when digging begins and all understand the possible dangers. Mr. Kelsey asked about funding. Ms. Love said we currently have a remaining balance of \$358,000 in our County maintenance fund which we will use for this project. Mr. Kelsey said he approves of moving forward with this project as it states it will be a 120-day project and he is concerned we will run into weather delays in the fall. Mr. Horan motioned to present this as a capital project to Finance & Audit for their approval to send to the full Board for approval. Ms. Richardson seconded; the motion passed.

Lightning Eliminators

Mr. Horan said Lightning Eliminators has completed the engineering and has offered two options to move forward. The hospital can use the plans to bid out the project or Lightning Eliminators can act as the lead and organize the bidding process and supervise the project. He said there are critical details that will need to be monitored daily. He recommends the second option of having Lightning Eliminators run the project. The project is estimated at about \$150,000. Lightning Eliminators is working on estimates and will be sensitive to using local contractors. Mr. Tardoni said they could be available if an additional meeting is needed to approve the project to get it moving forward.

Special Purpose Tax Projects

Ms. Richardson said there hasn't been any new updates on how the ballot will look as some are pushing for separate initiatives. She reported the State legislature approved \$85 million in ARPA funds to be allocated to healthcare facilities. These funds will be distributed through SLIB and will require a 1:1 match this time. She encouraged everyone to complete the public survey on the county website.

Tabled Projects

Ms. Love said these projects will be included in the FY2023 Capital budget list.

New Business

No discussion.

Other Business

The next meeting will be held May 17, 2022 at 3:30 p.m. Mr. Kelsey adjourned the meeting at 4:28 p.m.

Submitted by Tami Love

DRAFT

Contract Check List

This check list summarizes the purpose, cost and other contract provisions contained in the contract and assures that the contract has been reviewed by both the CEO and In-House Legal Counsel.

1. Name of Contract: **LEASE AGREEMENT WITH U OF U FOR MOB OFFICE**
2. Purpose of contract, including scope and description: **Lease of Suite C on the first floor of MOB. This is the space the U of U has been using but only on a day or two a month. They are now going to lease the suite monthly and pay rent accordingly.**
3. Effective Date: **May 4, 2022**
4. Expiration Date: **Three years from effective/commencement date (May 3, 2025) Auto Renew? After the initial three years tenant shall have the option to renew the Lease for one additional period of two years.**
5. Termination provisions: **As this is a lease there are lease default provisions Page 6 Section 13.**
6. Monetary cost of the contract: **Rent will be paid to MHSC from U of U in the amount of base rent of \$3336.00 Additional rent will also be paid for cable and internet \$150.00 month Janitorial and hazardous waste removal \$440.00 month and janitorial services at \$30.00 hour** Budgeted? **NA**
7. Jurisdiction/Choice of Law provision checked and changed to Wyoming if able to so. Wyoming is governing law
8. Any confidentiality provisions? **NO**
9. Indemnification clause present? **Yes Page 5 section 10**
10. Is this contract appropriate for other bids? **NA**

11. Is County Attorney review required? **Yes I will send to the county attorney after Board approves the lease**

LEASE AGREEMENT

This Lease Agreement (the "*Lease*") is made and entered into as of the ____ day of _____, 2022, by and between Memorial Hospital of Sweetwater County ("*Landlord*") and the University of Utah, a body politic and corporate of the State of Utah, on behalf of its University of Hospitals and Clinics ("*Tenant*").

RECITALS:

WHEREAS, this Lease relates to a portion of the building known as 1180 College Drive Suite C, Rock Springs, Wyoming 82901 (the "*Building*").

WHEREAS, subject to the terms and conditions of this Lease, Landlord desires to lease to Tenant, and Tenant desires to lease from Landlord, space within the Building.

NOW, THEREFORE, in consideration of the promises contained in this Lease and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, the parties agree as follows:

1. GRANT OF LEASE.

For and in consideration of the Rent to be paid by Tenant and the covenants and agreements herein set forth to be kept and performed by Tenant, Landlord hereby leases to Tenant and Tenant hereby leases from Landlord, the Premises (as defined below) and certain other areas, rights and privileges for the Term, at the Rent and upon all of the terms, covenants and agreements hereinafter set forth.

2. TERM.

2.1 Term. The term of this Lease (the "*Initial Term*") shall commence on the Commencement Date and continue for a period of three (3) years. After the Initial Term, Tenant shall have the option to renew the Lease for one (1) additional period of two (2) years (the "*Renewal Term*," and together with the Initial Term, the "*Term*") by providing written notice to Landlord sixty (60) days prior to the expiration of the Initial Term. If this Lease is terminated for any reason within the first year of the Term, the parties will not enter into another lease agreement for the same or substantially similar space prior to the first anniversary of the Commencement Date.

2.2 Commencement Date. The Term of this Lease and Tenant's obligation to pay Rent hereunder shall commence upon substantial completion of the Tenant Improvements (as defined below) and issuance of a certificate of occupancy for the Premises (the "*Commencement Date*").

3. PREMISES.

3.1 Description of Premises and Services. Landlord does hereby demise, lease and let unto Tenant and Tenant does hereby take and receive from Landlord the following:

a. The exclusive use of that certain floor area (the "*Premises*") located within the Building, consisting of approximately 1668 square feet of net rentable area including all improvements thereon, shown on Exhibit "A" attached hereto.

b. The non-exclusive right to Tenant's use of the common areas (i.e., those areas typically available for common use by all occupants of the Building), during normal business hours of the Building, including, but not limited to restrooms and breakrooms. Tenant and its patients shall only use the waiting room in the Premises and no other waiting room in the Building. Tenant shall also have the non-exclusive right to use certain equipment located within the Building clinic areas designed for multi-patient use like the blanket warmer and wheelchair scales, and reserve the conference room

c. Such non-exclusive rights-of-way, easements, access cards, keys and similar rights with respect to the Building as may be reasonably necessary for access to and egress from, the Premises and as are consistent with Landlord's security requirements.

3.2 Condition of Premises. All millwork, furnishing, and fixtures ("*FF&E*") existing in the Premises prior to the Commencement Date should remain in place in the Premises, including, but not limited to, scales, televisions, cabinetry, and furnishing and fixtures currently located in offices, exam rooms, reception, and waiting room. In the event that Tenant decides not to use certain FF&E, Tenant may return such FF&E to Landlord.

3.3 Tenant Improvements. Landlord shall be responsible for completing the tenant improvements ("*Tenant Improvements*") requested by Tenant provided that Landlord and Tenant mutually approve of the construction plans. The Tenant Improvements shall be completed within ninety (90) days' after the parties' approval of such construction plans. The cost of any Tenant Improvements that are necessary to ensure the Premises is compliant with applicable Wyoming Codes shall be the sole responsibility of Landlord. Any other Tenant Improvements shall be the sole cost of Tenant and Tenant shall reimburse Landlord for the cost of such Tenant Improvements. In the event that the Tenant Improvements requested by Tenant cannot reasonably be completed, Tenant may terminate this lease upon prior written notice to Landlord.

4. TENANT'S USE OF THE PREMISES.

The Premises shall be used and occupied by Tenant for purposes in connection with Tenant's operation of a medical clinic to provide services for cardiovascular, vascular, dermatology, and maternal fetal medicine services ("*Permitted Use*"). In the event that Tenant would like to use the Premises for any use other than the Permitted Use, Tenant shall submit a written request to Landlord. Landlord shall respond to such written request within thirty (30) days of receipt and its approval shall not be unreasonably withheld. Notwithstanding the foregoing, Tenant shall not request to use the Premises for any service that is competitive to any services already being provided by Landlord.

5. RENTAL.

5.1 Base Rent. Throughout the Term of this Lease, Tenant agrees to pay to Landlord rent for the Premises at the rate of Twenty-Four and 00/100 Dollars (\$24.00) per square foot per year (the "*Base Rent*"). The Base Rent shall be paid in monthly installments of Three Thousand Three Hundred Thirty-Six and 00/100 Dollars (\$3,336.00). The Base Rent shall increase by three percent (3%) for the Renewal Term. No security deposit is required.

5.2 Additional Rent. Landlord shall charge Tenant the monthly amounts set forth on Exhibit "B" attached hereto for the following utilities and services being provided by Landlord pursuant to Section 6.1: cable, internet, janitorial services, and hazardous waste removal. Such additional amounts shall be deemed "*Additional Rent*". Additional Rent and Base Rent shall be collectively referred to as "*Rent*".

5.2 Payment. Simultaneously with the execution hereof, Tenant shall pay to Landlord the first full calendar month's Rent, and a like sum on or before the first day of each and every successive calendar month thereafter during the Term. In the event the Commencement Date occurs on a day other than the first day of the calendar month, then Tenant's payment for the first calendar month's Rent shall be prorated on a per-diem basis (based upon a thirty (30) day month). All Rent or other sums of money due and payable by Tenant to Landlord under this Lease shall be paid by check or electronic transfer of funds from Tenant to Landlord, on or before the date any such payment is due.

6. UTILITIES AND MAINTENANCE.

6.1 Obligations of Landlord. During the Term, Landlord agrees to cause to be furnished to the Premises, during customary business hours and during generally recognized business days the following utilities and services, at no additional expense to Tenant except as otherwise provided herein:

- a. Electricity, water, gas and sewer service.
- b. Heat and air-conditioning to such extent and to such levels as is reasonably required for the comfortable use and occupancy of the Premises.
- c. Janitorial service as set forth in Exhibit "C".
- d. Landscaping, grounds keeping and snow removal service.
- e. Access to and use of existing telephone and data connections.
- f. Cable.
- g. Internet.
- h. Hazardous waste removal.
- i. Linen service.

6.2 Tenant's Obligations. Tenant shall arrange for and shall pay the entire cost and expense for all materials and services in connection with Tenant's business operations on the Premises which are not expressly required to be provided and paid for by Landlord pursuant to the provisions of Section 6.1 hereof.

6.3 Medical and Office Supplies. Landlord shall provide all necessary medical and office supplies, including use of a shredder or shred bin, for Tenant's use of the Premises. Except as otherwise provided in the Lease, Landlord shall invoice Tenant on a monthly basis for such supplies.

6.4 Exam Room Furnishing. Landlord shall provide exam room, ultrasound room, and procedure room furnishings to the specifications of Tenant, to include reasonable standard medical equipment, exam table, overhead lighting, cabinetry, physician stool, mayo stands, pillows, garbage cans, sharps container, laundry stands, patient gowns, and lights by the clinic tables. This will be provided at Landlord's sole expense. In addition, Landlord shall provide liquid nitrogen and oxygen services and Landlord shall o Tenant monthly for the cost of such services.

6.5 Linen Service. Landlord shall provide linen services to Tenant at the rates set forth on Exhibit "D". Landlord shall invoice Tenant for such linen services.

6.6 Support Staff Services. Landlord shall furnish University with limited support staff services (the "Support Services") which may include the use of a receptionist, MA, RN or other support. Receptionist will be available to greet patients and communicate to Tenant staff the patient has arrived. Receptionist services will be available at a rate of \$15 per hour billable to Tenant. Medical Assistant will be available at a rate of \$20 per hour billable to Tenant. Registered Nurse will be available at a rate of \$35 per hour billable to Tenant.

6.7 IT Services. Landlord shall assist Tenant with the setup of laptops and related equipment. In addition, Tenant will be allowed and supported in the installation of telehealth equipment as mutually agreed upon by Landlord and Tenant. Landlord shall provide internet at speeds available in Sweetwater County. Additional equipment to increase internet speed will be approved by and billed to Tenant. IT services will be complimentary on first day of the Initial Term and will be billed at \$100 per hour thereafter.

7. REPAIRS; ALTERATIONS; ACCESS.

7.1 Repairs by Landlord. Landlord shall maintain in good order, condition and repair the structural components of the Premises and the Building, including without limitation roof, exterior walls and foundations, as well as all repairs covered under construction warranties.

7.2 Repairs by Tenant. Tenant, at Tenant's sole cost and expense and without prior demand being made, shall maintain the Premises, and all interior glass, doors, walls, partitions, and fixtures located therein, in good order, condition and repair, and shall maintain all equipment and fixtures installed by Tenant.

7.3 Alterations. During the Term of this Lease, Tenant shall have the right, at its sole cost and expense to make such alterations in or additions to the Premises (other than changes of a structural nature) as may be necessary to facilitate the use Tenant desires to make of the Premises, including but not limited to installing fixtures, temporary storage units, signs, floor coverings, interior or exterior lighting, plumbing fixtures, shades or awnings. Changes of a structural nature may only be made with Landlord's prior written approval (not to be unreasonably withheld).

7.4 Landlord's Access to Premises. Upon providing adequate prior notice to Tenant, Landlord shall also have the right to enter the Premises at specified times to inspect, or to exhibit the same to prospective purchasers, mortgages, tenants and lessees, and to make such repairs, additions, alteration or improvements as Landlord may deem desirable. Landlord shall use commercially reasonable efforts to ensure that entry or actions upon the Premises do not unreasonably interfere with Tenant's business or use of the Premises. Notwithstanding the foregoing, in case of emergency, Landlord may enter the Premises without prior notice to Tenant.

8. UNPERMITTED ACTIVITIES.

8.1 Unauthorized Uses. Tenant shall not do or permit anything to be done in or about the Premises nor bring or keep anything therein which will in any way increase the existing rate of or affect any fire or other insurance upon the Building or any of its contents, or cause cancellation of any insurance policy covering the Building or the Premises or any part thereof or any of its contents. Tenant shall not, without prior consent of Landlord, bring into the Building or the Premises, or use or incorporate in the Premises, any apparatus, equipment or supplies that may cause substantial noise, odor or vibration, or overload the Premises or the Building or any of its utility systems or jeopardize the structural integrity of the Building or any part thereof.

8.2 Hazardous Materials. Tenant's treatment, storage, use or disposal (except with respect to Landlord's disposal obligations) of any Hazardous Materials or potentially Hazardous Materials on the Premises shall be conducted in compliance with all applicable environmental, health and safety laws, regulations and other governmental requirements (including without limitation any professional or licensing laws or standards). For purposes of this Section 8.2, "Hazardous Material" means any medical waste, tissue, chemical, substance or material which has been determined or is hereafter determined by a federal, state or local governmental authority to be capable of posing risk of injury to health or safety, including, without limitation, human tissue, blood or blood by-products, infectious materials, pharmaceuticals, and radioactive materials.

9. ASSIGNMENT.

Tenant shall not assign this Lease or sublet all or any part of the Premises without the written consent of Landlord, which shall not be unreasonably withheld or delayed. In the event of any assignment or sublease of this Lease by Tenant, Tenant shall remain liable to Landlord as guarantor of the performance of all of the terms, conditions and provisions of this Lease to be performed by Tenant.

10. INDEMNIFICATION.

10.1 Tenant's Indemnification. Tenant is a governmental entity under to the Utah Governmental Immunity Act, Section 63G-7-101 et seq., as amended (the "*Act*"). Subject to the Act, Tenant shall defend, indemnify and hold harmless Landlord, its directors, officers, agents and employees, from and against any and all liability, damages, judgments, expenses, loss or costs incurred, including reasonable attorneys' fees, arising out or related to any injury to or death of any person or damage to property to the extent caused by Tenant's negligent acts or omissions in connection with: (a) this Agreement, (b) Tenant's use or occupancy of the Premises or the Building, or (c) Tenant's operations thereon. Nothing in this Agreement shall be construed as a waiver of any rights, limitation or defenses applicable to Tenant under the Act, including without limitation Section 63G-7-604 regarding limitation of judgments. It is not the intent of Tenant to incur by contract any liability for the operations, acts, or omissions of the other party or any third party and nothing in the Agreement shall be so interpreted or construed.

10.2 Landlord's Indemnification. Landlord is a governmental entity and expressly reserves its governmental immunity pursuant to Wyo. Stat. 1-39-101 et. seq. (2020) ("*Wyoming Act*"). Subject to the Wyoming Act, Landlord shall defend, indemnify and hold harmless Tenant, its trustees, officers, agents and employees, from and against any and all liability, damages, judgments, expenses, loss or costs incurred, including reasonable attorneys' fees, arising out of or related to any injury to or death of any person or damage to property to the extent caused by Landlord's acts or omissions in connection with: (a) this Agreement, (b) Landlord's use or occupancy of the Premises or the Building, or (c) Landlord's operations thereon.

11. INSURANCE.

At all times during the Term of this Agreement, the parties shall secure and maintain, as appropriate, commercial general liability insurance, property insurance, professional liability insurance, employers liability insurance, and such other insurance coverage or properly reserved self-insurance, in such forms and amounts as may be reasonable and appropriate in the performance of the obligations assumed hereunder. The parties shall also secure and maintain workers compensation insurance in accordance with all applicable statutory requirements. Upon request, each party shall provide the other with certificates of proof of the insurance coverage required herein.

12. RECONSTRUCTION.

If the Premises or any substantial portion of the Building is damaged and rendered substantially unrentable, Landlord may, within ninety (90) calendar days after the casualty, notify Tenant of Landlord's election not to repair, in which event this Lease shall terminate at the expiration of the ninetieth (90th) day. Landlord agrees to refund to Tenant any Rent paid in advance for any period of time subsequent to the date the Premises is rendered substantially unrentable.

13. EVENTS OF DEFAULT; REMEDIES OF LANDLORD.

13.1 Default by Tenant. Upon the occurrence of any of the following events (each an "*Event of Default*"), Landlord shall have the remedies set forth in Section 13.2.

a. Tenant fails to pay any Rent due hereunder within ten (10) days of such payment being due.

b. Tenant fails to perform or materially breaches any other term, condition, or covenant to be performed by it pursuant to this Lease within the time period specified in this Lease or if no time period is specified, for a period of thirty (30) calendar days after written notice thereof by Landlord to Tenant.

13.2 Remedies. Upon the occurrence of an Event of Default, Landlord may at any time, without waiving or limiting any other right or remedy available to it, terminate Tenant's rights under this Lease by written notice, reenter and take possession of the Premises by any lawful means (with or without terminating this Lease), or pursue any other remedy allowed by law. Tenant agrees to pay to Landlord the reasonable cost of recovering possession of the Premises, all reasonable costs of reletting, and all other reasonable costs and damages arising out of Tenant's default, including reasonable attorney's fees, provided that Landlord uses reasonable efforts to mitigate damages as contemplated hereunder.

13.3 Past Due Sums; Interest. If any payment of the Rent or any other amount due from Tenant is not received by Landlord or Landlord's designee within ten (10) calendar days after the due date, then such unpaid amounts shall bear interest from the due date thereof to the date of payment at a rate equal to one percent (1%) per month. Payment of past due amounts and interest shall not excuse or cure any default by Tenant.

14. PROVISIONS APPLICABLE AT TERMINATION OF LEASE.

14.1 Surrender of Premises. At the expiration of this Lease, except for changes made by Tenant, Tenant shall surrender the Premises broom-clean and in the same condition, less reasonable wear and tear, and damage resulting from fire and/or casualty, as they were in upon delivery of possession thereto under this Lease and shall deliver all keys to Landlord. Before surrendering the Premises, Tenant shall remove all of its personal property and trade fixtures (other than fixtures the parties agree can remain) and the removal thereof shall in no way damage the Premises (including properly capping plumbing), and Tenant shall be responsible for all costs, expenses and damages incurred in the removal thereof. If Tenant fails to remove its personal property and fixtures upon the expiration of this Lease, the same shall be deemed abandoned and shall become the property of Landlord.

14.2 Holding Over. Any holding over by Tenant after the expiration of the Term shall be construed to be a tenancy from month to month at such rates as designated in Section 5.1, and subject to all other terms and conditions as set forth herein.

15. COMPLIANCE WITH LAWS.

Tenant shall not use the Premises or permit anything to be done in or about the Premises which will in any way conflict with or violate any law, statute, ordinance, order or governmental rule, regulation or requirement of duly constituted public authorities or quasi-public authorities now in force or which may hereafter be enacted, and with all recorded documents which relate to or affect the condition, use or occupancy of the Premises. Prior to taking possession of the Premises, Tenant shall obtain all permits, licenses or other authorizations for the lawful operation of its business at the Premises.

Landlord and Tenant agree that it is not the purpose of this Lease to exert any influence over the reason or judgment of any party with respect to the referral of patients or other business between Landlord and Tenant, but that it is the parties' expectation that any referrals which may be made between the parties shall be and are based solely upon the medical judgment and discretion of the patient's physician. The parties further agree and acknowledge that (a) Base Rent and Additional Rent is (i) set forth in advance; (ii) consistent with fair market value in an arms-length transaction; (iii) does not take into account the volume or value of any referrals or other business generated between the parties; and (iv) would be reasonable even if no referrals were made between the parties, and (b) Tenant share of expenses does not exceed Tenant's pro-rata share for such expenses and the Premises does not exceed the reasonable square footage needed for the legitimate business plans of Tenant. Landlord and Tenant enter into this Lease with the intent of conducting their relationship and implementing the agreements in this Lease in full compliance with applicable federal, state and local law.

All patient medical records shall be confidential and neither party shall disclose any such records to any person except as permitted by law. The parties acknowledge that each is a "covered entity" under the Health Insurance Portability and Accountability Act ("HIPAA"). Each party represents and warrants to the other that it is in compliance with privacy provisions of HIPAA as found under 45 CFR, parts 160 and 164: Standards of Privacy or Individually Identifiable Health Information, commonly known as the "Final Privacy Rule". Each party shall indemnify and hold the other party harmless from any liability, costs, awards, judgments, penalties, or fees (including reasonable attorney's fees) arising out of a breach of its confidentiality to other obligations under this Section 15. Tenant shall own and retain all medical records.

16. LIENS.

Should any mechanic's or other lien be filed against the Premises or any part thereof by reason of Tenant's acts or omissions or because of a claim against Tenant, Tenant shall cause the same to be canceled and discharged of record by bond or otherwise within ten (10) days after notice by Landlord.

17. QUIET ENJOYMENT.

Tenant, upon payment of the Rent and other charges as may be provided in this Lease and subject in all cases to the terms, covenants and conditions in this Lease, shall peaceably and quietly have, hold and enjoy the Premises for the Term and subject to the terms and provisions hereof, against all parties lawfully claiming adversely thereto by, through or under Landlord.

18. SIGNAGE. Upon Landlord's prior written consent, such consent not to be unreasonably withheld, Tenant may make improvements to the signage for the Premises, including, but not limited to, updating existing signage and adding wayfinding and exterior signage as may be needed to direct patients to the Premises. Landlord shall respond to Tenant's signage request within thirty (30) days of receipt and if Landlord fails to respond within such time period, Landlord will be deemed to have approved of such request.

19. BROKER'S FEES.

Tenant represents to Landlord, and Landlord represents to Tenant, that neither Tenant nor Landlord has taken or caused to be taken any action or actions giving rise to any brokerage fee, commission or other similar payment. Landlord and Tenant agree that, if for any reason a brokerage fee, commission, or other similar payment is or becomes due in connection with this Lease, or any renewal or extension of the Term, by reason of the actions or omissions of Tenant or Landlord, as the case may be, then, unless otherwise agreed to in writing by Landlord and Tenant, the party which engaged the broker, agent or consultant which led to the brokerage fee, commission or other similar payment, as the case may be, shall be solely responsible for the cost of such brokerage fee, commission or other similar payment.

20. MISCELLANEOUS.

20.1 Relationship of the Parties. In assuming and performing the obligations of this Lease, Landlord and Tenant are each acting as independent parties and neither shall be considered or represent itself as a joint venturer, partner, or employee of the other.

20.2 Uncontrollable Forces. Neither party shall be in default of this Lease if the performance by either party of its obligations hereunder is prevented or delayed by an act of God, fires, civil disturbance, strikes, or similar unforeseen and unusual circumstances beyond the control and without the fault of such party. Any party claiming any such excuse for non-performance shall use its best efforts to avoid or remove such cause, shall continue performance to the degree possible and as soon as possible, and shall give prompt written notice to the other party of the situation.

20.3 Entire Agreement. This Lease and the Exhibits attached hereto, constitute the entire agreement between the parties regarding the subject matter hereof and supersedes any other written or oral understanding of the parties. This Lease may not be modified except by written instrument executed by both parties.

20.4 Successors and Assigns. This Lease shall be binding upon and inure to the benefit of the parties, their successors and permitted assigns.

20.5 Notices. Any notice or other communication required under this Lease shall be in writing and delivered to the respective addresses given below, or to such other address as either party shall designate in writing:

In the case of Landlord:

Memorial Hospital of Sweetwater County
1200 College Drive
Rock Springs, Wyoming
Attn.: Irene Richardson, CEO

In the case of Tenant:

University of Utah
505 Wakara Way, Suite 210
Salt Lake City, Utah 84132
Attn.: Real Estate Administration

20.6 Governing Law. This Lease shall be interpreted and construed in accordance with the laws of the State of Wyoming without application of any principles of choice of laws.

20.7 Section Headings. The section headings and paragraph designations used in this Lease are for convenience of reference only, and shall not in any way be construed to modify or restrict any of the terms or provisions hereof.

20.8 Authorization. Each person signing this Lease personally represents and warrants to the other party that the execution and performance of this Lease is duly authorized and that this Lease constitutes a valid obligation of each party, enforceable according to its terms.

20.9 Nonwaiver. A waiver by either party of any breach of this Lease shall not be binding upon the waiving party unless such waiver is in writing. In the event of a written waiver, such a waiver shall not affect the waiving party's rights with respect to any other or further breach.

20.10 Execution by Counterpart. This Lease may be executed separately or independently in any number of counterparts, each of which together shall be deemed to have been executed simultaneously and for all purposes to be one agreement.

[Signature Page to Follow]

IN WITNESS WHEREOF, Landlord and Tenant have caused this Lease to be executed by their duly authorized representatives effective as of the day and year first written above.

"Landlord"

MEMORIAL HOSPITAL OF SWEETWATER COUNTY

By: _____
Name: Irene Richardson
Title: MHSC CEO

"Tenant"

UNIVERSITY OF UTAH

By: _____
Name: Cathy Anderson
Title: Chief Financial Officer

DESCRIPTION OF PREMISES



EXHIBIT "B"

ADDITIONAL RENT

Utility/Service	Monthly Fee
Cable and Internet	\$150
Janitorial and Hazardous Waste Removal	\$440

EXHIBIT "C"

JANITORIAL SERVICES

Landlord shall provide professional cleaning services to clean the Premises at least once per week and after each Clinic day. Cleaning services will include cleaning supplies and are billable to tenant at a rate of \$30 hr.

EXHIBIT "D"

LINEN SERVICE FEES

Landlord shall provide linen services, keeping the clinic stocked with clean sheets, towels, blankets and patient gowns in all sizes.

Contract Check List

This check list summarizes the purpose, cost and other contract provisions contained in the contract and assures that the contract has been reviewed by both the CEO and In-House Legal Counsel.

1. Name of Contract: **HMR STAFFING-DIALYSIS DIRECTOR SEARCH**
2. Purpose of contract, including scope and description: **limited service agreement for HMR to source, recruit and send us qualified applicants for the Director of Dialysis. This is a position that has proven difficult to recruit and fill.**
3. Effective Date: **When agreement is signed by CEO**
4. Expiration Date: **when offer and closure of position is made to a candidate**
5. Termination provisions: **Hospital can cancel at any time but retainer fee is not refunded** Is this auto-renew? **No**
6. Monetary cost of the contract: **\$30,000.00 retainer fee which includes sourcing, recruiting, screen and present qualified candidates to Hospital.**
Budgeted? **YES**
7. Jurisdiction/Choice of Law provision checked and changed to Wyoming if able to so. **New Hampshire is jurisdiction as that is location of HMR**
8. Any confidentiality provisions? **No**
9. Indemnification clause present? **No**
10. Is this contract appropriate for other bids? **HR reviewed other companies and this one was best fit for the position we are looking to fill.**
11. Is County Attorney review required? **no**

Contract Check List

This check list summarizes the purpose, cost and other contract provisions contained in the contract and assures that the contract has been reviewed by both the CEO and In-House Legal Counsel.

Any contract equal to or greater than \$25,000.00 This excludes service agreements (regardless of the dollar amount) attached to Board approved capital equipment. The service agreements attached to this equipment can be signed and approved by the CEO and reported to the Board at the next Board meeting after approval.

1. Name of Contract: **Pharmacy Services Agreement (remote Pharmacy services)**
2. Purpose of contract, including scope and description: **Second Amendment to contract dated June 1, 2017. Explanation of amendment changes attached.**
3. Effective Date: **May 1, 2022**
4. Expiration Date: **May 1, 2025**
5. Rights of renewal and termination: **See attached sheet** Is this auto-renew? **No**
6. Monetary cost of the contract and is the cost included in the department budget? **Cardinal Health is waiving computer change fee of \$8500.00 and decreasing order line fee from \$4.00 per line to \$3.50.**
7. Jurisdiction/Choice of Law provision checked and changed to Wyoming if able to so. **NA**
8. Any confidentiality provisions? **NA**
9. Indemnification clause present? **NA**
10. Is this contract appropriate for other bids? **NA**
11. In-house Counsel Reviewed:

12. Is County Attorney review required?